

Notice of Meeting:

I hereby give notice that an ordinary meeting of the Dunedin City Council will be held on:

Date: Wednesday 27 January 2021, Thursday 28 January 2021 and
Friday 29 January 2021
Time: 9.00 am
Venue: Edinburgh Room, Municipal Chambers, The Octagon, Dunedin

Sandy Graham
Chief Executive Officer

Council
SUPPLEMENTARY AGENDA

MEMBERSHIP

Mayor
Deputy Mayor

Mayor Aaron Hawkins
Cr Christine Garey

Members

Cr Sophie Barker	Cr David Benson-Pope
Cr Rachel Elder	Cr Doug Hall
Cr Carmen Houlahan	Cr Marie Laufiso
Cr Mike Lord	Cr Jim O'Malley
Cr Jules Radich	Cr Chris Staynes
Cr Lee Vandervis	Cr Steve Walker
Cr Andrew Whiley	

Senior Officer

Sandy Graham, Chief Executive Officer

Governance Support Officer

Wendy Collard

Wendy Collard
Governance Support Officer

Telephone: 03 477 4000
Wendy.collard@dcc.govt.nz
www.dunedin.govt.nz

Note: Reports and recommendations contained in this agenda are not to be considered as Council policy until adopted.

ITEM	TABLE OF CONTENTS	PAGE
REPORTS		
6	10 Year Plan 2021-31 Overview Report	4
7	Financial Strategy	24
8	Infrastructure Strategy (to follow)	
9	Significant forecasting assumptions and community outcome indicators (previously circulated)	
10	10 Year Plan 2021-31 Proposed Levels of Service (previously circulated)	
11	Residents' Opinion Survey 2019/20 results (previously circulated)	
12	Climate 2030 Rapid Review, and DCC emissions reduction opportunities (previously circulated)	
13	Capital Expenditure Report 2021-2031	42
14	2021/22 Draft Operating Budget - 3 Waters	73
15	Shaping Future Dunedin Transport Programme (to follow)	
16	2021/22 Draft Operating Budget - Roading and Footpaths	79
17	2021/22 Draft Operating Budget - Reserves and Recreational Facilities	86
18	Kerbside Collection Funding Options (to follow)	
19	2021/22 Draft Operating Budget - Waste Management	97
20	Community Housing - Strategy and Policy Review update (previously circulated)	
21	2021/22 Draft Operating Budget - Property Services	105
22	2021/22 Draft Operating Budget - Economic Development	112
23	2021/22 Draft Operating Budget - Governance and Support Services	118
24	New Zealand Sports Hall of Fame: Options for Intergration into the Ara Toi Group (to follow)	
25	2021/22 Draft Operating Budget - Ara Toi (Arts and Culture)	125
26	2021/22 Draft Operating Budget - Regulatory Services	133
27	2021/22 Draft Operating Budget - Community and Planning	148
28	10 Year Plan 2021-2031 Community Consultation	157
29	Review of the Significance and Engagement Policy (previously circulated)	
30	Revenue and Financing Policy (previously circulated)	
31	2021-22 Rating Method	174
32	Rates Remission and Postponement Policy (previously circulated)	
33	DCC Submission on the University of Otago's Vision 2040 Discussion Paper (previously circulated)	
34	Notification of 2GP Variation 2: Additional Housing Capacity	184

REPORTS

10 YEAR PLAN 2021-31 OVERVIEW REPORT

Department: Executive Leadership Team and Finance

EXECUTIVE SUMMARY

- 1 The purpose of this report is to provide an overview of the draft budgets and what will be included in the draft 10 year plan entitled “The future of us”. The draft 10 year plan 2021-2031 (the 10 year plan) sets the direction for the Dunedin City Council (DCC) for the next 10 years. It sets out the services and activities we will provide, the projects we will carry out and the level of service the community can expect. The plan will also include how much we expect things to cost, how we will pay for them and what that means for rates and debt.
- 2 The report highlights challenges the DCC faces in maintaining activities during a time of uncertainty – both external and internal, while proposing how these challenges will be met. It provides a high level summary of the key aspects of the draft 10 year plan and provides an overview of various reports on this agenda.
- 3 The budgets propose a rate rise of 9.8% in year one with an average rate increase in years 2-10 of 5.68%. This level of increase delivers a balanced budget. Even with this level of rate increase, savings are required, and the draft budget includes the requirement to save \$4m which staff are working to achieve. The budgets do not provide for any additional resource for several key activities that need to be progressed, but propose that this work will be funded by reprioritisation of existing resources.
- 4 Draft capital expenditure budgets outline a significant capital programme that anticipates a total spend of \$1.5 billion dollars over the 10 year period. This does mean an increase in debt levels. The bulk of the capex spend is on the renewal of existing infrastructure with some new projects also funded. Delivery will be a major challenge for this level of capital spend and these figures will be reviewed in May 2021 as part of the deliberation process.
- 5 The draft budgets are not final and will be subject to full consideration by the Council and consultation with the community over coming months. The consultation will aim to ensure a wide range of community views are canvassed in advance of the final decisions on the 10 year plan in May 2021.

RECOMMENDATIONS

That the Council:

- a) **Adopts** the draft 10 Year Plan 2021-2031 forecast financial statements for the purposes of developing the 10 Year Plan 2021-2031 and engaging with the community.
- b) **Notes** that any resolution made in this meeting related to 10 year plan reports may be subject to further discussions and decision by the meeting.

BACKGROUND

- 6 As part of the 10 year plan process, Council must develop a consultation document to provide an effective basis for public participation in the decision-making process relating to the content of the 10 year plan. The consultation document needs to:
 - Provide a fair representation of the matters that are proposed to be included in the 10 year plan, explaining the overall objectives of the proposals;
 - Explain how rates, debt and levels of service might be affected;
 - Identify and explain significant and other important issues and choices facing Council, and the consequences of those choices;
 - Include a summary of the financial strategy and the infrastructure strategy.
- 7 The draft budgets are not final but are proposed for consultation purposes. If Council chooses to do everything included in the draft budgets the outcomes would be:
 - An overall rate increase of 9.8% in 2021/22, and an average annual rate increase of 5.68% per year over the following nine years.
 - The capital budget of \$1.5 billion over the 10 year period, will mean that debt will reach \$869 million by 2031.
- 8 Following the consultation period, decisions will be made at Council's deliberations meeting in May, and then the final plan will be adopted in June 2021, with implementation on 1 July 2021.

DISCUSSION

The impact of COVID-19

- 9 The DCC, has an important role to play in the city's economic and social recovery from COVID-19. The uncertainty created by COVID-19 however, presents challenges for developing long term budgets. Further lockdowns may influence the economic outlook, impact how we consult and impact our ability to deliver capital programmes if the supply chain is impacted by ongoing travel and border restrictions.

- 10 At the same time, various parts of the community are dealing with the impacts of COVID-19 while others are yet to feel the full effects. These effects are both social and economic and create challenges across the board.
- 11 The need for continued investment to help support the local economy while trying to balance issues of affordability, the need to allow for growth and the fallout from the pandemic make the preparation of the draft budgets very challenging.

Sector reform and legislative change

- 12 Alongside the economic challenges, the prospect of reform provides uncertainty to the planning and budget process. The government has signalled reform in the 3 Waters area and in the resource management arena. This includes freshwater reform, reform of the Resource Management Act 1991, and new national policy statements. There is uncertainty about how these reforms will affect individual councils and the sector generally. The changes will impact on work programmes, but these budgets have been prepared on a status quo basis as the current level of information is not sufficient to do anything else. It is however, likely that a full amendment to the 10 year plan will be required earlier than 2024 to address these and other changes including in the planning and compliance areas.

Levels of service

- 13 The draft budgets maintain current levels of service in all areas in year one of the 10 year plan.
- 14 Levels of service will increase in future years once the outcome of the kerbside consultation is known and when the South Dunedin Community Hub and Mosgiel Pool are completed.

Community Outcomes

- 15 The well-beings of our community have been considered through all aspects of the development of the 10 year plan. Community outcomes were reviewed, and minor changes approved at the 25 August 2020 Council meeting. We have examined how our activities and projects contribute to community outcomes, and these are highlighted throughout the 10 year plan.

Measuring and reporting on delivery

- 16 Council has committed to refresh the Strategic Framework. There will be a project plan presented in May 2021 that will outline the process for this review. While levels of service have been reviewed as part of the 10 year plan process to simplify language used, and incorporate levels of service for new initiatives including zero carbon measures, it is recommended that a full review of levels of service is undertaken as part of the strategic framework refresh. This will ensure levels of service align with strategic priorities.
- 17 Importantly, as part of this process, measures will be developed to ensure that there is regular and improved performance reporting to Council in 2021/22. Each activity will report quarterly on progress against levels of services targets provided for in the 10 year plan along with financial reporting against budgets.
- 18 This work, alongside a review of the Resident's Opinion Survey data, will be used to develop future budgets to ensure that the focus of the organisation is aligned to the aspirations of the Council and the community.

Operational matters

- 19 The organisation is also entering a new phase with a new CEO and changes to the senior management team that are still being finalised. The focus of the leadership team will be on setting the organisation up to deliver the projects and priorities from the 10 year plan. As part of this, a quality improvement programme (QIP) will be developed and implemented across the organisation to ensure that staff are focussed on delivering services as effectively as possible.
- 20 It is likely that efficiencies will be found by improved use of technology, process improvements and gains via the QIP. This will allow us to potentially free up existing capacity or make savings. As such most requests for additional staff have not currently been incorporated into the draft budgets.
- 21 In particular, the Climate 2030 Rapid Review has indicated that in order to achieve Council's Zero Carbon 2030 target, additional resource, or reprioritisation is required in a number of departments – notably transport and urban form areas. Specific departmental resources have not been allocated for this work and the QIP will be used to identify if there is capacity or suggest reprioritisation of existing staff.

The draft budgets

Draft operating budget 2021/22

- 22 The draft operating budget for 2021/22 provides for the day-to-day running of all the activities and services the DCC provides such as core water and roading infrastructure, waste management, parks, pools, libraries, galleries and museums. The draft budget includes operating expenditure of \$321.865 million (refer to Attachment A).
- 23 The proposed rate increase of 9.8% delivers a balanced budget. However, even with this level of increase, savings are required. The budget includes a required saving of \$4 million. Staff are currently looking for ways to achieve this. There will be a report back to the May 2021 deliberations on how these savings have been achieved.
- 24 The draft budget funds the delivery of key initiatives including for Zero Carbon and Sustainability (\$831k) and South Dunedin Future (\$500k). Funding is continued in the draft budget of \$300k for place-based community grants.
- 25 Each of the DCC's groups of activities have developed a draft operating budget. The key changes in funding sources and expected costs of delivery are explained in the group operating budget reports.
- 26 The draft budget provides a net surplus of \$118k. The group operating budgets show a net surplus of zero with a few exceptions. Four groups including Waste Management, Regulatory Services, Parks and Recreation and Governance and Support Services show an operating surplus reflecting revenue generating activities, capital revenue and vested assets. Transport shows an operating deficit reflecting a shortfall in renewal funding.

Revenue

- 27 The draft operating budget for 2021/22 shows overall rates revenue increasing by \$15.987 million, which is 9.8% higher than 2020/21.
- 28 External revenue has increased by \$3.563 million, 5.0%. External revenue budgets were reduced in the 2020/21 budget to reflect anticipated decreases due to COVID-19. The net effect was a

reduction of \$6.488 million. In most areas, these reductions have been reinstated with exceptions in the Ara Toi and Economic Development groups. The main changes to external revenue are:

- Waste Management – an increase of \$3.203 million, reflecting increased tonnage at the Green Island Landfill (including a reinstatement of COVID-19 reductions) and increases in levy and Emission Trading Scheme (ETS) costs being passed on to consumers.
- Property – an increase of \$419k mainly reflecting the reinstatement of reductions relating to COVID-19 rent relief.
- Parks and Recreation group – an increase of \$597k due mainly to partial reinstatement of revenue estimates following a reduction in the 2020/21 budget due to Covid-19
- Community and Planning group – an increase of \$593k reflecting ICC's contribution towards the ICC Women's Cricket World Cup 2022 (ICC WCC 2022), Masters Games cost recoveries and Resource Consents revenue increasing.
- Governance and Support Services group – a reduction of \$1.804 million primarily related to the Waipori Fund, reflecting current market conditions.

- 29 Fees and charges have increased by 3% in most cases. There are exceptions to this, for example, where the fee is set by legislation. These are discussed in the group budget reports.
- 30 The draft budget includes a reduction in external capital revenue of \$12.464 million, -43.9%. This relates to reduced NZTA funding of the capital expenditure programme.
- 31 One of the challenges is NZTA renewal funding constraints. The draft budget assumes that NZTA will not subsidise the renewals budget at standard subsidy rates. In order to continue investing in the renewal of the network and ensure levels of service are maintained, the DCC will fund \$4 - \$6 million per annum more than normal subsidy rates provide. The shortfall will be funded by debt in the short term but over the period of the 10 year plan, this shortfall will be funded by rates.

Expenditure

- 32 The draft budget shows an increase in personnel costs of \$1.457 million, 2.1%. This increase incorporates an increase in full time equivalent staff (10.5 FTE). The key changes include:
- Governance and Support Services group (6.0 FTE) – additional resource has been included to progress the Zero Carbon and Sustainability and South Dunedin Future projects
 - Governance and Support Services group (2.0 FTE) – additional resource to internalise the project management office will be met by savings in the consulting budget and will be reflected in the updated budget in May
 - Community and Planning group (3.6 FTE) –additional resources to deliver on increased workload associated with National Policy Statements
 - Three Waters (2.0 FTE) – additional resource is included to address resilience issues including standby rosters and succession planning for an ageing workforce with specialist skills

- Property (1.0 FTE) – the addition of an energy graduate position 75% subsidised from the Energy Efficiency and Conservation Authority for two years
 - Parks and Recreation group (-3.4 FTE) – a reduction due to the temporary closure of Mosgiel Pool for the 2021/22 season while the new facility is constructed.
- 33 Operations and maintenance costs have increased by \$902k, 1.3%. The main changes are due to:
- Waste Management – an increase of \$1.914 million relates to increase in costs associated with operating the Green Island Landfill and recycling collection cost increases.
 - Property – an increase of \$776k mainly relating to the continuation of the multi-year programme of exterior maintenance at the Railway Station
 - Parks and Recreation group – an increase of \$320k due to an increase in maintenance contract costs
 - Community and Planning group – an increase of \$301k funding for the ICC WCC 2022
 - Governance and Support Services group – a reduction of \$2.290 million includes the removal of budget for Dunedin Railways Ltd, a reduction in project management costs and savings needed across the organisation.
- 34 Occupancy and property-related costs such as rates, insurance and energy have increased by \$1.593 million, 6.1%.
- 35 Consumables and general costs have increased by \$844k, 3.5%. The main changes are due to:
- Waste Management – an increase of \$670k mainly due to increased waste levy costs, reflecting increased volume at the Green Island Landfill
 - Transport – an increase of \$409k mainly relating to project planning for Shaping Future Dunedin Transport Programmes
 - Community and Planning group – an increase of \$552k funding for the ICC WCC 2022 and planning consultancy costs associated with National Policy Statements (\$180k)
 - Governance and Support Services group – a reduction of \$600k reflecting required savings across the organisation. Increases are included within this group for software licence fees, South Dunedin Future and Zero Carbon.
- 36 Grants and subsidies expenditure has decreased by \$1.176 million, -10.9% reflecting the removal of the \$950k COVID-19 fund, included in the 2020/21 budget.
- 37 Depreciation has increased by \$2.530 million, 3.5% reflecting the impact of the latest revaluations as well as the capital expenditure programme.
- 38 Interest expense has decreased by \$2.060 million, -17.1% reflecting a reduced interest rate. Note that interest expense has been reallocated across all budgets to reflect asset value and the capital expenditure programme.

Draft operating budget 2021/22-2030/31

- 39 An Income Statement for the 10 year period is provided in Attachment B. Forecast financial statements for the 10 year period are provided in Attachment C.
- 40 The draft operating budget for the 2022/23 – 2030/31 years reflects proposed changes in levels of service, impacts from the capital expenditure programme and cyclical activities, for example elections and Masters Games. The budget also reflects the Financial Strategy requirement to ensure that everyday costs of running the city can be funded from the everyday revenue (excluding any non-recurring/non-cash items) consistently by the end of the 10 years. The budgets also reflect the significant forecasting assumptions including inflation.

Draft capital budget

- 41 The draft capital budget for the 10 year plan provides for replacing existing assets and infrastructure, meeting additional demand (including growth) and improving some levels of service. Across the Council's activities, we are proposing to spend \$1.515 billion across the 10 years. The draft capital budget for the Council overall is provided in the Capital Expenditure Report 2021-2031.
- 42 Depreciation expenditure provides a fair representation of renewals expenditure over the long term. Over the 10 years, the total depreciation budget is \$889 million. The proposed level of investment in renewals of \$950 million represents the required level of spend needed to support current levels of service as well as the need for increased investment on an aging infrastructure network including buildings and operational plant.

Debt

- 43 Debt is forecast to be \$869 million in year 10 of the draft budget, 208.7% of revenue. The gross debt limit for the 10 year plan is set as 250% of revenue.

Consultation

- 44 Community consultation on the "The future of us" will use many of the consultation methods tried previously along with a range of different approaches aimed at ensuring a wide cross-section of the community has access to the information and the opportunity to participate in the process. Clear measures for the success of the consultation are also included for the first time.
- 45 The provision of community housing is the subject of a separate report and presents possible options for consultation including who should be eligible to rent our community housing, how rents should be set and funded and whether or not the Council wishes to grow its current social housing portfolio.
- 46 Waste minimisation, kerbside and the new landfill are significant elements of both the operating and capital budgets. There will be specific consultation on a new kerbside collection regime and an allowance in the budget to build a range of diversion facilities aimed at meeting the goals of the Waste Minimisation Plan.
- 47 In December 2020, Council voted to include \$21.5 million for the development of a mid-sized theatre in the city in the draft 10 year plan, which is to be consulted on over the next few months. The funding covers the potential cost of redeveloping the Athenaeum – in Dunedin's Octagon – into a mid-sized theatre, which was identified by Councillors as their preferred option

at the December meeting. An alternative option, also being considered at the request of Councillors, would see the Mayfair Theatre in South Dunedin redeveloped instead.

- 48 Six transport projects known as Shaping Future Dunedin Transport will also be included as part of the consultation, along with questions about where to locate additional public toilets.

NEXT STEPS

- 49 This report outlines current challenges associated with maintaining DCC activities and assets in a growth environment.
- 50 If Council adopts the draft budget, DCC will be able to maintain existing levels of service and deliver a balanced budget for 2021/22.
- 51 Should the Council wish to adopt the draft budget with amendments, there are areas where changes could be made, these include:
- a) Requesting DCC stop current activities or reduce levels of service in specific areas.
 - b) Adding in any additional funding for unfunded items.
- 52 The next steps are that the Council will need to consider the rating method and the draft group budgets before confirmation of draft budgets for community engagements purposes.

Signatories

Author:	Sandy Graham - Chief Executive Officer Gavin Logie - Acting General Manager Finance Carolyn Allan - Senior Management Accountant
Authoriser:	Sandy Graham - Chief Executive Officer

Attachments

	Title	Page
↴A	Draft Budget 2021-22	14
↴B	10 Year Income Statement	16
↴C	10 Year Forecast Financial Statements	18

SUMMARY OF CONSIDERATIONS

Fit with purpose of Local Government

The development of the 10 year plan enables democratic local decision making and action by, and on behalf of communities and meets the current and future needs of the Dunedin communities for good quality public services in a way that is most cost effective for households and businesses.

Fit with strategic framework

	Contributes	Detracts	Not applicable
Social Wellbeing Strategy	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Economic Development Strategy	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Environment Strategy	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Arts and Culture Strategy	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
3 Waters Strategy	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Spatial Plan	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Integrated Transport Strategy	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Parks and Recreation Strategy	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Other strategic projects/policies/plans	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

The 10 year plan contributes to all of the objectives and priorities of the strategic framework as it describes the Council's activities, the community outcomes, and provides a long term focus for decision making and coordination of the Council's resources, as well as a basis for community accountability.

Māori Impact Statement

There has been pre-engagement with Mana whenua as part of the process and hui are planned with both Mana whenua and taurahere in the next phase of the consultation.

Sustainability

The 10 year plan presents papers considering various aspects of the Council's approach to sustainability. Major issues and implications for sustainability are discussed in the Infrastructure Strategy and financial resilience is discussed in the Financial Strategy. The Climate 2030 Rapid Review and DCC Emissions Reduction Opportunities report addresses a range of other issues. The consultation process also focuses on how consultation can be delivered more sustainably.

LTP/Annual Plan / Financial Strategy /Infrastructure Strategy

This report provides an overview of the draft 10 year plan 2021-2031.

Financial considerations

The high level financial implications of the draft budgets are discussed in this report. Group budget reports and options reports provide full financial details as appropriate.

Significance

The 10 year plan is considered to be of high significance in terms of the Council's Significance and Engagement Policy.

Engagement – external

There will be extensive community engagement on the draft budgets and content of the 10 year plan in 2021.

SUMMARY OF CONSIDERATIONS

Engagement - internal

Staff from across the Council have been involved in the development of the draft budgets and reports.

Risks: Legal / Health and Safety etc.

Any specific risks in the development of the 10 year plan are considered in the relevant supporting documents. The significant forecasting assumptions highlight these in detail and the assumptions have driven the content of the 10 year plan.

Conflict of Interest

There are no known conflicts of interest.

Community Boards

Many projects and items identified in Community Board Plans have been incorporated in the draft budgets following engagement with Community Boards during the development of the plan. Boards will have further opportunities to participate during the consultation and submission phases of the process.

Dunedin City Council
Income Statement
for the Year Ended 30 June 2022

Actual		Budget	Draft Budget	Budget Inc	Budget
2019-20		2020-21	2021-22	(Dec)	Inc (Dec)
\$000		\$000	\$000	\$000	%
Revenue					
156,967	Rates revenue	163,136	179,123	15,987	9.8%
766	Rates penalties	332	850	518	156.0%
76,936	External revenue	70,642	74,205	3,563	5.0%
12,668	Grants and subsidies operating	12,291	12,539	248	2.0%
27,384	Grants and subsidies capital	28,409	15,945	(12,464)	-43.9%
1,216	Development contributions	832	572	(260)	-31.3%
4,867	Vested assets	3,000	3,000	-	0.0%
35,349	Internal revenue	35,181	35,299	118	0.3%
286	Tax refund current year	864	450	(414)	-47.9%
316,439	Total revenue	314,687	321,983	7,296	2.3%
Expenditure					
67,488	Personnel costs	67,973	69,430	1,457	2.1%
67,593	Operations & maintenance	68,292	69,194	902	1.3%
24,621	Occupancy costs	26,235	27,828	1,593	6.1%
27,490	Consumables & general	23,848	24,692	844	3.5%
10,096	Grants & subsidies	10,790	9,614	(1,176)	-10.9%
35,349	Internal charges	35,181	35,299	118	0.3%
73,097	Depreciation	73,288	75,818	2,530	3.5%
10,014	Interest	12,050	9,990	(2,060)	-17.1%
315,748	Total expenditure	317,657	321,865	4,208	1.3%
691	Net surplus/(deficit)	(2,970)	118	3,088	-104.0%

Actual		Budget	Draft Budget	Budget Inc	Budget
2019-20		2020-21	2021-22	(Dec)	Inc (Dec)
\$000		\$000	\$000	\$000	%
Expenditure by group					
15,733	Waste & Environmental	13,599	16,414	2,815	20.7%
72,480	3 Waters	72,589	72,803	214	0.3%
48,370	Transport	50,967	54,392	3,425	6.7%
37,512	Property	34,603	34,258	(345)	-1.0%
35,877	Reserves & Recreation	36,631	37,611	980	2.7%
27,525	Ara Toi	27,120	26,319	(801)	-3.0%
7,139	Enterprise	5,928	5,752	(176)	-3.0%
14,579	Community & Planning	14,073	14,921	848	6.0%
17,048	Regulatory	17,291	17,230	(61)	-0.4%
39,485	Governance & Support	44,856	42,165	(2,691)	-6.0%
315,748		317,657	321,865	4,208	1.3%

Dunedin City Council
Income Statement
for the Years Ended 30 June 2022 - 2031

	Approved Budget 2021 \$000	Draft Budget 2022 \$000	Draft Budget 2023 \$000	Draft Budget 2024 \$000	Draft Budget 2025 \$000	Draft Budget 2026 \$000	Draft Budget 2027 \$000	Draft Budget 2028 \$000	Draft Budget 2029 \$000	Draft Budget 2030 \$000	Draft Budget 2031 \$000
Revenue											
Rates revenue	163,136	179,123	191,657	205,070	217,367	230,415	244,238	257,671	271,846	283,254	294,301
External revenue	71,838	75,505	78,142	78,693	79,054	79,439	81,380	83,505	85,780	87,842	89,855
Grants and subsidies revenue	40,700	28,484	27,625	31,214	31,315	27,725	30,526	29,894	28,407	27,401	28,693
Development contributions revenue	832	572	572	572	572	572	572	572	572	572	572
Vested assets	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000
Internal revenue	35,181	35,299	36,287	37,275	38,231	39,190	40,168	41,212	42,326	43,469	44,599
Total revenue	314,687	321,983	337,283	355,824	369,539	380,341	399,884	415,854	431,931	445,538	461,020
Expenditure											
Personnel costs	67,973	69,430	71,316	72,884	74,391	76,043	77,649	79,528	81,364	83,495	85,425
Operations and maintenance	68,292	69,194	74,267	79,252	81,326	83,259	87,230	89,996	94,506	96,965	99,994
Occupancy costs	26,235	27,828	29,428	30,498	31,456	32,759	34,112	35,485	38,740	40,095	41,402
Consumables and general	23,848	24,692	25,769	27,717	29,346	30,705	31,454	31,960	33,153	33,936	34,822
Grants and subsidies	10,790	9,614	9,789	9,966	10,143	10,342	10,547	10,766	10,990	11,230	11,464
Internal charges	35,181	35,299	36,287	37,275	38,231	39,190	40,168	41,212	42,326	43,469	44,599
Depreciation and amortisation	73,288	75,818	77,726	80,058	83,884	85,242	88,363	92,961	97,313	101,423	106,293
Interest	12,050	9,990	11,269	13,238	15,152	17,140	18,957	20,497	21,837	22,950	24,066
Total expenditure	317,657	321,865	335,851	350,888	363,929	374,680	388,480	402,405	420,229	433,563	448,065
Net surplus/(deficit)	(2,970)	118	1,432	4,936	5,610	5,661	11,404	13,449	11,702	11,975	12,955
Expenditure by Activity											
Roading and Footpaths	50,967	54,392	54,586	56,223	58,285	57,265	58,617	61,468	64,161	66,748	69,227
3 Waters	72,589	72,803	75,896	77,392	80,452	84,027	87,108	90,133	94,702	98,426	102,221
Waste Management	13,599	16,414	20,203	24,773	26,108	25,701	28,585	29,664	30,809	31,977	33,248
Reserves and Recreational Facilities	36,631	37,611	41,122	43,255	44,661	46,135	47,450	48,777	50,120	51,210	52,559
Property	34,603	34,258	35,329	38,643	40,586	43,609	45,890	47,958	51,583	52,874	54,500
Ara Toi (Libraries and Museums)	27,120	26,319	26,839	27,556	28,499	29,188	29,988	30,835	31,880	32,784	33,702
Regulatory Services	17,291	17,230	17,458	17,805	18,232	18,682	19,160	19,605	20,147	20,660	21,260
Community and Planning	14,073	14,921	14,455	14,825	15,004	15,421	15,651	16,111	16,382	16,890	17,168
Economic Development	5,928	5,752	5,902	6,021	6,147	6,284	6,431	6,584	6,744	6,915	7,084
Governance and Support Services	44,856	42,165	44,061	44,395	45,955	48,368	49,600	51,270	53,701	55,079	57,096
Total expenditure	317,657	321,865	335,851	350,888	363,929	374,680	388,480	402,405	420,229	433,563	448,065

Dunedin City Council
Income Statement Percentage Increases
for the Years Ended 30 June 2022 - 2031

	Draft Budget 2022 \$000	Draft Budget 2023 \$000	Draft Budget 2024 \$000	Draft Budget 2025 \$000	Draft Budget 2026 \$000	Draft Budget 2027 \$000	Draft Budget 2028 \$000	Draft Budget 2029 \$000	Draft Budget 2030 \$000	Draft Budget 2031 \$000
Revenue										
Rates revenue	9.80%	7.00%	7.00%	6.00%	6.00%	6.00%	5.50%	5.50%	4.20%	3.90%
External revenue	5.10%	3.49%	0.71%	0.46%	0.48%	2.45%	2.61%	2.72%	2.41%	2.29%
Grants and subsidies	-30.01%	-3.02%	12.99%	0.32%	-11.46%	10.10%	-2.07%	-4.97%	-3.54%	4.72%
Development contributions revenue	-31.25%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Vested assets	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Internal revenue	0.34%	2.80%	2.72%	2.56%	2.51%	2.50%	2.60%	2.70%	2.70%	2.60%
Total revenue	-46.02%	10.27%	23.42%	9.34%	-2.46%	21.04%	8.64%	5.96%	5.76%	13.51%
Expenditure										
Personnel costs	2.14%	2.72%	2.20%	2.07%	2.22%	2.11%	2.42%	2.31%	2.62%	2.31%
Operations & maintenance	1.32%	7.33%	6.71%	2.62%	2.38%	4.77%	3.17%	5.01%	2.60%	3.12%
Occupancy costs	6.07%	5.75%	3.64%	3.14%	4.14%	4.13%	4.02%	9.17%	3.50%	3.26%
Consumables & general	3.54%	4.36%	7.56%	5.88%	4.63%	2.44%	1.61%	3.73%	2.36%	2.61%
Grants & subsidies	-10.90%	1.82%	1.81%	1.78%	1.96%	1.98%	2.08%	2.08%	2.18%	2.08%
Internal charges	0.34%	2.80%	2.72%	2.56%	2.51%	2.50%	2.60%	2.70%	2.70%	2.60%
Depreciation & amortisation	3.45%	2.52%	3.00%	4.78%	1.62%	3.66%	5.20%	4.68%	4.22%	4.80%
Interest	-17.10%	12.80%	17.47%	14.46%	13.12%	10.60%	8.12%	6.54%	5.10%	4.86%
Total expenditure	-11.13%	40.10%	45.11%	37.28%	32.58%	32.19%	29.23%	36.23%	25.29%	25.65%
Net surplus/(deficit)	-34.89%	-29.82%	-21.69%	-27.94%	-35.04%	-11.16%	-20.59%	-30.27%	-19.53%	-12.14%

Dunedin City Council
Financial Strategy Information

	Draft Budget 2022 \$000	Draft Budget 2023 \$000	Draft Budget 2024 \$000	Draft Budget 2025 \$000	Draft Budget 2026 \$000	Draft Budget 2027 \$000	Draft Budget 2028 \$000	Draft Budget 2029 \$000	Draft Budget 2030 \$000	Draft Budget 2031 \$000	Overall 2023-31 \$000
Debt											
Debt forecast	351,223	426,449	489,121	560,703	628,734	688,165	737,877	785,690	820,795	869,203	
Debt limit (at 250% of revenue)	716,710	752,490	796,373	828,270	852,878	899,290	936,605	974,013	1,005,173	1,041,053	
Total revenue	286,684	300,996	318,549	331,308	341,151	359,716	374,642	389,605	402,069	416,421	
Gross debt limit (less than 250% of revenue)	122.5%	141.7%	153.6%	169.2%	184.3%	191.3%	197.0%	201.7%	204.1%	208.7%	
Target Achieved	Achieved	Achieved	Achieved	Achieved	Achieved	Achieved	Achieved	Achieved	Achieved	Achieved	
Rates Increase											
Rates revenue	179,123	191,657	205,070	217,367	230,415	244,238	257,671	271,846	283,254	294,301	2,195,819
Increase	9.80%	7.00%	7.00%	6.00%	6.00%	6.00%	5.50%	5.50%	4.20%	3.90%	5.68%
Limit (less than 10% in 2022 then 6.5% on average for 2023-2031)	10.00%	6.50%	6.50%	6.50%	6.50%	6.50%	6.50%	6.50%	6.50%	6.50%	6.50%
Target Achieved	Achieved										Achieved
Operating Surplus											
Operating surplus greater than zero	118	1,432	4,936	5,610	5,661	11,404	13,449	11,702	11,975	12,955	
Target Achieved	Achieved	Achieved	Achieved	Achieved	Achieved	Achieved	Achieved	Achieved	Achieved	Achieved	
Balanced Budget											
Operating surplus	118	1,432	4,936	5,610	5,661	11,404	13,449	11,702	11,975	12,955	
Less:											
Development Contributions	(572)	(572)	(572)	(572)	(572)	(572)	(572)	(572)	(572)	(572)	
Vested Assets	(3,000)	(3,000)	(3,000)	(3,000)	(3,000)	(3,000)	(3,000)	(3,000)	(3,000)	(3,000)	
External Subsidies for new capital projects	(8,934)	(7,916)	(11,366)	(10,476)	(6,500)	(8,903)	(7,344)	(5,434)	(3,978)	(4,641)	
Gain on fair value of investments	(1,026)	(1,063)	(1,102)	(1,142)	(1,183)	(1,226)	(1,271)	(1,317)	(1,365)	(1,415)	
Balanced budget surplus/(deficit)	(13,414)	(11,119)	(11,104)	(9,580)	(5,594)	(2,297)	1,262	1,379	3,060	3,327	
Target Achieved	Not achieved	Not achieved	Not achieved	Not achieved	Not achieved	Not achieved	Achieved	Achieved	Achieved	Achieved	
Group Financial Income											
Dividend received - Dunedin City Holdings Limited	-	-	-	-	-	-	-	-	-	-	
Shareholder Advance Interest received - Dunedin City Holdings Limited	5,902	5,902	5,902	5,902	5,902	5,902	5,902	5,902	5,902	5,902	
Total income from group companies	5,902	5,902	5,902	5,902	5,902	5,902	5,902	5,902	5,902	5,902	
Target Achieved	Achieved	Achieved	Achieved	Achieved	Achieved	Achieved	Achieved	Achieved	Achieved	Achieved	

Dunedin City Council
**Statement of Comprehensive Revenue and Expense
for the Years Ended 30 June 2022 - 2031**

	Annual Plan Budget 2021 \$000	Draft Budget 2022 \$000	Draft Budget 2023 \$000	Draft Budget 2024 \$000	Draft Budget 2025 \$000	Draft Budget 2026 \$000	Draft Budget 2027 \$000	Draft Budget 2028 \$000	Draft Budget 2029 \$000	Draft Budget 2030 \$000	Draft Budget 2031 \$000
Revenue from continuing operations											
Rates revenue	163,136	179,123	191,657	205,070	217,367	230,415	244,238	257,671	271,846	283,254	294,301
Development and financial contributions	832	572	572	572	572	572	572	572	572	572	572
Subsidies and grants	40,700	28,484	27,625	31,214	31,315	27,725	30,526	29,894	28,407	27,401	28,693
Financial revenue	11,566	9,645	9,454	9,362	9,285	9,312	9,427	9,578	9,735	9,856	9,981
Other revenue	62,408	68,410	71,238	71,881	72,319	72,677	74,503	76,477	78,595	80,536	82,424
Total operating revenue	278,642	286,234	300,546	318,099	330,858	340,701	359,266	374,192	389,155	401,619	415,971
Expenses											
Other expenses	128,847	131,085	139,049	147,092	152,009	156,843	162,975	167,925	177,150	181,830	187,376
Personnel expenses	67,972	69,430	71,315	72,885	74,392	76,043	77,649	79,527	81,365	83,495	85,425
Audit fees	317	243	206	340	262	221	367	283	239	397	306
Financial expenses	12,051	9,990	11,268	13,238	15,151	17,141	18,958	20,497	21,836	22,949	24,066
Depreciation and amortisation	73,289	75,818	77,726	80,058	83,884	85,242	88,363	92,961	97,313	101,423	106,293
Total operating expenses	282,476	286,566	299,564	313,613	325,698	335,490	348,312	361,193	377,903	390,094	403,466
Operating surplus/(deficit) from continuing operations	(3,834)	(332)	982	4,486	5,160	5,211	10,954	12,999	11,252	11,525	12,505
Share of associate surplus/(deficit)	-	-	-	-	-	-	-	-	-	-	-
Surplus/(deficit) before taxation	(3,834)	(332)	982	4,486	5,160	5,211	10,954	12,999	11,252	11,525	12,505
Less taxation	(864)	(450)	(450)	(450)	(450)	(450)	(450)	(450)	(450)	(450)	(450)
Surplus/(deficit) after taxation	(2,970)	118	1,432	4,936	5,610	5,661	11,404	13,449	11,702	11,975	12,955

Dunedin City Council
**Statement of Other Comprehensive Revenue and Expense
for the Years Ended 30 June 2022 - 2031**

	Annual Plan Budget 2021 \$000	Draft Budget 2022 \$000	Draft Budget 2023 \$000	Draft Budget 2024 \$000	Draft Budget 2025 \$000	Draft Budget 2026 \$000	Draft Budget 2027 \$000	Draft Budget 2028 \$000	Draft Budget 2029 \$000	Draft Budget 2030 \$000	Draft Budget 2031 \$000
Other comprehensive revenue and expense											
Gain/(loss) on property plant and equipment revaluations	37,500	37,500	12,500	50,000	12,500	12,500	50,000	12,500	12,500	50,000	12,500
Gain/(loss) on property plant and equipment disposals	-	-	-	-	-	-	-	-	-	-	-
Gain/(loss) of cash flow hedges at fair value through other comprehensive revenue and expense	1,196	480	-	-	-	-	-	-	-	-	-
Total other comprehensive revenue and expense	38,696	37,980	12,500	50,000	12,500	12,500	50,000	12,500	12,500	50,000	12,500
Net surplus/(deficit) for the year	(2,970)	118	1,432	4,936	5,610	5,661	11,404	13,449	11,702	11,975	12,955
Total comprehensive revenue and expense for the year	35,726	38,098	13,932	54,936	18,110	18,161	61,404	25,949	24,202	61,975	25,455

Dunedin City Council
**Statement of Changes in Equity
for the Years Ended 30 June 2022 - 2031**

	Annual Plan Budget 2021 \$000	Draft Budget 2022 \$000	Draft Budget 2023 \$000	Draft Budget 2024 \$000	Draft Budget 2025 \$000	Draft Budget 2026 \$000	Draft Budget 2027 \$000	Draft Budget 2028 \$000	Draft Budget 2029 \$000	Draft Budget 2030 \$000	Draft Budget 2031 \$000
Movements in equity											
Opening equity	3,161,587	3,163,098	3,201,196	3,215,128	3,270,064	3,288,174	3,306,335	3,367,739	3,393,688	3,417,890	3,479,865
Total comprehensive revenue and expense	35,726	38,098	13,932	54,936	18,110	18,161	61,404	25,949	24,202	61,975	25,455
Closing equity	3,197,313	3,201,196	3,215,128	3,270,064	3,288,174	3,306,335	3,367,739	3,393,688	3,417,890	3,479,865	3,505,320

Dunedin City Council
Statement of Financial Position
for the Years Ended 30 June 2022 - 2031

	Annual Plan Budget 2021 \$000	Forecast 2021 \$000	Draft Budget 2022 \$000	Draft Budget 2023 \$000	Draft Budget 2024 \$000	Draft Budget 2025 \$000	Draft Budget 2026 \$000	Draft Budget 2027 \$000	Draft Budget 2028 \$000	Draft Budget 2029 \$000	Draft Budget 2030 \$000	Draft Budget 2031 \$000
Current assets												
Cash and cash equivalents	9,558	5,469	3,690	3,690	3,690	3,390	3,432	3,619	3,669	3,719	3,619	3,419
Other current financial assets	9,733	11,127	6,127	6,127	6,127	6,127	6,127	6,127	6,127	6,127	6,127	6,127
Trade and other receivables	18,015	17,921	11,150	10,582	11,395	11,637	11,352	12,131	12,383	12,515	12,656	13,161
Taxation refund receivable	864	864	450	450	450	450	450	450	450	450	450	450
Inventories	288	353	353	353	353	353	353	353	353	353	353	353
Non current assets held for sale	-	-	-	-	-	-	-	-	-	-	-	-
Prepayments	500	500	500	500	500	500	500	500	500	500	500	500
Total current assets	38,958	36,234	22,270	21,702	22,515	22,457	22,214	23,180	23,482	23,664	23,705	24,010
Non-current assets												
Other non-current financial assets	192,180	198,740	204,766	206,066	207,040	207,909	208,773	209,719	210,784	211,972	213,251	214,565
Shares in subsidiary companies	128,689	128,689	131,239	133,789	136,339	138,889	141,439	143,989	146,539	149,089	151,639	154,189
Intangible assets	3,395	4,923	4,923	4,923	4,923	4,923	4,923	4,923	4,923	4,923	4,923	4,923
Investment property	93,480	95,740	95,740	96,771	99,942	101,026	102,140	103,283	104,457	105,665	106,907	108,183
Property, plant and equipment	3,098,618	3,034,397	3,150,635	3,237,441	3,349,267	3,435,807	3,519,046	3,635,657	3,707,479	3,776,434	3,869,733	3,939,516
Total non-current assets	3,516,362	3,462,489	3,587,303	3,678,990	3,797,511	3,888,554	3,976,321	4,097,571	4,174,182	4,248,083	4,346,453	4,421,376
Total assets	3,555,320	3,498,723	3,609,573	3,700,692	3,820,026	3,911,011	3,998,535	4,120,751	4,197,664	4,271,747	4,370,158	4,445,386
Current liabilities												
Trade and other payables	25,544	33,766	28,725	30,086	31,541	32,578	33,627	34,727	35,659	37,409	38,393	39,442
Revenue received in advance	3,600	4,963	5,763	6,013	6,086	6,154	6,225	6,301	6,375	6,452	6,515	6,575
Employee entitlements	8,263	8,989	9,862	10,112	10,319	10,517	10,736	10,948	11,198	11,443	11,728	11,986
Current derivative financial instruments	-	-	-	-	-	-	-	-	-	-	-	-
Current portion of term loans	-	-	-	-	-	-	-	-	-	-	-	-
Total current liabilities	37,407	47,718	44,350	46,211	47,946	49,249	50,588	51,976	53,232	55,304	56,636	58,003
Non-current liabilities												
Term loans	308,873	274,623	351,223	426,449	489,121	560,703	628,734	688,165	737,877	785,690	820,795	869,203
Provisions	11,131	12,504	12,504	12,604	12,595	12,585	12,578	12,571	12,567	12,563	12,562	12,560
Non-current derivative financial instruments	367	480	-	-	-	-	-	-	-	-	-	-
Other non-current liabilities	229	300	300	300	300	300	300	300	300	300	300	300
Total non-current liabilities	320,600	287,907	364,027	439,353	502,016	573,588	641,612	701,036	750,744	798,553	833,657	882,063
Equity												
Accumulated funds	1,688,539	1,695,658	1,696,003	1,697,190	1,701,874	1,707,222	1,712,611	1,723,735	1,736,894	1,748,294	1,759,954	1,772,584
Revaluation reserves	1,498,197	1,457,443	1,494,943	1,507,443	1,557,443	1,569,943	1,582,443	1,632,443	1,644,943	1,657,443	1,707,443	1,719,943
Restricted reserves	10,944	10,477	10,250	10,495	10,747	11,009	11,281	11,561	11,851	12,153	12,468	12,793
Cash flow hedge reserves	(367)	(480)	-	-	-	-	-	-	-	-	-	-
Total equity	3,197,313	3,163,098	3,201,196	3,215,128	3,270,064	3,288,174	3,306,335	3,367,739	3,393,688	3,417,890	3,479,865	3,505,320
Total liabilities and equity	3,555,320	3,498,723	3,609,573	3,700,692	3,820,026	3,911,011	3,998,535	4,120,751	4,197,664	4,271,747	4,370,158	4,445,386

Dunedin City Council
Statement of Cash Flows
for the Years Ended 30 June 2022 - 2031

	Annual Plan Budget 2021 \$000	Draft Budget 2022 \$000	Draft Budget 2023 \$000	Draft Budget 2024 \$000	Draft Budget 2025 \$000	Draft Budget 2026 \$000	Draft Budget 2027 \$000	Draft Budget 2028 \$000	Draft Budget 2029 \$000	Draft Budget 2030 \$000	Draft Budget 2031 \$000
Cashflow from Operating Activities											
<i>Cash was provided from operating activities:</i>											
Rates received	162,974	178,928	192,496	204,918	217,227	230,267	244,081	257,518	271,685	283,124	294,176
Other revenue	100,611	102,187	96,415	100,080	101,170	98,479	102,056	103,918	104,678	105,561	108,370
Interest received	8,105	7,389	6,951	7,108	7,110	7,113	7,118	7,120	7,123	7,122	7,179
Dividend received	1,531	1,229	1,254	1,280	1,306	1,334	1,362	1,392	1,423	1,454	1,487
Taxation refund received	850	864	450	450	450	450	450	450	450	450	450
<i>Cash was applied to:</i>											
Supplies and employees	(198,532)	(204,924)	(208,858)	(218,665)	(225,435)	(231,847)	(239,687)	(246,557)	(256,759)	(264,452)	(271,803)
Interest paid	(11,571)	(9,990)	(11,269)	(13,238)	(15,152)	(17,140)	(18,957)	(20,497)	(21,837)	(22,950)	(24,066)
Net cash inflow (outflow) from operations	63,968	75,683	77,439	81,933	86,676	88,656	96,423	103,344	106,763	110,309	115,793
Cashflow from Investing Activities											
<i>Cash was provided from investing activities:</i>											
Sale of assets	120	165	120	120	120	120	120	120	120	120	120
Reduction in loans and advances	-	-	-	-	-	-	-	-	-	-	-
Decrease in investments	-	-	-	-	-	-	-	-	-	-	-
<i>Cash was applied to:</i>											
Increases in loans and advances		(1)	(52)	-	-	-	-	-	-	-	-
Increase in investments	(2,550)	(2,550)	(2,550)	(2,550)	(2,550)	(2,550)	(2,550)	(2,550)	(2,550)	(2,550)	(2,550)
Capital expenditure	(124,841)	(151,676)	(150,183)	(142,175)	(156,128)	(154,215)	(153,237)	(150,577)	(152,096)	(143,084)	(161,972)
Net cash inflow (outflow) from investing activity	(127,271)	(154,062)	(152,665)	(144,605)	(158,558)	(156,645)	(155,667)	(153,007)	(154,526)	(145,514)	(164,402)
Cashflow from Financing Activities											
<i>Cash was provided from financing activities:</i>											
Loans raised	64,900	76,600	75,226	62,672	71,582	68,031	59,431	49,713	47,813	35,105	48,409
<i>Cash was applied to:</i>											
Loans repaid	-	-	-	-	-	-	-	-	-	-	-
Net cash inflow (outflow) from financing activity	64,900	76,600	75,226	62,672	71,582	68,031	59,431	49,713	47,813	35,105	48,409
Net increase/(decrease) in cash held	1,597	(1,779)	-	-	(300)	42	187	50	50	(100)	(200)
Opening cash balance	7,961	5,469	3,690	3,690	3,690	3,390	3,432	3,619	3,669	3,719	3,619
Closing cash balance	9,558	3,690	3,690	3,690	3,390	3,432	3,619	3,669	3,719	3,619	3,419

Dunedin City Council
Notes to the Financial Statements
for the Years Ended 30 June 2022 - 2031

	Approved Budget 2021 \$000	Draft Budget 2022 \$000	Draft Budget 2023 \$000	Draft Budget 2024 \$000	Draft Budget 2025 \$000	Draft Budget 2026 \$000	Draft Budget 2027 \$000	Draft Budget 2028 \$000	Draft Budget 2029 \$000	Draft Budget 2030 \$000	Draft Budget 2031 \$000
Subsidies and grants											
New Zealand Transport Agency new capital roading subsidy	20,710	8,376	7,916	11,366	10,476	6,500	8,903	7,344	5,434	3,978	4,641
New Zealand Transport Agency renewals roading subsidy	7,698	7,010	6,878	6,746	7,360	7,360	7,360	7,875	7,875	7,875	8,056
New Zealand Transport Agency operational roading subsidy	10,482	10,676	10,911	11,129	11,452	11,784	12,125	12,477	12,839	13,224	13,608
Government and government agency grants	1,378	1,418	1,463	1,504	1,546	1,589	1,633	1,680	1,727	1,777	1,827
Other grants	432	1,004	457	469	481	492	505	518	532	547	561
	40,700	28,484	27,625	31,214	31,315	27,725	30,526	29,894	28,407	27,401	28,693
Financial revenue											
Profit on sale of investments	-	-	-	-	-	-	-	-	-	-	-
Gain on fair value of investments	1,750	1,026	1,063	1,102	1,142	1,183	1,226	1,271	1,317	1,365	1,415
Dividend received - Dunedin City Holdings Limited	-	-	-	-	-	-	-	-	-	-	-
Other dividends received - Waipori Fund	1,531	1,229	1,254	1,280	1,306	1,334	1,362	1,392	1,423	1,454	1,487
Interest received - Dunedin City Holdings Limited	5,902	5,902	5,902	5,902	5,902	5,902	5,902	5,902	5,902	5,902	5,902
Other interest received - Waipori Fund	2,383	1,488	1,235	1,078	935	893	937	1,013	1,093	1,135	1,177
	11,566	9,645	9,454	9,362	9,285	9,312	9,427	9,578	9,735	9,856	9,981
Other revenue											
Profit on sale of property, plant and equipment	30	45	-	-	-	-	-	-	-	-	-
Rental from investment properties	7,651	1,595	1,640	1,681	1,723	1,766	1,810	1,857	1,907	1,958	2,009
Gain on fair value of investment property	-	-	-	-	-	-	-	-	-	-	-
Regulatory services rendered	4,649	4,649	4,779	4,898	5,021	5,146	5,275	5,412	5,558	5,708	5,857
Vested assets	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000
Other fees and charges	47,078	59,121	61,819	62,302	62,575	62,765	64,418	66,208	68,130	69,870	71,558
	62,408	68,410	71,238	71,881	72,319	72,677	74,503	76,477	78,595	80,536	82,424

FINANCIAL STRATEGY

Department: Corporate Policy

EXECUTIVE SUMMARY

- 1 A Financial Strategy provides a guide for considering proposals for funding and expenditure, it makes transparent the overall effects of proposals on services, rates, debt and investments, and is a document required as part of the 10 year plan.
- 2 This report seeks Council approval of the draft Financial Strategy for the purpose of public consultation for the 10 year plan 2021-31.

RECOMMENDATIONS

That the Council:

- a) **Approves** the draft Financial Strategy, with any amendments, for consultation as part of the 10 year plan 2021-31.

BACKGROUND

- 3 Section 101A (1) of the Local Government Act 2002 (LGA) requires all councils to prepare and adopt a Financial Strategy. The purpose of a Financial Strategy is:
 - To facilitate prudent financial management by providing a guide for considering proposals for funding and expenditure; and
 - Provide a context for consultation, by making transparent the overall effects of proposals on services, rates, debt and investments.
- 4 At its meeting on 10 November 2020, Council set a debt limit for the purpose of preparing the 10 year plan 2021-31, and for inclusion in the draft Financial Strategy. The Council resolved the following:

Moved (Mayor Aaron Hawkins/Cr Christine Garey):

That the Council, for the purposes of setting the draft 10 year plan:

- a) **Approves** setting a debt limit of 250% as a percentage of revenue; and
- b) **Notes** that this would be subject to public consultation on the draft financial strategy.

Division

The Council voted by division:

For: Crs Sophie Barker, David Benson-Pope, Rachel Elder, Christine Garey, Doug Hall, Carmen Houlahan, Marie Laufiso, Mike Lord, Jim O'Malley, Chris Staynes, Steve Walker, Andrew Whiley and Mayor Aaron Hawkins (13).

Against: Crs Jules Radich and Lee Vandervis (2).

Abstained: Nil

The division was declared CARRIED by 13 votes to 2

Motion carried (CNL/2020/001)

- 5 The debt limit, as approved at the November 2020 meeting, has been included in the draft Financial Strategy.

DISCUSSION

- 6 Council must, as part of its 10 year plan, prepare and adopt a Financial Strategy for all of the years covered in the plan. (Attachment A).
- 7 Section 101A (3) of the LGA sets out the information that must be contained in a Financial Strategy and includes statements on:
 - Factors that will have a significant impact on the 10 year plan, e.g., change in population, land use, and capital expenditure;
 - Limits on rate increases and debt;
 - Ability to provide and maintain levels of service, and meet additional demands within the rate and debt limits;
 - Policy on giving securities for debt;
 - Objectives for holding investments; and
 - Targets for investment returns.
- 8 The factors that may have a significant impact on the 10 year plan have been identified as COVID-19, climate change and achieving the goal of making Dunedin City net carbon neutral by 2030, 3 water reform, and the impact of a high growth scenario in terms of population, land use, and capital expenditure.
- 9 Balancing increasing costs and affordability have been considered in proposing a limit on rate increases.
- 10 The ability to provide and maintain levels of service, and meet additional demand for services, e.g., providing essential infrastructure for growth, has been provided for in the 10 year plan draft operating and capital budgets, within the rate and debt limits proposed.
- 11 Information on giving securities for debt, objectives for holding investments and targeted investment returns are summarised from Council's Treasury Risk Management Policy.

Other Proposals in the draft Financial Strategy

Rate Increases

- 12 Rate increases in the current Financial Strategy (2018-28) are limited to no more than 8% in year one, and for years 2-10 to 5% on average, annually over the period. The draft Financial Strategy (2021-2031) proposes limits on rate increases to no more than 10% in year one of the plan, and in year 2-10, to 6.5% on average, annually over the period.
- 13 The higher rate increase limits proposed reflect the need for greater investment across the city, and changes to levels of services, e.g., the enhanced kerbside collection programme.
- 14 Average Dunedin rates for Dunedin residents will still be less than the national average for city councils.

Operating Surplus

- 15 The Finance Strategy 2021-2031 proposes two measures related to operating surplus:
- Forecast total operating surplus greater than zero for each year of the plan
 - Aim to ensure everyday costs of running the city can be funded from everyday revenue (excluding any non-recurring/non-cash items) consistently by the end of the 10 years.
- 16 The second measure ensures that the Council can sustainably fund its day to day operations (including capital renewals).

Surplus Funds

- 17 The draft Financial Strategy proposes enabling Council to consider using proceeds from the disposal of an asset to invest in an income generating asset, e.g., the Waipori Fund, rather than using those proceeds to pay down debt. Council could decide to do this at the time it would give approval for the disposal of the asset.

Income from Group Companies

- 18 The 10 year plan does not include the receipt of any dividends from group companies. The draft Financial Strategy acknowledges this but provides that the Council will work with DCHL to explore the option of a dividend stream in future years, on the basis that any dividend delivered could be sustained.

OPTIONS

- 19 Council is required to have a Financial Strategy for consultation as part of the 10 year plan. The draft strategy provided includes previous Council decisions for the purposes of consultation. Options have not been presented but Council is able to modify the draft Financial Strategy.

NEXT STEPS

- 20 The draft Financial Strategy, with any amendments will be finalised for public consultation as part of the Supporting Documents for the 10 year plan.
- 21 Key elements of the Financial Strategy will be incorporated into the Consultation Document, including commentary on the proposed limits for debt and rate increases.

Signatories

Author:	Sharon Bodeker - Corporate Planner
Authoriser:	Gavin Logie - Acting General Manager Finance

Attachments

	Title	Page
⬇A	Draft Financial Strategy	30

SUMMARY OF CONSIDERATIONS

Fit with purpose of Local Government

This decision enables democratic local decision making and action by, and on behalf of communities, and promotes the social, economic, environmental and cultural well-being of communities in the present and for the future.

Fit with strategic framework

	Contributes	Detracts	Not applicable
Social Wellbeing Strategy	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Economic Development Strategy	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Environment Strategy	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Arts and Culture Strategy	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
3 Waters Strategy	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Spatial Plan	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Integrated Transport Strategy	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Parks and Recreation Strategy	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Other strategic projects/policies/plans	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

The 10 year plan contributes to the objectives and priorities of the strategic framework as it describes the Council's activities, the community outcomes, and provides a long term focus for decision making and coordination of the Council's resources, as well as a basis for community accountability. The Financial Strategy is a key component of the work to support the development of the 10 year plan.

Māori Impact Statement

There are no known impacts for tangata whenua.

Sustainability

The Financial Strategy considers matters of sustainability and financial resilience over the 10 year period.

LTP/Annual Plan / Financial Strategy /Infrastructure Strategy

The financial limits will impact directly on the development of the 10 year plan, including the level of capital works that could be undertaken over the 10 year period, and levels of service provided.

Financial considerations

The Financial Strategy sets rate and debt limits that inform the development of the 10 year plan work programmes.

Significance

The Financial Strategy is considered significant in terms of the Council's Significance and Engagement Policy and will be consulted on as part of the 10 year plan process.

Engagement – external

There has been no external engagement in the development of the draft Financial Strategy.

Engagement - internal

Various departments have been consulted on in the preparation of the Financial Strategy, including finance and corporate leadership.

SUMMARY OF CONSIDERATIONS

Risks: Legal / Health and Safety etc.

There are no identified risks.

Conflict of Interest

There are no known conflicts of interest.

Community Boards

The Financial Strategy underpins the 10 year plan budget and will be of interest to Community Boards, as many operating and capital matters relevant to Community Boards are in the draft 10 year plan.

2.4 Financial strategy | He rautaki pūtea

At a glance

Gross Debt Limit: 250% of revenue

Rate increases limited as follows:

Year 1: limited to no more than 10%

Years 2-10 limited to 6.5% on average annually over the period

Average Dunedin rates for Dunedin residents will be less than the national average for city councils around the country.

Forecast total operating surplus is greater than zero for each year of the plan

Council aims to ensure everyday costs of running the city can be funded from the everyday revenue (excluding any non-recurring/non-cash items) consistently by the end of the 10 years

The following liquid assets held by Council will be retained as a partial hedge against the gross debt:

- Waipori Fund
- Investment Property Portfolio
- Interest-bearing shareholder advance to Dunedin City Holdings Limited (DCHL).

Income from Group companies is limited to \$5.9 million annually, being the current interest earned from the interest-bearing shareholder advance to Dunedin City Holdings Limited (\$112.0 million)

The financial landscape

In 2018, Council's Financial Strategy focused on investing in our great small city, with plans to invest in infrastructure, both above and below ground, to build resilience and enhance and improve our city. It recognised the competing tensions of affordability, maintaining assets and investing for the future.

The focus has not changed, but Dunedin's environment has. For example, Dunedin city is now predicted to have higher population growth over the next 10 years – compared to estimates in 2018 that predicted low to medium growth. We are now living through a pandemic – the impacts of COVID-19 have been and continue to be felt throughout New Zealand. The serious challenges of climate change and its impacts are forefront in everyone's minds, and our response to reduce emissions and adapt to climate change needs to speed up.

This Financial Strategy does not change the direction of the 2018 strategy but builds on it. The Council has an important role to play in the economic and social recovery of the city from COVID-19, by investing in both services and capital projects for our city. At the same time, the Council needs to help foster social wellbeing and stimulate economic activity at a local level.

A lot of planning has been undertaken over the last three years, and now it is time to deliver. The Council is planning to invest \$1.515 billion on capital projects over the next 10 years, compared with \$878 million in the last 10 year plan. Of this, \$950 million is dedicated to renewals, primarily replacing key 3 waters and transport infrastructure, building the resilience of these essential assets. \$488 million will be invested in new capital projects that will improve the city, and \$77 million will be used to build new three waters infrastructure needed for the growth that is being experienced.

To fund this level of capital investment, the debt limit has been reviewed. The last 10 year plan had a fixed debt limit of \$350 million. This Financial Strategy has changed the debt limit, setting it at 250% of revenue. This revised debt level will be responsive to change and will move in line with the level of activities.

What might impact us over the next 10 years

There are a number of factors that may have an impact on what and how much Council does, and how services are delivered over the next 10 years. These are discussed below.

COVID-19

Since February 2020, the New Zealand economy has undergone a significant period of upheaval due to the COVID-19 pandemic. This has created uncertainty around Dunedin's growth and economic performance into the future.

Growth projections that were developed prior to COVID-19, have been reviewed to assess what impact COVID-19 may have had on those projections. These are discussed below in "*Changing population, land use and rating base*".

The review also concluded that the Dunedin economy is expected to hold up and recover reasonably well. Dunedin has the new Hospital rebuild and other major infrastructure projects that will stimulate job opportunities. Tourism is expected to recover and return to pre COVID-19 levels by 2031.

These outcomes are of course based on many assumptions. While New Zealand is currently experiencing no community transmission of COVID-19, and is living at Alert level 1, there is no certainty of the path that COVID-19 may take, and any possible further impacts on Dunedin and the rest of New Zealand.

Climate Change and Zero Carbon

During 2019, Council declared a climate emergency and established a dedicated work programme to meet climate change mitigation and adaptation planning needs. It also set 2030 as the target for achieving zero carbon. Council's focus is mirrored at a national level, with the government making changes including increased carbon prices, and growing expectations of local government to work with communities on solutions.

The climate change work programme has two work streams, Climate Change Adaptation and Zero Carbon 2030 (the later focused on climate change mitigation).

In terms of adapting to climate change, we face significant risks, especially relating to sea level rise and adverse weather events causing flooding.

Of particular concern is the South Dunedin area, which sits on reclaimed land, has high groundwater levels, and is extremely vulnerable to sea level rise from climate change. It has around 4,500 homes, housing 10,000 people. As part of the Climate Change Adaptation work, the "South Dunedin Future" programme is being developed with the Otago Regional Council, to respond to these issues. This is also being done in consultation with the community, central government and other stakeholders.

The Zero Carbon 2030 work programme has targets in two parts as follows:

- net zero emissions of all greenhouse gases other than biogenic methane by 2030, and
- 24% to 47% reduction below 2017 biogenic methane emissions by 2050, including 10% reduction below 2017 biogenic methane emissions by 2030.

While the target is for the whole city, it also includes reducing emissions from Council's own activities, which have been measured since 2013/14.

To achieve this target, the way services are delivered needs to change. The focus to date has been on developing policies and processes to ensure that emissions are considered in all decision making on major projects, and in the Council's procurement practices. For this 10 year plan, transport and waste have been identified as priority areas for investment to reduce emissions. While the cost of capital is likely to be higher for solutions that will reduce emissions, it is anticipated that there will be savings in the ongoing associated operating costs.

Council's Zero Carbon 2030 target will only be achieved by the whole community working together. A key focus during 2021/22 will be the development of a Zero Carbon Plan for Dunedin, where the community and key stakeholders will help Council decide how to invest and partner to achieve its target.

Until the Zero Carbon Plan has been developed, an assumption has been made that the target will be able to be met without the need to purchase carbon offsets. Potential implications of not achieving this are discussed in the Significant Forecasting Assumptions section of the 10 year plan.

3 Waters Reform

In July 2020, the Government launched the 3 Waters Reform Programme, a three-year programme to change the way three waters service (drinking water, wastewater and stormwater) are delivered.

Rather than having 67 individual councils providing three water services, the Government plans to have a small number of larger regional entities that would provide these services, to realise economic, public health, environmental, and other benefits.

In July 2020, the Government announced a \$761 million stimulus funding package to maintain and improve three waters infrastructure, support the three-year reform programme, and support the establishment of Taumata Arowai, the new Water Services Regulator.

Funding has been given to those councils that have agreed to participate in the first stage of the reform programme. This included Council signing a Memorandum of Understanding with the Government, agreeing to work together to help identify an approach to the delivery of water services.

The Council's share of the stimulus funding is being used to improve Dunedin's three waters pipeline infrastructure networks.

At this time there is not enough information to meaningfully engage on what the reform means for Dunedin, and so this 10 year plan provides for the Council to continue to provide three waters services throughout the 10 year period. This approach is being taken by all Councils as recommended by the local government sector.

Changing population, land use and rating base

We have undertaken a review of growth projections that we had developed prior to COVID-19. That review suggests that net migration (international and domestic) is expected to be near zero during 2020 – 2024 because of COVID-19 border restrictions. Domestic migration is expected to be relatively resilient with strong inflows of students moving to Dunedin to go to study. Dunedin's population is predicted to grow at a higher rate from 2024 until 2038, when it could reach 142,318. From 2038 onwards, the population rate is predicted to return to a medium growth rate.

Dunedin's population is ageing, with 21% of the population projected to be 65 years or over by 2068, compared to 16% in 2018. Most of the growth in this population group is forecast to occur between 2018 and 2038.

Housing is projected to grow from 52,747 in 2018 to 60,511 in 2038, as a result of population growth, an ageing population and the changing make up of families and households.

Land use changes are expected to allow for housing growth. Investment of \$77 million for essential

services to enable growth has been provided for in the 10 year plan, for water assets. The work on transport growth has yet to be factored in.

Any impacts of these projections being different are discussed in the Significant Forecasting Assumptions section of the 10 year plan.

Ability to deliver on the planned capital programme

The Council's planned capital expenditure programme represents a significant uplift from the last 10 year plan, with renewals a key area of focus. The challenge for Council will be its ability to deliver this programme, acknowledging that the annual targets are higher than previous achievements, and the lead time for delivery is always longer than anticipated. These risks will be managed through improved forward planning, early contractor engagement, innovative procurement strategies, and strong disciplines around project management and monitoring to ensure progress is on track.

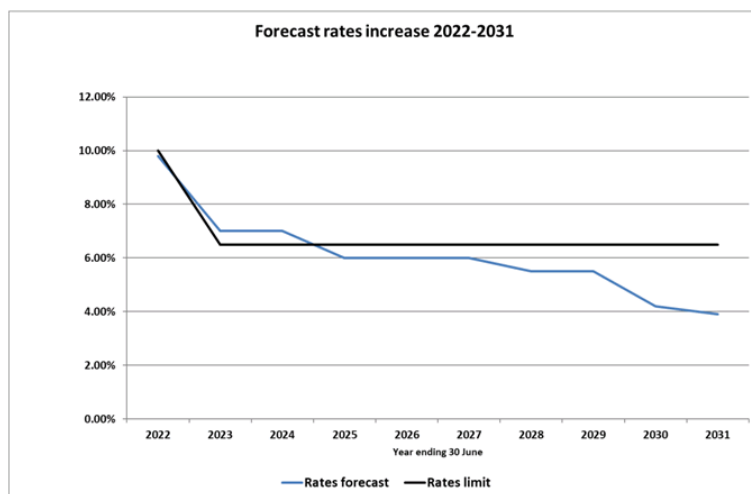
Strategic financial limits

Rates

The Council recognises that rates need to be at an affordable level overall, and that it needs to balance affordability with increasing costs of delivering core services. This strategy assumes that affordability will be maintained, and that the Dunedin average residential rates are below the national average for city councils around the country.

The Council will limit the rate increase to 10% for the first year of the 10 year plan and an average of 6.5% per annum across years 2 to 10. These increases are due to the operating impacts of the capital expenditure programme, inflationary pressures on Council costs and ensuring the Council has a sustainable operating result after removal of non-recurring/non-cash revenue items.

As part of this 10 year plan, we will be consulting on an enhanced kerbside waste collection service. This will come at an additional cost and recovery from rates revenue is included in the limits discussed above.



Residents on low incomes will continue to be encouraged to access the rates rebate scheme offered by central government as a means of offsetting the cost of rates. We will also continue to maintain our rates remission and rates postponement policies.

Debt

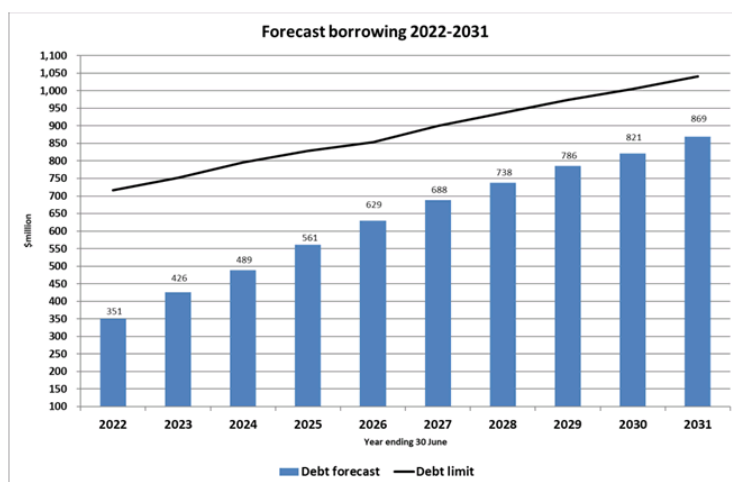
The use of debt allows the financial burden of new capital expenditure to be spread across a number of financial years, recognising that the expenditure is on intergenerational assets, i.e., the assets have a long life and generate benefits both now and to future generations.

Debt is also used to fund the portion of capital renewals that is not covered by funded depreciation.

In the last 10 year plan, the debt limit was fixed at \$350 million. This limit is not sufficient to fund planned investment in capital projects and does not recognise the impact of changing costs and/or activity.

In response to this, Council approved changing the debt limit from a fixed amount to a variable amount calculated as a percentage of revenue. The gross debt limit for this 10 year plan is set as 250% of revenue. This means that our debt level will be responsive to change and will move in line with the level of our activities. This revised debt limit will allow flexibility to deliver the planned capital expenditure programme, while also having capacity to fund potential unplanned events.

The following chart shows the forecast 10 year borrowing from 2021 to 2031.



Over the 10 year period, the debt required to fund the planned capital investment does not reach the 250% of revenue limit.

This debt limit is considered financially prudent, as it sits within the lending limits set by the Local Government Funding Authority (LGFA). The LGFA equivalent metric is based on net debt, where net debt is defined as gross debt less liquid financial assets and investments.

The Council has significant liquid assets and investments to provide a partial offset to gross debt. As at 30 June 2020, these included the Waipori Fund of \$94.2 million, an investment property portfolio of \$95.7 million, and a Dunedin City Holdings Ltd interest-bearing shareholder advance of \$112.0 million. Further detail on these assets is provided below.

Operating surplus

The Local Government Act 2002 requires councils to have a balanced budget unless it is prudent to do otherwise. This Financial Strategy will ensure that each year of the 10 year plan has a positive operating surplus.

Further to this requirement, the Council needs to ensure that the everyday costs of running the city can be funded from the everyday revenue. For the purposes of achieving this, everyday revenue excludes some capital expenditure funding items (e.g., Development Contributions, Non-Recurring Waka Kotahi NZ Transport Agency capital subsidies) and any non-cash income (e.g., Vested Assets, fair values gains related to the Waipori Fund investments) as these items are not 'everyday revenue' and/or cash generating. The 10 year plan will aim achieve this requirement within the period of the plan and ensure it is sustainable into the future.

Surplus funds

In general, any surplus funds will be used to repay debt, invest in Dunedin, and help pay for priority projects.

In deciding to dispose of an asset, the Council may consider the option of using the proceeds to invest in an income generating asset (e.g., Waipori Fund) rather than pay down debt. The Council would elect to do this at the time of the approval to dispose.

Security for debt

Council's policy is to give rates as security for our debt. Most of our borrowing will be done through our group company Dunedin City Treasury Limited.

Strategic asset investment

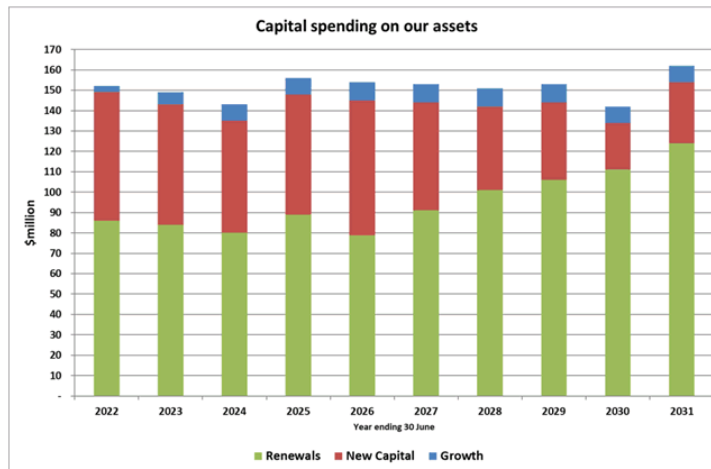
Council will prioritise funding maintenance and renewals as per its Asset Management Plans. These are regularly updated to reflect changing needs and emerging risks that will ensure resilience of Council assets and services. Asset management planning focuses on asset condition, risk assessment, planning and delivery opportunities, and long term asset solutions that provide value for residents, businesses and the environment.

This Financial Strategy is closely linked to the Infrastructure Strategy so significant issues such as these can be properly considered. Updated information has been used to make decisions about assets that need renewing over the 10 year plan. The Infrastructure Strategy expands this timeframe out to 50 years and gives greater confidence around how this work can be paid for in the longer term.

The Council is planning to invest in projects that will provide resilience for our city and enhance amenity levels. Some of the significant projects to upgrade or continue to improve services include:

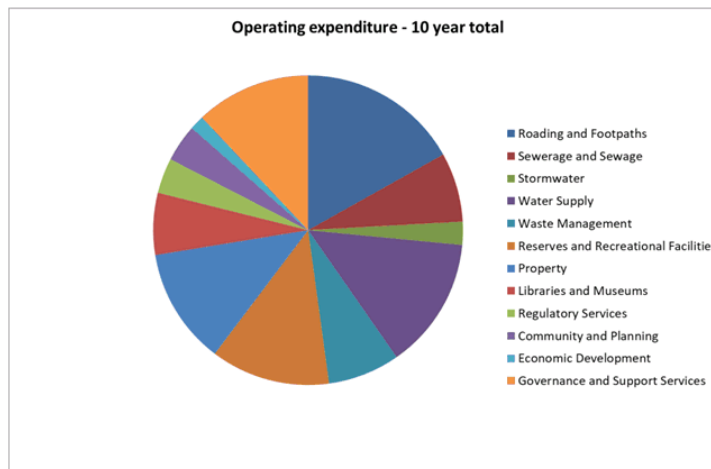
- improving the resilience of Dunedin's transport system, water supply and stormwater infrastructure
- responding to infrastructure needs for our growing population
- minimising transport disruption during and after the construction of the new Dunedin Hospital
- upgrading the central city area
- investing in flood alleviation in South Dunedin
- investing in reducing our carbon emissions through waste minimisation initiatives
- investing in a new modern landfill to replace the current facility at Green Island

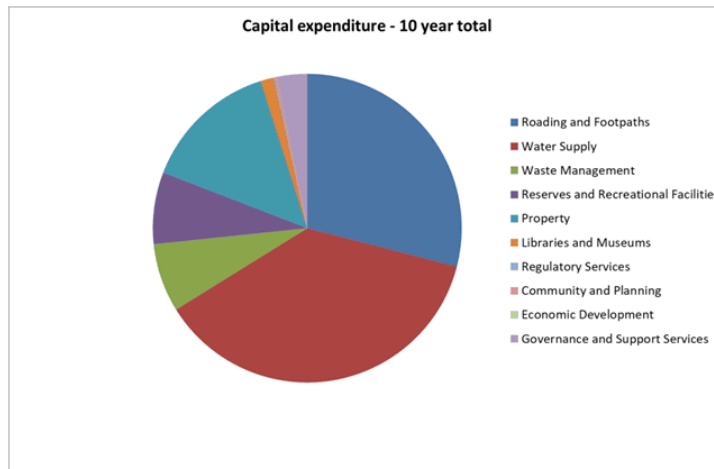
The graph below shows planned capital investment over the next 10.



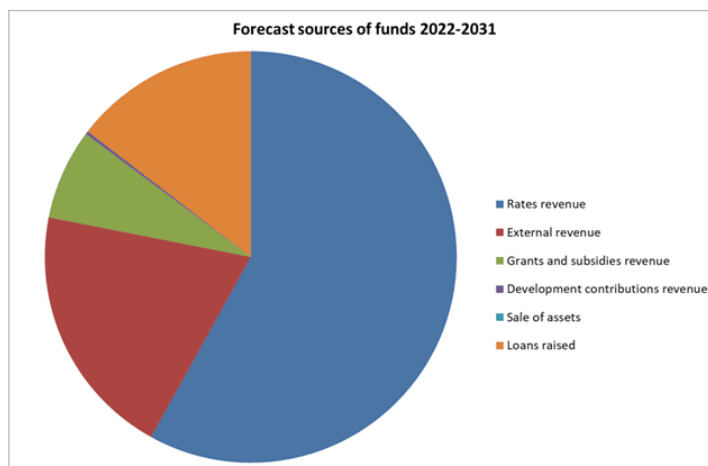
Maintaining services

The Council will continue to fund and deliver the full range of services currently being offered, maintaining current levels of service over the 10 year period. In some areas, there will be some increased levels of service with planned investment in new projects, building resilience and preparing for future growth.





The Council's activities and services provided, and investment in infrastructure will be paid for using the following sources of funds over the 10 year period.



Financial Resilience

The Council needs to have the ability to respond to unplanned events, such as natural disasters, civil defence emergencies and pandemics. These events can result in significant unplanned operating and capital costs.

If a significant event occurs, the Council has a range of options for funding unbudgeted expenditure within the financial strategy limits, including rates, debt, insurance, Government funding for infrastructure assets, financial assets and reprioritisation of existing budgets.

Managing investments and Council-owned companies

The Council holds a range of investments, including Council-owned companies, investment property and the Waipori Fund. These investments are designed to provide ongoing non-rates income over the medium to long term as well as a partial offset to gross debt as discussed above.

Investments

Waipori Fund

Established in 1999, using proceeds from the sale of the Waipori electricity generation assets, the Waipori Fund is a diversified investment portfolio comprising both fixed interest deposits and equity investments.

The Fund is managed by Dunedin City Treasury Limited on behalf of Council, using the Statement of Investment Policy and Objectives (SIPO) approved by Council. The SIPO defines the primary objectives of the fund to be:

- Maximise its income, subject always to a proper consideration of investment risk and;
- Grow the Fund's base value, while maintaining an agreed cash distribution to Council.

The fund value at 30 June 2020 was \$94.2 million.

Investment property portfolio

Council owns an investment property portfolio comprising a mixture of property types, including a number located outside of Dunedin.

The minimum target return from Council's investment properties is to be greater than the weighted average cost of funds.

The portfolio value at 30 June 2020 was \$95.7 million, broken down as follows:

Investment property	\$ million
Dunedin retail	28.500
Dunedin parking	25.000
Dunedin other	10.690
Christchurch	7.900
Wellington	15.400
Auckland	8.250
Total	95.740

Shareholder Advance

Council has provided an interest-bearing shareholder advance to Dunedin City Holdings Limited of \$112.0 million, which has an associated annual income stream of \$5.9 million.

Council-owned companies

Council-owned companies are an important component in this Financial Strategy.

While they are valuable assets in terms of their capital value, the income they generate can be used to keep down the levels of funding required from ratepayers. In more recent years, the revenue Council has expected to receive from the companies has been unrealistic. This, coupled with stadium-related debt pressure and the need for group companies to re-invest, has created a degree of financial uncertainty for the Council when trying to adopt budgets and set rates.

Group companies are in a rebuilding phase and investing in their own infrastructure - particularly important in the case of lines company Aurora Energy which has infrastructure that needs to be replaced. In addition, Dunedin City Holdings Limited (DCHL), which owns the companies on behalf of the Council, continues the process of building financial headroom so that the Council can receive a steady income stream in the future. Any volatility in group annual earnings will be absorbed by DCHL so that the Council can be certain about the money it will receive.

The 10 year plan assumes income from CCO's of \$5.9 million per annum being the current interest on the shareholder advance to DCHL (\$112.0 million). In the event the interest rate is renegotiated down, it is anticipated any difference to the \$5.9 million would be made up by a compensating dividend stream.

The 10 year plan does not include any additional revenue in the form of dividends from group companies. The Council will continue to work with Dunedin City Holdings Limited to explore the option of a dividend stream in the future, on the basis that any dividend delivered can be sustained.

CAPITAL EXPENDITURE REPORT 2021-2031

Department: Corporate Policy

EXECUTIVE SUMMARY

- 1 This report seeks approval of the draft capital budget for the purposes of developing the 10 year plan 2021-31, and consulting with the community.
- 2 The draft budget currently represents an investment \$1.515 billion over the 10 years made up of \$950.5 million for renewals, \$487.5 million for new capital, and \$77.4 million for specific growth expenditure in Three Waters.
- 3 Council considered options for some capital projects at its meeting on 14 December 2020, and decisions made at that meeting have been incorporated into the draft capital budget.

RECOMMENDATIONS

That the Council:

- a) **Approves** the capital budget for the purposes of developing the 10 year plan 2021-31 and consulting with the community.

BACKGROUND

- 4 Capital budgets have been prepared for all activities of council, taking into consideration the following:
 - Asset management plans, incorporating current condition assessments and risk profiling to inform the timing of any renewal
 - Priority of work – renewals over new capital
 - Ability to deliver – both internally and the available market capacity
 - Timing of work – achievably over the 10 year period
 - Climate change and zero carbon targets – assessment of possible impacts from capital proposals
 - Ability to fund – debt limits and our ability to service debt
 - Legislation – requiring works to be undertaken

5 A number of option reports were considered by Council at its meeting on 14 December 2020, and the decisions made at this meeting have been incorporated into the capital budgets as follows:

- Shaping Dunedin Future – inclusion of six transport projects developed to ensure that transport disruption is minimised during and after the construction of the new Dunedin Hospital (\$51.2 million);
- Performing Arts – inclusion of funding for the development of a performing arts facility, noting two options are to be consulted on, the Athenaeum and the Mayfair Theatre (\$17.1 million);
- Moana Pool – inclusion of funding for a low emissions heating upgrade (\$3.4 million);
- District Energy Scheme – inclusion of funding for a district energy scheme, noting two options are to be further investigated, an Octagon area low emissions heating upgrade, and connection to an existing scheme (\$11.1 million).

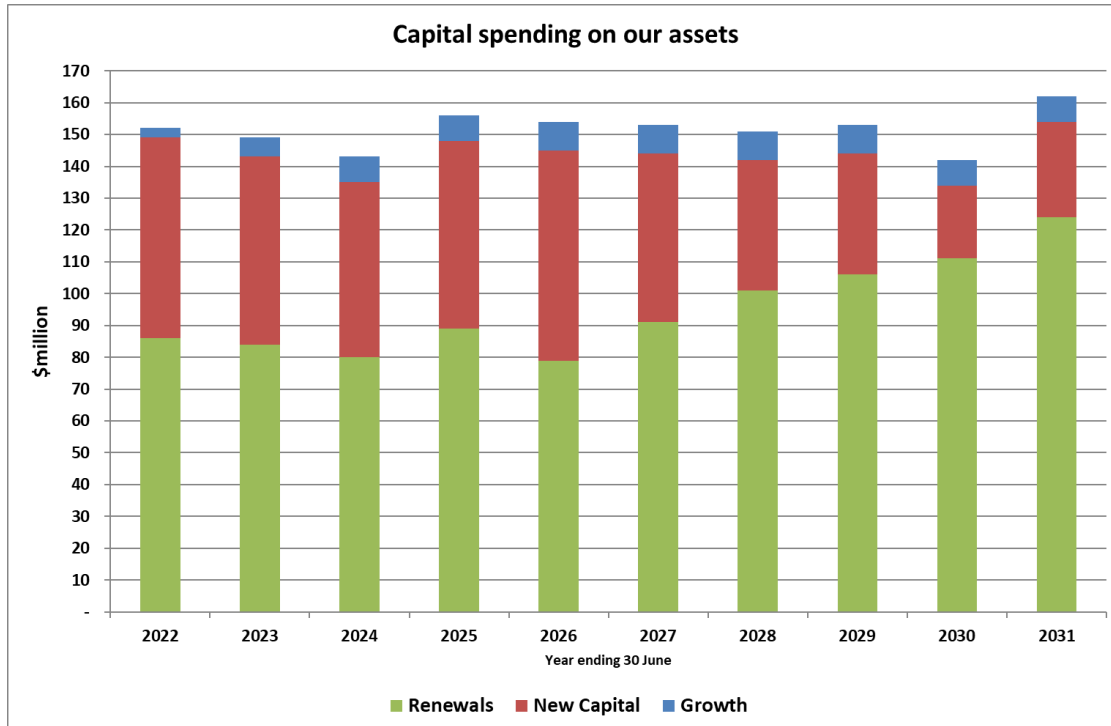
DISCUSSION

6 The draft capital budget for the 10 year plan provides for replacing existing assets and infrastructure, meeting additional demand (including growth) and improving some levels of service. Across the Council's activities, we are proposing to spend \$1.515 billion over the 10 year period. The draft capital budgets are provided at Attachment A.

7 Capital expenditure is funded as follows:

- Funded depreciation – for renewals
- Debt – for new capital, and any shortfall in funded depreciation for renewals
- Waka Kotahi NZTA grant funding – renewals and new capital for transport projects
- Other third party contributions for new capital – e.g.: Trust funding for the new Mosgiel Pool
- Development contributions – for growth capital

8 The graph below shows the overall proposed capital budget by renewals, new capital and growth.



Renewals

- 9 The capital budget provides for \$950.5 million of renewals expenditure, including an inflation adjustment of \$116.8 million over the 10 year period. Table 1 provides the renewals budgeted for each activity group.

Table 1 – Renewal capital expenditure by activity group

Activity	Draft Budget 2021-31	2018-28 Plan	Increase
Ara Toi	\$15.6 m	\$13.9 m	\$1.7 m
Economic Development	\$0.1 m	-	\$0.1 m
Governance	\$34.3 m	\$27.5 m	\$6.8 m
Property	\$168.2 m	\$50.2 m	\$118.0 m
Regulatory	\$4.6 m	\$3.6 m	\$1.0 m
Reserves & Recreation	\$77.0 m	\$52.7 m	\$24.3 m
Roading & Footpaths	\$245.8 m	\$161.1 m	\$84.7 m
3 Waters	\$395.9 m	\$208.7 m	\$187.2 m
Waste Management	\$9.0 m	\$2.9 m	\$6.1 m
Total	\$950.5 m	\$520.6 m	\$429.9 m

- 10 The programme of renewals is based on the latest asset management plans, which focus on asset condition, risk assessment, planning and delivery opportunities, and long-term asset solutions that provide value for residents, businesses and the environment.
- 11 The proposed level of investment represents a considerable uplift on the previous 10 year plan and has been based on current information, and the required level of spend needed to support current levels of service. The uplift also represents the need for increased investment on an aging infrastructure network including buildings and operational plant.

Depreciation

- 12 Depreciation expenditure is the systematic write-off of an assets value over that asset's useful and/or economic life. As such depreciation provides a fair representation of renewals expenditure over the long term.
- 13 Table 2 shows the relative comparison between renewals and depreciation for the 10 year period 2021-31.

Table 2 – Renewal capital expenditure vs Depreciation 2021-31

Activity	Renewals Capex 2021-31	Depreciation 2021-31	Over/(Under)
Ara Toi	\$15.6 m	\$13.6 m	\$2.0 m
Economic Development	\$0.1 m	\$0.3 m	(\$0.2 m)
Governance	\$34.3 m	\$27.0 m	\$7.3 m
Property	\$168.2 m	\$138.5 m	\$29.7 m
Regulatory	\$4.6 m	\$2.3 m	\$2.3 m
Reserves & Recreation	\$77.0 m	\$79.6 m	(\$2.6 m)
Roading & Footpaths	\$245.8 m	\$249.1 m	(\$3.3 m)
3 Waters	\$395.9 m	\$373.2 m	\$22.7 m
Waste Management	\$9.0 m	\$5.4 m	\$3.6 m
Other	\$0.0 m	\$0.1 m	(\$0.1 m)
Total	\$950.5 m	\$889.1 m	\$61.4 m

Renewals Funding

- 14 Depreciation (and therefore renewals expenditure) is funded from annual revenue including rates, fees and charges and NZTA renewals grant funding. Where the level of spend exceeds these combined income lines in any given year, the additional investment will be funded by debt.
- 15 The above table shows a shortfall over the 10 year period, which will require additional debt funding to deliver the planned programme.

Ara Toi

- 16 Renewals for the Ara Toi Group is budgeted as \$15.6 million. The renewal projects include:
- 17 **Dunedin Public Art Gallery:** \$0.6 million for heating and ventilation system, and exhibition lighting.
- 18 **Dunedin Public Libraries:** \$12.9 million for purchasing lending and reference collection materials, minor capital equipment purchases (e.g., barcode scanners, library shelving, public area furniture, etc.), and the replacement of the Radio Frequency Identification system implemented across the network of libraries.
- 19 **Toitū Otago Settlers Museum:** \$1.8 million for renewal of the permanent galleries 10 years after their opening, LED lighting replacement, and minor equipment and technology upgrades.

Governance

- 20 Renewals for the Governance Group is budgeted as \$34.3 million. The renewal projects include:
- 21 **Business Information Systems:** \$28.2 million for initiatives including replacing asset management software and the corporate finance system, upgrading rates and regulatory systems.
- 22 **Fleet operations:** \$4.9 million has been provided for fleet vehicle replacement over the 10 year period.
- 23 **Communications and marketing:** \$1.0 million for street banner hardware, the DCC's website (design and installation), and intranet renewal.

Property

- 24 Renewals for the Property Group is budgeted as \$168.2 million. The renewal projects include:
- 25 **Property asset renewals:** \$120.3 million has been provided for asset renewals for the following property portfolios:
 - \$21.7 million for commercial properties
 - \$21.4 million for community property
 - \$11.9 million for investment property
 - \$42.6 million for operational property
 - \$22.6 million for community housing
- 26 Asset renewal projects include a number of lift replacements, roof replacements, flooring replacements, and compliance work across all of the portfolios.
- 27 **Healthy Homes Upgrades:** \$3.1 million has been provided for healthy homes upgrades.

- 28 Under the Residential Tenancies (Healthy Homes Standards) Regulations 2019, all rental properties must meet specific and minimum standards for heating, insulation, ventilation, moisture ingress, drainage, and draught stopping.
- 29 All rentals must comply within 90 days of any new or renewed tenancy after 1 July 2021, with all rentals complying by 1 July 2024.
- 30 The DCC currently owns 936 community housing units, which will require upgrades over the first three years of the 10 year plan.
- 31 **Palmyra Refurbishment:** \$4.1 million has been provided for the refurbishment of the 42 housing units.
- 32 **Asbestos remediation works:** Under the Health and Safety at Work Act 2015, building owners are required to produce Asbestos Management plans for all buildings. \$8.2 million has been allocated for remediating any asbestos issues requiring remediation that are discovered following surveys of all DCC owned buildings.
- 33 **Seismic remediation works:** Under the Building (Earthquake-Prone Buildings) Amendment Act 2016, building owners are required to carry out seismic assessments for all buildings that fit the profile (age, building type, structure, etc.). \$6.0 million has been provided for completing any structural strengthening work that is required following the surveys. This work will be completed for all DCC owned buildings.
- 34 **Specific Properties:** provision for renewals work on specific properties include:
 - \$1.7 million for the Dunedin Library refurbishment
 - \$3.6 million for the town hall, municipal chamber exterior and lift
 - \$3 million for the Civic Centre exterior, roof and windows
 - \$5.7 million for community hall renewals
 - \$2.9 million for Edgar Stadium refurbishment
 - \$2.6 million for tarpits
 - \$2.4 million for the Railway Station exterior and lift
 - \$1.1 million for Olveston House renewals
 - \$1.1 million for public toilet renewals
 - \$1.5 million for investment property lift replacements
 - \$0.9 million for the Dunedin Public Art Gallery refurbishment

Regulatory

- 35 Renewals for the Regulatory Group is budgeted as \$4.6 million. The renewal projects include:

- 36 **Parking Operation Replacement Equipment:** \$3.4 million is included in the budget to provide for the replacement of approximately 30 parking meters each year. There are currently 330 pay and display meters on the street. This budget will also cater for plans to increase some of the paid parking areas around the city.

Reserves and Recreation

- 37 Renewals for the Reserves and Recreation Group is budgeted as \$77.0 million. The renewal projects include:
- 38 **Moana Pool:** \$16.1 million has been provided to renew aging and poor condition building assets at Moana Pool. The majority of works form part of the Moana Pool Masterplan. Renewals include windows, changing rooms, lifts, structural works, gym refurbishments and plant assets such as boilers, pumps and treatment systems.
- 39 \$3.8 million has been provided to replace the poor condition hydro-slides at Moana Pool.
- 40 **Community Pools:** \$4.3 million has been provided to renew community pool plant and built assets at the Port Chalmers and St. Clair swimming pools.
- 41 **Botanic garden:** \$1.9 million has been provided to renew public facilities, buildings and structures.
- 42 **Recreational Facilities:** provision for renewals is made up of the following:
- Green space funding of \$6.1 million has been provided for the renewals of soft and living assets such as sports turf, trees and gardens, including drainage and irrigations systems.
 - Playground funding of \$9.7 million has been provided to renew aging and poor condition playground equipment and soft-fall surfaces across the cities network of 111 playgrounds and skate parks.
 - Recreational facilities funding of \$29.8 million has been provided for the renewal of public facilities and built recreational assets such as gymnasiums, sports pavilions, changing rooms, toilets, coastal structures, athletics facilities, sports field lights, hard surfaces (paths, car parks, skate parks, tracks), heritage and cultural structures.
- 43 **St Clair/St Kilda Transition Plan:** \$4.2 million has been provided to fund the delivery of the St. Clair Transition Plan, including the renewal of the geo-bag structure (sand-sausage), and delivery of the Kettle Park Transition Plan. These transition plans are designed to support the management of the St Clair sea wall and beach.

Roading and footpaths

- 44 Renewals for the Roothing and Footpaths Group is budgeted as \$245.8 million. The renewal projects include:
- 45 **Footpath renewals:** \$48.2 million has been provided for footpath renewals. Footpaths are aging with some nearing or over their expected useful economic lives. Condition has declined since 2013/14 with programmes deferred for the broad band roll-out. Since 2016/17 investment has increased, averaging 2.17% of the network per annum but below the asset management target of 4%. The budget proposes increasing investment to address this issue preventing further deterioration.

- 46 **Gravel road re-metaling:** \$14.3 million has been provided to undertake gravel road re-metaling. We have relied on a strategy of spot metalling which, while saving on material costs, over time is not the most cost-effective approach. A sustained and pro-active method of renewal that would become area focused, reducing cartage and mobilisation costs is being proposed.
- 47 **Major drainage control:** \$49.2 million has been provided for this. The budget allows for sustained investment in Kerb and Channel renewals to improve condition and avoid further deterioration. The culvert and mud tank network is aging with many assets nearing or at the end of their expected useful economic lives. The budget therefore allows for culvert and mud tank renewals to address anticipated failures.
- 48 **Pavement rehabilitations:** \$17.2 million has been provided to undertake pavement rehabilitation work.
- 49 **Pavement renewals:** \$84.7 million has been provided for pavement renewals. The condition of the sealed network is deteriorating and the level of service targets for renewal investment and road roughness are not being met. Average annual investment over the past five years has been 5.07% of the sealed network versus a target of 6%. The programme seeks to address this by increasing the average annual investment in the network.
- 50 **Structure component replacement:** \$22.6 million has been provided for this.
- 51 **Traffic services renewals:** \$9.7 million has been budgeted to undertake this work.

3 Waters

- 52 Renewals for the 3 Waters Group is budgeted as \$395.9 million. The renewal projects include:
- 53 **Water supply:** \$158.6 million for water supply, includes Central city renewals of \$10.3 million, water supply resilience of \$57.7 million and other water renewals of \$90.6 million.
- 54 **Wastewater:** \$162.7 million for wastewater renewals includes, metro wastewater treatment plant resilience of \$82.4 million, other wastewater renewals of \$69.6 million, and rural wastewater schemes of \$10.7 million.
- 55 **Stormwater:** \$74.6 million for stormwater renewals includes central city renewals of \$21.5 million, Mosgiel stormwater pump station and network renewals of \$21.5 million, and other stormwater renewals of \$31.6 million.
- 56 This renewals programme is informed by recent condition assessment programmes on treatment plants and performance data, down to the individual asset level where possible.
- 57 The effects of deferred renewals are evident in asset failure and inability to meet required levels of service such as resource consent conditions. For example, at certain wastewater treatment plants high rates of inflow and infiltration cause treatment plant 'wash-out' resulting in poor performance, and foul sewer overflows both to the environment and into private property. Assets contributing to these level of service failures are generally part of the 'renewals backlog'.
- 58 The proposed renewals programme only includes projects that are required to maintain service levels or meet existing service level shortfalls. Renewals will proactively target significant risk areas, such as highly critical assets in order to prevent significant service level failure. Where possible during renewals, network rationalisation (downsizing or up-sizing pipes upon renewal, combining double-ups or re-configuring parts of the network) will be carried out.

Waste Management

- 59 Renewals for the Waste Management Group is budgeted as \$9.0 million. The renewal projects include:
- 60 **Forrester Park Closed Landfill:** \$3.8 million has been budgeted for culvert pipe renewal in 2029/30 and 2030/31. This culvert carries stormwater underneath the closed landfill and CCTV inspection of the pipe has revealed that it is nearing end of life.
- 61 **Kerbside bin replacement:** \$2.0 million has been budgeted for ongoing bin replacements.

New Capital

- 62 Table 3 shows the new capital budgeted by each of the activity groups. Details of the major projects for each activity are provided.

Table 3 – New capital by activity group

Activity	Draft Budget 2021-31	2018-28 Plan	Increase (Decrease)
Ara Toi	\$4.7m	\$3.7m	\$1.0m
Community & Planning	\$4.0m	\$3.5m	\$0.5m
Economic Development	\$0.3m	\$0m	\$0.3m
Governance	\$13.0m	\$7.2m	\$5.8m
Property	\$46.6m	\$14.3m	\$32.3m
Regulatory	\$0m	\$0.1m	(\$0.1m)
Reserves & Recreation	\$36.5m	\$14.7m	\$21.8m
Roading & Footpaths	\$193.8m	\$211.5m	(\$17.7m)
3 Waters	\$88.4m	\$96.5m	(\$8.1m)
Waste Management	\$100.2m	\$6.2m	\$94.0m
Total	\$487.5m	\$357.7m	\$129.8m

Ara Toi

- 63 New capital for the Ara Toi Group is budgeted as \$4.7 million. Of this \$2.6 million is for the Dunedin Public Art Gallery (primarily for acquisitions), \$0.9 million for Toitū and \$1.2 million for libraries, including \$0.5 million acquisitions for the new South Dunedin library.

Community and Planning

- 64 New capital for the Community and Planning Group is budgeted as \$4.0 million. The major new capital projects are:
- 65 **Warehouse Precinct Upgrades** - \$1.0 million is included over the 2021/22 – 2022/23 financial years for the completion of the final stage of the Warehouse Precinct Plan. This involves the planning and delivering of streetscape improvements within the northern sections of Bond Street, that will integrate with the surrounding environs.
- 66 **Minor Amenity Centres Upgrades** - \$2.0 million is included over ten years for amenity upgrades to a range of centres. It is phased to allow for significant upgrades every second year, with \$100k in intervening years when planning will be undertaken. This phasing aligns with Transport group budgets for infrastructure upgrades to suburban centres.
- 67 **Street Trees and Furniture (City Development)** - \$1.0 million is included over ten years for street furniture, trees and plants, to provide minor city-wide amenity improvements outside of the central city and suburban centres.

Governance and Support Services

- 68 New capital for the Governance and Support Services Group is budgeted as \$13.0 million of which \$12.7 million is for the Business Information Services department. The major new capital projects are:
- 69 **Customer self-service portal** – \$3.2 million is provided for a new customer self-service portal that will enable rate payers to access DCC information, log a complaint, pay for rates and any other online services that the DCC can provide through a DCC web interface/portal. This will be developed over the 2021/22 – 2025/26 period.
- 70 **Smart City Internet of Things** - \$4.2 million is provided for this initiative. Smart cities use Internet of Things (IoT) devices such as connected sensors, lights, and meters to collect and analyse data. This data is used to improve infrastructure, public utilities and services. The DCC currently has the Smart Water Metre project now underway, and the LED Light project using IoT. This program of work, which will run from 2024/25 through to 2030/31, will have a systematic approach for implementing all DCC's IoT capacity.

Property

- 71 New capital for the Property Group is budgeted as \$46.6 million. The major new capital projects are:
- 72 **Public toilets** - \$2.1 million is included over the 10 year period to increase the number of public toilets in Dunedin. A "Changing Places Bathroom" will be constructed in the 2021/22 year, and two public toilets are budgeted to be completed each year thereafter.
- 73 **Performing Arts Centre** - \$21.9 million has been provided in the budget, from 2024/25 – 2027/28, for the future provision of a performing arts centre. Staff are working on the development of two options, the Athenaeum as the preferred option, and the Mayfair as a potential alternative, for consultation in March/April 2021.
- 74 **South Dunedin Library and Community Complex** - \$11.6 million has been provided in the budget, from 2021/22 – 2023/24. At the 24 November 2020 Council meeting, approval was

given for the demolition of the existing buildings, and the building of a new single-storey library and community complex on the site at 278 King Edward Street.

- 75 **District Energy Scheme** - \$11.1 million has been provided in the budget, from 2021/22 – 2025/26. At the 14 December 2020 Council meeting, a decision was made to further investigate two shortlisted Octagon-Area Low Emissions Heating Upgrade options (the electrical Octagon-Area District Energy Scheme, and connection to the existing Pioneer Energy Ltd District Energy Scheme followed by the Future City District Energy Scheme), and include a capital budget of \$11.1 million.

Reserves and Recreation

- 76 New capital for the Reserves and Recreation Group is budgeted as \$36.5 million. The major new capital projects are:
- 77 **Mosgiel Pool** –\$15.7 million has been provided to complete the construction of the new aquatic facility in Mosgiel over the 2021/22 – 2022/23 period. A further \$3.4 million has been included for consequential works associated with the development. External funding raised by the Taieri Community Facilities Trust of \$4.05 million will contribute towards this development.
- 78 **Moana Pool improvements** - \$4.1 million has been provided for Moana Pool. At the 14 December 2020 Council meeting, a decision was made to include \$3.4 million for a Moana Pool Low Emissions Heating Upgrade, comprising improvements to energy monitoring systems and installation of a second heat recovery heatpump, followed by either a wood pellet boiler or an air source heatpump. Of the \$3.4 million for the heating upgrade, \$1.9 million is included in this budget, and the balance is in the renewals budget.
- 79 The balance of \$2.2 million has been budgeted for Moana masterplan improvements, such as a new lift from reception, multi-use room for swim squads, dive pool seating and provision for a new café facility should there be support for this pending a feasibility study.
- 80 **Parks and recreation** - \$9.2 million has been budgeted for parks and recreation, including \$4.3 million for playground improvement, and \$4.4 million for recreation facilities improvements.

Roading and Footpaths

- 81 New capital for the Roothing and Footpaths Group is budgeted as \$193.8 million. The major new capital projects are:
- 82 **Shaping Future Dunedin** - \$51.2 million from 2021/22 to 2028/29 has been budgeted for this project. At the 14 December 2020 Council meeting, a decision was made to include a set of six capital projects that have been developed by the Connecting Dunedin Partnership. The projects have been collaboratively developed to ensure that transport disruption is minimised during and after the construction of the new Dunedin Hospital. The detail of the six projects is provided in the report “Shaping Future Dunedin Transport Programme” being considered at the 27 January 2021 Council meeting.
- 83 **Central City Upgrade** - \$60.0 million has been provided over the 10 year period for the central city upgrade project. The aim of this project is to improve safety, accessibility and amenity in the central city area. The project will increase safety, particularly for pedestrians and cyclists, and contributes to a more vibrant, thriving central city environment.

- 84 **City to waterfront (bridge) connection** - \$20.0 million has been provided from 2024/25 to 2027/28 for this project. The aim of this project is to improve the pedestrian and cycle connection between the city centre and harbour. Staff are working with mana whenua and other stakeholders over coming months to review the objectives and scope of the project, to ensure that it meets a broad range of aspirations for the city, including mana whenua cultural values, economic revitalisation, regeneration of the waterfront as well as transport, sustainability and art and creativity in infrastructure objectives. Staff will report back to Council in May 2021 as part of the 10 Year Plan process. In the meantime, the \$20.0 million agreed by the Council in 2018 has been retained in the capital budget.
- 85 **Dunedin urban cycleways** - \$21.9 million has been provided for over the 10 years of the plan for this project. Dunedin's urban cycleways programme has a focus on road safety, and on providing an appropriate level of service to encourage the uptake of cycling for everyone. Waka Kotahi (NZTA) is working closely with the Council to develop the city's cycling infrastructure and is supporting the programme with project funding and guidance. Dunedin urban cycleways are made up of the Arterials cycleways which seeks to close the gap in terms of levels of service across the city, the Tunnels Trail connecting Dunedin to Mosgiel, and North East Valley.
- 86 **Low cost, low risk improvements** - \$20.0 million has been provided for over the 10 years of the plan for minor safety improvements.
- 87 **Peninsula connection** - \$9.7 million has been provided in year one of the 10 year plan, to complete the series of improvements to Portobello Road and Harrington Point Road. These improvements aim to improve safety for all road users, provide for walking and cycling, improve resilience to high tide and weather events, and improve efficiency and travel time reliability.

3 Waters

- 88 New capital for the 3 Waters Group is budgeted as \$88.4 million. The major new capital projects are:
- 89 **South Dunedin Flood Alleviation** - \$33.5 million has been provided for over the 10 year period for this project. A capital works programme is planned to mitigate flooding in South Dunedin. The programme is informed by work on existing hydraulic models, flow monitoring and incorporation of groundwater models. The programme will increase resilience to future rainfall events and includes work on the Forbury and Portobello Road areas.
- 90 **Ross Creek / Mt Grand resilience** - \$27.2 million has been provided for over the 10 year period, to increase water supply resilience and enable water stored in the recently refurbished Ross Creek Reservoir to be transferred to Mt Grand Water Treatment Plant for treatment and distribution.
- 91 **Port Chalmers water supply** - \$14.4 million has been provide from 2027/28 – 2030/31, to increase water supply capacity from the Dunedin metropolitan system to Port Chalmers. The intention would be to decommission the two raw dams and water treatment plant at Port Chalmers that are only used to service cruise ships at the height of summer and install a new water supply pipeline from the Mount Grand treatment plant to Port Chalmers.
- 92 **Metro wastewater treatment plant** - \$7.0 million has been provided from 2021/22 – 2023/24 to improve plant resilience.

Waste

- 93 New capital for the Waste Group is budgeted as \$100.2 million. The major new capital projects are:
- 94 **Waste Futures** - \$29.3 million has been provided for the roll out of a new kerbside collection system, plus development of additional waste diversion facilities including an organics facility, a mixed recyclables sorting facility, a plastics granulation facility, a centrally located Rummage Store, and a bulk waste transfer facility. This project has a strong focus on the minimisation of waste, the minimisation of carbon dioxide emissions from waste, cost effectiveness of services to ratepayers, the reduction of environmental impacts as a result of waste operations, and the provision of refuse collection and kerbside recycling services that meet ratepayer expectations.
- 95 **Smooth Hill** - \$56.4 million has been provided from 2024/25 to 2028/29 for the development of Smooth Hill to replace the Green Island Landfill on its closure.
- 96 **Green Island landfill solar farm** - \$5.1 million has been provided in 2030/31, with a further \$5 million needed in 2031/32 for a solar farm. The final cap of the closed Green Island landfill would be used for a large installation of solar panels linked to the electricity export infrastructure at Green Island Wastewater Treatment Plant, to supplement the electricity generated by destruction of landfill gas. This electricity can be used to either off-set the operational costs of the Green Island Wastewater Treatment Plant, or the operational costs of future waste diversion facilities established at Green Island, with any excess sold into the national grid.
- 97 **Gas collection system** - \$5.0 million has been provided from 2022/23 to 2025/26 for growth of the Green Island landfill gas collection system. The system has undergone a programme of improvement since 2017, with the number of gas wells also increasing from 14 to 26. The number will continue to increase to 55 as the landfill is progressively closed. The gas is used to produce electricity via a Gas Engine located at the Green Island Wastewater Treatment Plant, with the excess destroyed via a Gas Flare. The Gas Engine was second hand when purchased and has been in operation for 7 years. The Gas Engine is unable to utilise all the available gas from the landfill and a larger engine will be required to reduce Council's Emission Trading Scheme obligations over the medium to long term. The final 55 gas wells will continue to operate and be maintained long after closure of the landfill.

Growth Capital

- 98 The three waters budget includes \$77.3 million for growth capital as follows:

Table 4 – growth capital

Activity	Draft Budget 2021-31
Water supply	\$17.7m
Wastewater	\$32.2m
Stormwater	\$27.4m
Total	\$77.3m

- 99 3 Waters infrastructure is required to service areas rezoned within the 2GP and Dunedin's change in status to a 'medium' growth city under the National Policy Statement for Urban Development Capacity. The need to comply with this (through Variation 2 of the 2GP), means new capital expenditure is required to upsize existing networks and create new reticulation assets for water, wastewater and stormwater.
- 100 Funding for this capital expenditure will come from a combination of development contribution revenue and debt depending on the relative timing of the expenditure and associated revenue.
- 101 The Development Contribution (DC) policy is currently being updated to incorporate this new expenditure into the unit rates for charging purposes. The current operating statements exclude any additional DC revenue that may arise from the change in these unit rates – these values will be incorporated into the final draft LTP prior to consultation.

Signatories

Author:	Sharon Bodeker - Corporate Planner
Authoriser:	Gavin Logie - Acting General Manager Finance Sandy Graham - Chief Executive Officer

Attachments

	Title	Page
↕A	Total Capital Expenditure	59
↕B	Ara Toi Capital Expenditure	60
↕C	Community and Planning Capital Expenditure	61
↕D	Economic Development Capital Expenditure	63
↕E	Governance and Support Services Capital Expenditure	65
↕F	Property Capital Expenditure	66
↕G	Regulatory Services Capital Expenditure	67
↕H	Reserves and Recreation Capital Expenditure	68
↕I	Roading and Footpaths Capital Expenditure	69
↕J	Three Waters Capital Expenditure	70
↕K	Waste Management Capital Expenditure	71

SUMMARY OF CONSIDERATIONS

Fit with purpose of Local Government

This decision enables democratic local decision making and action by, and on behalf of communities, and promotes the social, economic, environmental and cultural well-being of communities in the present and for the future.

Fit with strategic framework

	Contributes	Detracts	Not applicable
Social Wellbeing Strategy	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Economic Development Strategy	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Environment Strategy	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Arts and Culture Strategy	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
3 Waters Strategy	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Spatial Plan	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Integrated Transport Strategy	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Parks and Recreation Strategy	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Other strategic projects/policies/plans	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

The Activity Groups contribute to the delivery of all of the objectives and priorities of the strategic framework.

Māori Impact Statement

There are no known impacts for tangata whenua.

Sustainability

Major issues and implications for sustainability are discussed and considered in the 50 year Infrastructure Strategy and financial resilience is discussed in the Financial Strategy.

LTP/Annual Plan / Financial Strategy /Infrastructure Strategy

This report provides draft budgets for each Activity Group for inclusion in the 10 year plan.

Financial considerations

Financial considerations are detailed in the report.

Significance

The draft budgets are considered significant in terms of the Council's Significance and Engagement Policy, and will be consulted on as part of the 10 year plan 2021-31.

Engagement – external

There has been no external engagement in developing the draft budgets for the Activity Groups.

Engagement - internal

Staff and managers from across council have been involved in the development of the draft budgets.

Risks: Legal / Health and Safety etc.

There are no identified risks.

SUMMARY OF CONSIDERATIONS

Conflict of Interest

There are no known conflicts of interest.

Community Boards

Projects identified in Community Board Plans have been considered in the development of the draft budgets; and Community Boards will be consulted on the 10 year plan 2021-2031.

Dunedin City Council
Pre-draft Capital Expenditure Programme

		\$'000											\$'000	2018- 28 10 Year Plan	Increase (Decrease)	Increase (Decrease) %
10 Year Plan Group		2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	10 Year Total				
Growth	Three Waters	3,000	6,306	7,867	8,236	9,117	9,117	9,117	8,717	8,317	7,567	77,361			77,361	
Total Growth		3,000	6,306	7,867	8,236	9,117	9,117	9,117	8,717	8,317	7,567	77,361			77,361	
New Capital	Ara Toi (Arts and Culture)	401	361	971	381	391	401	511	421	431	441	4,710		3,716	994	27%
	Community and Planning	350	970	400	200	500	200	500	200	500	200	4,020		3,520	500	14%
	Economic Development	250										250			250	
	Governance and Support Services	975	2,009	2,058	2,408	1,525	775	775	775	875	775	12,950		7,150	5,800	81%
	Property	3,250	7,260	6,700	4,200	9,800	11,500	3,300	200	200	200	46,610		14,330	32,280	225%
	Regulatory Services													90	(90)	-100%
	Reserves and Recreational Facilities	15,745	9,426	1,931	4,531	1,038	792	727	727	727	827	36,471		14,720	21,751	148%
	Roading and Footpaths	17,286	21,583	28,891	27,817	21,750	23,781	16,410	12,800	11,100	12,400	193,818		211,508	(17,690)	-8%
	Three Waters	7,453	6,386	8,447	8,480	9,890	6,825	9,770	12,520	8,222	10,454	88,447		96,473	(8,026)	-8%
	Waste Management	17,167	11,446	5,389	10,697	21,334	8,703	8,832	10,148	1,390	5,100	100,206		6,205	94,001	1515%
Total New Capital		62,877	59,441	54,787	58,714	66,228	52,977	40,825	37,791	23,445	30,397	487,482		357,712	129,770	36%
Renewal	Ara Toi (Arts and Culture)	1,962	1,891	1,104	1,193	1,191	1,326	2,663	1,304	1,341	1,620	15,595		13,864	1,731	12%
	Community and Planning	5	1	5	1	6	3	7	14	7	5	54			54	
	Economic Development	15	5	16	5	84	6			6		137			137	
	Governance and Support Services	4,152	3,143	2,856	2,709	2,851	4,526	3,651	3,822	3,862	2,757	34,329		27,510	6,819	25%
	Property	16,550	14,421	18,023	17,886	15,596	16,002	16,436	16,912	17,388	19,012	168,226		50,222	118,004	235%
	Regulatory Services	300	366	343	731	372	401	378	414	839	443	4,587		3,560	1,027	29%
	Reserves and Recreational Facilities	11,564	10,441	9,016	11,576	5,857	5,080	7,325	4,972	5,141	6,003	76,975		52,737	24,238	46%
	Roading and Footpaths	19,614	21,719	22,349	23,274	23,956	25,216	26,549	27,330	27,503	28,286	245,796		161,127	84,669	53%
	Three Waters	31,338	32,155	25,328	31,331	28,483	38,086	43,092	50,295	52,987	62,774	395,869		208,668	187,201	90%
	Waste Management	300	294	481	472	474	497	534	525	2,248	3,108	8,933		2,867	6,066	212%
Total Renewal		85,800	84,436	79,521	89,178	78,870	91,143	100,635	105,588	111,322	124,008	950,501		520,555	429,946	83%
Total		151,677	150,183	142,175	156,128	154,215	153,237	150,577	152,096	143,084	161,972	1,515,344		878,267	637,077	73%

Ara Toi (Arts and Culture)

Pre-draft 10 Year Plan 2021-31 Capital Expenditure Programme

			\$'000												
	Activity Name	Project Name	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	10 Year Total	18-28 LTP Total	
New Capital	Dunedin Public Art Gallery	Acquisitions - Donation Funded	35	35	35	35	35	35	35	35	35	35	350	350	
		Acquisitions - DPAG Society Funded	30	30	30	30	30	30	30	30	30	30	300	300	
		Acquisitions - Rates Funded	90	100	110	120	130	140	150	160	170	180	1,350	1,050	
		Art in Public Places			100				100					200	
		Basement Store													202
		Collection Store Painting Racks	50											50	50
		Minor Capital Works	40	40	40	40	40	40	40	40	40	40	40	400	200
	Total Dunedin Public Art Gallery		245	205	315	225	235	245	355	265	275	285	2,650	2,352	
	Dunedin Public Libraries	Heritage Collection Purchases - Rates Funded	56	56	56	56	56	56	56	56	56	56	56	560	562
		Heritage Collection Purchases - Trust Funded	10	10	10	10	10	10	10	10	10	10	10	100	100
		South Dunedin Library Opening Collection			500									500	
	Total Dunedin Public Libraries		66	66	566	66	66	66	66	66	66	66	66	1,160	662
	Toitū Otago Settlers Museum	Acquisitions - Rates Runded	50	50	50	50	50	50	50	50	50	50	50	500	500
		Minor Capital Works	40	40	40	40	40	40	40	40	40	40	40	400	200
Total Toitū Otago Settlers Museum		90	90	90	90	90	90	90	90	90	90	90	900	700	
Total New Capital			401	361	971	381	391	401	511	421	431	441	4,710	3,714	
Renewal	Dunedin Public Art Gallery	Chilled Water Pipe Replacement												140	
		Exhibition Lighting	25	26	26	27	28	29	29	30	31	32	283	90	
		Goods Lift Renewal												400	
		Heating and Ventilation System	30	31	32	33	33	34	35	36	37	38	339	717	
		Security Cameras												60	
	Total Dunedin Public Art Gallery		55	57	58	60	61	63	64	66	68	70	622	1,407	
	Dunedin Public Libraries	Acquisitions - Operational Collection	915	942	967	1,030	1,058	1,086	1,115	1,148	1,180	1,212	10,653	9,116	
		Minor Capital Equipment	55	57	58	60	50	51	53	66	68	70	588	550	
		RFID Replacement	717						939				1,656		
	Total Dunedin Public Libraries		1,687	999	1,025	1,090	1,108	1,137	2,107	1,214	1,248	1,282	12,897	9,666	
	Toitū Otago Settlers Museum	Gallery Furniture and Office/Gallery Renewal		515									515	500	
		HVAC and Building Management												180	
		LED Lighting Replacment							352				352	300	
		Minor Equipment Renewals		196				103				242	541	450	
		Plant Renewal	150	103					117				370	510	
	Total Toitū Otago Settlers Museum		150	814				103	469			242	1,778	1,940	
	Lan Yuan Dunedin Chinese Garden													500	
Total Lan Yuan Dunedin Chinese Garden													500		
Olveston House	Minor Capital Works	70	21	21	43	22	23	23	23	24	25	26	298	353	
	Total Olveston House		70	21	21	43	22	23	23	24	25	26	298	353	
	Total Renewal			1,962	1,891	1,104	1,193	1,191	1,326	2,663	1,304	1,341	1,620	15,595	13,866
Grand Total			2,363	2,252	2,075	1,574	1,582	1,727	3,174	1,725	1,772	2,061	20,305	17,580	

Community and Planning
 Pre-draft 10 Year Plan 2021-31 Capital Expenditure Programme

			\$'000											
	Activity Name	Project Name	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	10 Year Total	18-28 LTP Total
New Capital	City Development	Minor Amenity Centres Upgrades		100	300	100	400	100	400	100	400	100	2,000	1,000
		Street Trees and Furniture	100	100	100	100	100	100	100	100	100	1,000	1,000	
		Warehouse Precinct Upgrades	250	770									1,020	1,400
		Christmas Tree												70
		Caversham BBQ/Picnic Hub												50
	Total City Development		350	970	400	200	500	200	500	200	500	200	4,020	3,520
Total New Capital			350	970	400	200	500	200	500	200	500	200	4,020	3,520
Renewal	Community Development and Events	Task Force Green	5	1	5	1	6	3	7	14	7	5	54	
	Total Community Development and Events		5	1	5	1	6	3	7	14	7	5	54	
Total Renewal			5	1	5	1	6	3	7	14	7	5	54	
Grand Total			355	971	405	201	506	203	507	214	507	205	4,074	3,520

Economic Development
 Pre-draft 10 Year Plan 2021-31 Capital Expenditure Programme

			\$'000													
	Activity Name	Project Name	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	10 Year Total	18-28 LTP Total		
New Capital	Economic Development	Virtual Production Studio	250											250		
	Total Economic Development		250											250		
Total New Capital			250											250		
Renewal	Destination Marketing	Digital Content - Camera and Video gear	15	5	16	5	17	6			6			70		
	Total Destination Marketing		15	5	16	5	17	6			6			70		
	iSITE Visitor Centre	iSITE Octagon Premises Refresh					67							67		
	Total iSITE Visitor Centre						67							67		
Total Renewal			15	5	16	5	84	6			6			137		
Grand Total			265	5	16	5	84	6			6			387		

Governance and Support Services
Pre-draft 10 Year Plan 2021-31 Capital Expenditure Programme

			\$'000												
	Activity Name	Project Name	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	10 Year Total	18-28 LTP Total	
New Capital	BIS	ICT Systems and Services												6,500	
		Value Added External Services Workstream	750	1,250	1,250	1,850	1,350	600	600	600	600	600	9,450		
		Internal Legacy Corrections	175	175	175	175	175	175	175	175	175	175	1,750		
		Internal Services Workstream		584	583	333							1,500		
	Total BIS	925	2,009	2,008	2,358	1,525	775	775	775	775	775	12,700	6,500		
	Fleet Operations	EV Charging Infrastructure	50		50	50						100	250		
	Total Fleet Operations	50		50	50						100	250			
Total New Capital			975	2,009	2,058	2,408	1,525	775	775	775	875	775	12,950	6,500	
Renewal	Customer Services Agency	Self Service Kiosks		52		54		57		60		64	287	50	
	Total Customer Services Agency			52		54		57		60		64	287	50	
	BIS	ICT Renewals												24,063	
		Internal Legacy Corrections	1,100	979	1,004	758	779	800	821	846	869	894	8,850		
		Internal Services Workstream	2,300	1,545	1,374	1,409	1,225	2,972	2,348	2,416	2,484	1,276	19,349		
	Total BIS	3,400	2,524	2,378	2,167	2,004	3,772	3,169	3,262	3,353	2,170	28,199	24,063		
	Fleet Operations	Fleet Replacement	450	464	476	488	401	411	423	435	447	459	4,454	3,447	
		Mobile Library Replacement	200										200	600	
		Heavy Vehicle Replacement	100	103									203		
	Total Fleet Operations	750	567	476	488	401	411	423	435	447	459	4,857	4,047		
	Council Communications and Marketing	DCC Intranet Renewal						229					229		
		DCC Website Renewal					446						446		
		Replacement of Webcams	2		2					5			9		
Street Banner Hardware							57	59	60	62	64	302			
	Total Council Communications and Marketing	2		2		446	286	59	65	62	64	986			
Total Renewal			4,152	3,143	2,856	2,709	2,851	4,526	3,651	3,822	3,862	2,757	34,329	28,160	
Grand Total			5,127	5,152	4,914	5,117	4,376	5,301	4,426	4,597	4,737	3,532	47,279	34,660	

Property

Pre-draft 10 Year Plan 2021-31 Capital Expenditure Programme

	Activity Name	Project Name	\$'000										10 Year Total	18-28 LTP Total
			2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31		
New Capital	Commercial	Other Property Upgrades												230
	Total Commercial													230
	Community	Public Toilets	250	200	200	200	200	200	200	200	200	200	2,050	
		Sammy's/Performing Arts						4,800					4,800	5,000
		Performing Arts - Athenaeum				1,000	6,500	6,500	3,100				17,100	
	Total Community		250	200	200	1,200	6,700	11,500	3,300	200	200	200	23,950	5,000
	Housing	Housing Growth												
	Total Housing													
	Operational	Central Library Refurbishment												3,850
		District Energy Scheme	1,000	2,000	2,000	3,000	3,100						11,100	
Renewal		South Dunedin Library and Community Complex	2,000	5,060	4,500								11,560	5,250
	Total Operational		3,000	7,060	6,500	3,000	3,100						22,660	9,100
	Total New Capital		3,250	7,260	6,700	4,200	9,800	11,500	3,300	200	200	200	46,610	14,330
	Commercial	Asset Renewals	1,000	2,060	2,114	2,168	2,228	2,286	2,348	2,416	2,484	2,552	21,656	
	Total Commercial		1,000	2,060	2,114	2,168	2,228	2,286	2,348	2,416	2,484	2,552	21,656	
	Community	Asset Renewals	780	587	159	2,710	2,674	2,743	2,818	2,899	2,981	3,062	21,413	
		Community Hall Renewals	500	515	529	542	557	572	587	604	621	638	5,665	
		Edgar Centre Refurbishment	600		264	2,060							2,924	
		Public Toilet Renewals	100	103	106	108	111	114	117	121	124	128	1,132	
		Tarpits			2,114	542							2,656	
Renewal		Railway Station Exterior and Lift	1,020	1,370									2,390	
	Total Community		3,000	2,575	3,172	5,962	3,342	3,429	3,522	3,624	3,726	3,828	36,180	
	Housing	Asset Renewals	2,000	2,060	2,114	2,168	2,228	2,286	2,348	2,416	2,484	2,552	22,656	6,643
		Healthy Homes Upgrades	1,000	1,030	1,057								3,087	
		Palmyra Refurbishment	2,000	2,060									4,060	
	Total Housing		5,000	5,150	3,171	2,168	2,228	2,286	2,348	2,416	2,484	2,552	29,803	6,643
	Investment	Asset Renewals	646	979	2,452	737	1,114	1,143	1,174	1,208	1,242	1,276	11,971	
		Lift Replacements	354	52	719	347							1,472	
	Total Investment		1,000	1,031	3,171	1,084	1,114	1,143	1,174	1,208	1,242	1,276	13,443	
	Operational	Asbestos Remediation				1,084	1,114	1,143	1,174	1,208	1,242	1,276	8,241	
Renewal		Asset Renewals	3,220	3,018	3,203	3,436	4,456	4,572	4,696	4,832	4,968	6,252	42,653	43,579
		Civic Centre - Exterior, Roof, and Windows	3,000										3,000	
		Dunedin Library Refurbishment			1,691								1,691	
		Dunedin Public Art Gallery Refurbishment	30	484	21	358							893	
		Olveston House Renewal		103	423	542							1,068	
		Seismic Remediation						1,143	1,174	1,208	1,242	1,276	6,043	
		Town Hall/Municipal Chamber Exterior and Lift	300		1,057	1,084	1,114						3,555	
	Total Operational		6,550	3,605	6,395	6,504	6,684	6,858	7,044	7,248	7,452	8,804	67,144	43,579
	Total Renewal		16,550	14,421	18,023	17,886	15,596	16,002	16,436	16,912	17,388	19,012	168,226	50,222
	Grand Total		19,800	21,681	24,723	22,086	25,396	27,502	19,736	17,112	17,588	19,212	214,836	64,552

Regulatory Services
Pre-draft 10 Year Plan 2021-31 Capital Expenditure Programme

		\$'000											10 Year Total	18-28 LTP Total
	Activity Name	Project Name	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31		
New Capital	Compliance Solutions	Radio Telephone System												50
	Total Compliance Solutions													50
Total New Capital														50
Renewal	Compliance Solutions	Animal Services Body Worn Cameras		12			16			22			50	40
		Noise Meter Renewals		19			22		26			28	95	40
	Total Compliance Solutions			31			38		26	22		28	145	80
	Parking Operations	Car Park Buildings Equipment Renewals				379					435		814	920
		Parking Meter Renewals	300	309	317	325	334	343	352	362	373	383	3,398	2,450
	Total Parking Operations		300	309	317	704	334	343	352	362	808	383	4,212	3,370
	Parking Services	Electronic Ticket Writers Renewals (Includes Phones)		26		27		29		30		32	144	75
		Parking Services Body Worn Camera Renewals			26			29			31		86	75
Total Parking Services				26	26	27		58		30	31	32	230	150
Total Renewal			300	366	343	731	372	401	378	414	839	443	4,587	3,600
Grand Total			300	366	343	731	372	401	378	414	839	443	4,587	3,650

Reserves and Recreational Facilities
Pre-draft 10 Year Plan 2021-31 Capital Expenditure Programme

			\$'000											
	Activity Name	Project Name	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	10 Year Total	18-28 LTP Total
New Capital	Aquatic Services	Mosgiel Pool	10,605	5,119									15,724	10,800
		Mosgiel Pool Consequential	1,720	1,720									3,440	
		Moana Pool Improvements	873	378	20	2,713	20	20	20	20	20	20	4,104	200
	Total Aquatic Services		13,198	7,217	20	2,713	20	20	20	20	20	20	23,268	11,000
	Botanic Garden	Botanic Garden Improvements	60	825	125	125	125	125	125	125	125	225	1,985	
		Total Botanic Garden	60	825	125	125	125	125	125	125	125	225	1,985	
	Cemeteries and Crematorium	Cemetery Strategic Development Plan	375	100	500	500							1,475	2,820
		City Wide Beam Expansion	40	40	40	40	40	40	40	40	40	40	400	400
		Total Cemeteries and Crematorium	415	140	540	540	40	40	40	40	40	40	1,875	3,220
	Parks and Recreation	Playground Improvements	500	774	744	528	528	242	242	242	242	242	4,284	
		Recreation Facilities Improvements	1,520	420	450	550	250	250	250	250	250	250	4,440	
		Track Network Development	50	50	50	50	50	50	50	50	50	50	500	500
		Total Parks and Recreation	2,070	1,244	1,244	1,128	828	542	542	542	542	542	9,224	500
	St Clair - St Kilda Coastal Plan	St Kilda Transition Plan	2		2	25	25	65					119	
	Total St Clair - St Kilda Coastal Plan		2		2	25	25	65					119	
Total New Capital			15,745	9,426	1,931	4,531	1,038	792	727	727	727	827	36,471	14,720
Renewal	Aquatic Services	Hydroslide Renewal	3,790										3,790	4,040
		Moana Pool Renewals	1,532	4,645	3,975	4,774	212	103	166	199	205	338	16,149	9,821
		Mosgiel Pool Renewals	20	21	21	54	56	57	117	121	124	128	719	1,303
		Port Chalmers Pool Renewals	350	82	53	54	724	400	59	60	62	64	1,908	688
		St Clair Pool Renewals	520	52	53	650	56	57	59	60	62	64	1,633	561
	Total Aquatic Services		6,212	4,800	4,102	5,532	1,048	617	401	440	453	594	24,199	16,413
	Botanic Garden	Botanic Garden Renewals	552	250	172	382	58	60	62	84	74	245	1,939	
		Total Botanic Garden	552	250	172	382	58	60	62	84	74	245	1,939	
	Cemeteries and Crematorium	Structures Renewals	84	112	156	78	80	82	141	87	91	89	1,000	209
		Total Cemeteries and Crematorium	84	112	156	78	80	82	141	87	91	89	1,000	209
	Parks and Recreation	Greenspace Renewals	506	527	548	568	592	614	639	664	692	718	6,068	4,669
		Playground Renewals	1,359	1,360	1,132	1,163	681	708	745	782	848	956	9,734	6,695
		Recreation Facilities Renewals	2,486	3,042	2,906	3,853	2,841	2,656	2,754	2,915	2,983	3,401	29,837	24,751
		Total Parks and Recreation	4,351	4,929	4,586	5,584	4,114	3,978	4,138	4,361	4,523	5,075	45,639	36,115
	St Clair - St Kilda Coastal Plan	St Clair Beach Transition Plan	50	129			557	343	2,583				3,662	
		Kettle Park Transition Plan	315	221									536	
	Total St Clair - St Kilda Coastal Plan		365	350			557	343	2,583				4,198	
Total Renewal			11,564	10,441	9,016	11,576	5,857	5,080	7,325	4,972	5,141	6,003	76,975	52,737
Grand Total			27,309	19,867	10,947	16,107	6,895	5,872	8,052	5,699	5,868	6,830	113,446	67,457

Roading and Footpaths
Pre-draft 10 Year Plan 2021-31 Capital Expenditure Programme

			\$'000												
	Activity Name	Project Name	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	10 Year Total	18-28 LTP Total	
New Capital	Transport	Central City Upgrade	1,000	7,775	14,745	7,370	3,900	6,000	4,310	3,900	6,000	5,000	60,000	60,000	
		City to Waterfront Connection				750	7,125	9,625	2,500				20,000	20,000	
		Dunedin Urban Cycleways	1,000	1,005	2,100	3,820		2,000	4,500	2,500	2,500	2,500	21,925	23,000	
		LED Project												12,000	
		Low Cost, Low Risk Improvements	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	20,000	20,000	
		Mosgiel East Plan Change Areas	608										608	1,208	
		Mosgiel West												2,800	
		Peninsula Connection	9,728										9,728	44,000	
		Tertiary Precinct Upgrade											1,000	1,000	20,000
	Major Centres and Other Centres Upgrade				1,900	600	1,900	600	1,900	600	1,900	9,400	8,500		
	Total Transport		14,336	10,780	18,845	15,840	13,625	21,525	13,910	10,300	11,100	12,400	142,661	211,508	
	Shaping Future Dunedin	Harbour Arterial Efficiency Improvements	1,250	3,204	3,202	3,952	3,250	1,506						16,364	
		Princes Street Bus Priority and Corridor Safety Plan	225	3,084	3,084									6,393	
		Central City Parking Management	375	2,875			4,025	3,625						10,900	
		Mosgiel and Burnside Park and Ride				2,500	2,750			2,500	2,500			10,250	
		Central City Bike Hubs - Parking and Facilities			200		750	750	750					2,450	
		Central City Cycle and Pedestrian Improvements	1,100	1,440	1,260		500	500						4,800	
		Total Shaping Future Dunedin		2,950	10,803	10,046	11,977	8,125	2,256	2,500	2,500			51,157	
Total New Capital			17,286	21,583	28,891	27,817	21,750	23,781	16,410	12,800	11,100	12,400	193,818	211,508	
Renewal	Transport	Footpath Renewals	2,000	4,386	4,514	4,645	4,781	5,496	5,657	5,824	5,364	5,517	48,184	27,115	
		Gravel Road Re-Metaling	1,250	1,290	1,326	1,365	1,405	1,445	1,488	1,531	1,576	1,621	14,297	12,518	
		Major Drainage Control	3,714	3,833	3,944	4,606	4,741	4,876	5,613	5,778	5,948	6,117	49,170	20,942	
		Pavement Rehabilitations	1,500	1,548	1,593	1,640	1,688	1,736	1,787	1,839	1,893	1,947	17,171	24,479	
		Pavement Renewals	7,400	7,637	7,859	8,088	8,325	8,562	8,813	9,072	9,339	9,605	84,700	53,403	
		Structure Component Replacement	1,930	2,250	2,316	2,110	2,172	2,233	2,298	2,367	2,436	2,506	22,618	17,245	
		Traffic Services Renewal	1,820	775	797	820	844	868	893	919	947	973	9,656	5,425	
		Total Transport		19,614	21,719	22,349	23,274	23,956	25,216	26,549	27,330	27,503	28,286	245,796	161,127
		Total Renewal			19,614	21,719	22,349	23,274	23,956	25,216	26,549	27,330	27,503	28,286	245,796
	Grand Total			36,900	43,302	51,240	51,091	45,706	48,997	42,959	40,130	38,603	40,686	439,614	372,635

Three Waters

Pre-draft 10 Year Plan 2021-31 Capital Expenditure Programme

			\$'000												
	Activity Name	Project name	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	10 Year Total	18-28 LTP Total	
Growth	Stormwater	Growth	1,500	2,733	2,704	2,733	2,954	2,954	2,954	2,954	2,954	2,954	27,394		
	Total Stormwater		1,500	2,733	2,704	2,733	2,954	2,954	2,954	2,954	2,954	2,954	27,394		
	Wastewater	Growth	1,000	1,917	3,090	3,447	4,090	4,090	4,090	3,840	3,590	3,090	32,244		
	Total Wastewater		1,000	1,917	3,090	3,447	4,090	4,090	4,090	3,840	3,590	3,090	32,244		
	Water Supply	Growth	500	1,656	2,073	2,056	2,073	2,073	2,073	1,923	1,773	1,523	17,723		
	Total Water Supply		500	1,656	2,073	2,056	2,073	2,073	2,073	1,923	1,773	1,523	17,723		
Total Growth			3,000	6,306	7,867	8,236	9,117	9,117	9,117	8,717	8,317	7,567	77,361		
New Capital	Stormwater	New Resource Consents	250				500						750		
		South Dunedin Flood Alleviation	500	2,500	3,250	6,000	7,350	3,900	3,000	2,000	2,000	3,000	33,500	33,000	
		Stormwater New Capital Other	1,000	1,000	1,000	500							3,500		
		Portobello Road Stormwater Improvements												1,000	
	Total Stormwater		1,750	3,500	4,250	6,500	7,850	3,900	3,000	2,000	2,000	3,000	37,750	34,000	
	Wastewater	Wastewater New Capital Other	650	50										700	
		Northern Wastewater Treatment Plants													4,900
		Burns Street Pumpstation													520
		Green Island Wastewater Treatment Plant													42,000
		Green Island Pressure Main													7,300
		Metro Wastewater Treatment Plant Resilience	1,550	2,046	3,407									7,003	
	Total Wastewater		2,200	2,096	3,407									7,703	54,720
	Water Supply	Port Chalmers Water Supply								1,000	4,500	4,586	4,318	14,404	2,580
		Water New Capital Other	517	40	40	40	40				250	250	250	1,427	
		Water Supply Resilience	2,986	750	750	1,940	2,000	2,925	5,770	5,770	1,386	2,886		27,163	4,440
		Gladstone Road Watermain Stage 2													733
	Total Water Supply		3,503	790	790	1,980	2,040	2,925	6,770	10,520	6,222	7,454	42,994	7,753	
Total New Capital			7,453	6,386	8,447	8,480	9,890	6,825	9,770	12,520	8,222	10,454	88,447	96,473	
Renewal	Stormwater	Central City Renewals	731	8,844	8,111	843	1,464	1,501					21,494		
		Mosgiel Stormwater Pumpstations and Network	1,000	2,575	2,643	2,954	4,150	2,858	5,283				21,463	2,960	
		South Dunedin Flood Alleviation	500	2,101	655								3,256	2,040	
		Stormwater Pumpstation Renewals	75	386	233								694		
		Stormwater System Planning	300	567	159								1,026		
		Tertiary Precinct Renewals											1,265	1,265	
		Other Stormwater Renewals	1,464	457	423	1,084	260	2,020	2,558	4,983	5,512	6,620	25,381	40,317	
	Total Stormwater		4,070	14,930	12,224	4,881	5,874	6,379	7,841	4,983	5,512	7,885	74,579	45,317	
	Wastewater	Biofilter Media Replacement											1,697	1,697	
		Central City Renewals	728	1,958	1,722	822	1,605	1,646						8,481	
		Other Wastewater Renewals	4,788	4,244	1,823	5,206	1,671	2,286	5,764	10,557	10,153	9,996	56,488	88,314	
		Rural Wastewater Schemes	1,200	1,545	2,114	1,084	780	4,001					10,724		
		Tertiary Precinct Renewals										818	818		
		Wastewater Pumpstation Renewals	555	618	634	271								2,078	725
		Green Island Wastewater Treatment Plant													2,020
		Mosgiel Wasterwater Treatment Plant													3,038
		Musselburgh Pumpstation													3,000
		Metro Wastewater Treatment Plant Resilience	3,450	3,022	939	6,335	7,625	11,726	13,623	12,037	13,928	9,691	82,376		
	Total Wastewater		10,721	11,387	7,232	13,718	11,681	19,659	19,387	22,594	24,081	22,202	162,662	97,097	
	Water Supply	Careys Bay Renewals	546	464	396									1,406	
		Central City Renewals	581	2,603	2,632	1,239	1,605	1,647						10,307	
		Dam Safety Action Plan	2,063							881	604	232	638	4,418	
Other Water Renewals		9,677	773	793	6,826	3,800	4,572	8,250	14,170	13,633	21,154	83,648	55,488		
Tertiary Precinct Renewals												1,106	1,106		
Water Supply Resilience		3,680	1,998	2,051	4,667	5,523	5,829	6,733	7,944	9,529	9,789	57,743			
Water Treatment Plants Membrane														1,200	
Karitane Water Main Renewals														1,200	
Mount Grand Mid Life Upgrade														8,366	
Total Water Supply		16,547	5,838	5,872	12,732	10,928	12,048	15,864	22,718	23,394	32,687	158,628	66,254		
Total Renewal			31,338	32,155	25,328	31,331	28,483	38,086	43,092	50,295	52,987	62,774	395,869	208,668	
Grand Total			41,791	44,847	41,642	48,047	47,490	54,028	61,979	71,532	69,526	80,795	561,677	305,141	

Waste Management
Pre-draft 10 Year Plan 2021-31 Capital Expenditure Programme

			\$'000												
	Activity Name	Project Name	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	10 Year Total	18-28 LTP Total	
New Capital	Waste and Environmental Solutions	Community Recycling Hubs	90		90		90		90		90		450	360	
		City Recycling Facilites												2,539	
		Green Island Landfill and Transfer Station												2,088	
		Green Island Landfill Aftercare	455	455	320	295	295							1,820	
		Green Island Landfill Climate Change Adaption								100	800			900	
		Green Island Landfill Educational Facility	50											50	
		Green Island Landfill Gas Collection System		3,040	210	850	850							4,950	
		Green Island Landfill Community Walking Track							50	50	50			150	
		Green Island Landfill Leachate System	500	250	200									950	
		Green Island Landfill Solar Farm											5,100	5,100	
		Forrester Park Leachate System													
		Middlemarch Transfer Station Entrance Booth	50											50	
		Waikouaiti Transfer Station Landscaping													
		Sawyers Bay Closed Landfill Climate Change Adaption									60			60	
		Total Waste and Environmental Solutions		1,145	3,745	820	1,145	1,235	50	140	210	890	5,100	14,480	6,207
	Waste Futures	New Collection System (Waste, Recycling, Organics & Glass)	7,240											7,240	
		Organics Facility	6,100	1,000										7,100	
		Construction and Demolition Facility	451	1,805										2,256	
		2nd Rummage Store	500				500				500			1,500	
		Material Recovery Facility	1,257	3,000	2,028									6,285	
		Granulation Facility	474	1,896										2,370	
		Bulk Waste System			2,541									2,541	
		Smooth Hill Landfill				9,552	19,599	8,653	8,692	9,938				56,434	
		Total Waste Futures		16,022	7,701	4,569	9,552	20,099	8,653	8,692	9,938	500		85,726	
	Total New Capital		17,167	11,446	5,389	10,697	21,334	8,703	8,832	10,148	1,390	5,100	100,206	6,207	
Renewal	Waste and Environmental Solutions	Green Island Landfill and Transfer Station	150	155	159	163	167						794	2,291	
		Public Place Recycling and Rubbish Bins	60	62	63	65	67	69	70	72	75	77	680	74	
		Kerbside Bin Replacements	75	52	211	217	223	229	235	242	248	255	1,987	500	
		Green Island Transfer Station							114	117	121	124	128	604	
		Green Island Landfill Renewals							57	59	60	62	64	302	
		Green Island Leachate System Pump and Pumpstation	15	15	16	16	17	17	18	18	497	19	648		
		Waikouaiti Transfer Station			21					23				44	
		Forester Park Landfill Culvert Pipe Renew/Line/Re-route										1,242	2,552	3,794	
		Middlemarch Closed Landfill				11					12			23	
		North Taieri Closed Landfill			11					12				23	
		Sawyers Bay Closed Landfill			10				11				13	34	
		Total Waste and Environmental Solutions		300	294	481	472	474	497	534	525	2,248	3,108	8,933	2,865
		Total Renewal		300	294	481	472	474	497	534	525	2,248	3,108	8,933	2,865
	Grand Total		17,467	11,740	5,870	11,169	21,808	9,200	9,366	10,673	3,638	8,208	109,139	9,072	

2021/22 DRAFT OPERATING BUDGET - 3 WATERS

Department: 3 Waters

EXECUTIVE SUMMARY

- 1 This report provides an overview of the operating expenditure (opex) budgets for year one of the 10 year plan for the 3 Waters Group, and includes the following activities:
 - Water
 - Wastewater
 - Stormwater

RECOMMENDATIONS

That the Council:

- a) **Adopts** for the purposes of developing the 10 Year Plan 2021-31 and consulting with the community
 - i) The draft 2021/22 operating budget for the Three Waters Group as shown/amended at Attachment A.
 - ii) The draft 2021/22 fees and charges schedules for the Three Waters Group as shown/amended at Attachment B.

OPERATING BUDGETS

Revenue

Rates

- 2 Rates have increased overall in the 3 Waters Group by \$4.922 million.

External Revenue

- 3 External revenue has increased by \$473k, 7% due to increased water revenue resulting from increased fees and revenue collection process improvements.

EXPENDITURE

Personnel costs

- 4 Personnel costs have increased by \$308k, 4%. This includes additional resources to address frequency of staff on standby rosters, planning for an ageing workforce and business resilience. There is some offset from reduced contractor spend.

Operations and maintenance

- 5 Operations and maintenance costs have decreased by \$90k due mainly to a reduction in sludge cartage fees.

Occupancy costs

- 6 Occupancy costs have increased by \$504k, 5% which reflects increases in rates \$341k, insurance \$100k and electricity \$117k.

Consumables and general costs

- 7 Consumables and general costs have decreased by \$303k, 17% due to a reduction in operational engineering consultancy spend and transfer of coastal monitoring budget to Parks (\$161k).

Internal charges

- 8 Internal charges have increased by \$493k, 11% due to a \$459k increase in sludge disposal costs at the landfill based on current activity. The increase includes \$147k for anticipated incinerator maintenance and \$59k due to price rises reflected in increased ETS and waste levy costs. There are also additional fleet costs of \$48k due to increased staff.

Depreciation

- 9 Depreciation has increased by \$1.483m, 5% reflecting the capital expenditure programme.

Interest

- 10 Interest has decreased by \$2.181m, 40% due to a reallocation of interest expense across all budgets to reflect asset value and the capital expenditure programme.

FEES AND CHARGES

- 11 Fees and charges for activities in the 3 Waters Group have either remained the same or have generally been increased by 3%. There are some exceptions as follows:
- a) Wastewater unit rates have increased by 10.53% for NFR/TSS per kg and 22.22% for volume per cubic metre.
 - b) Treated water per cubic meter - Central Water Scheme Tariff for water sold by meter has increased by 4.69%.

Signatories

Author:	Tom Dyer - Group Manager 3 Waters
Authoriser:	Simon Drew - General Manager Infrastructure Services

Attachments

	Title	Page
↗A	3 Waters Draft Operating Expenditure Budget 2021/22	77
↗B	3 Waters Draft Fees and Charges 2021/22	78

SUMMARY OF CONSIDERATIONS

Fit with purpose of Local Government

This decision enables democratic local decision making and action by, and on behalf of communities, and promotes the social, economic, environmental and cultural well-being of communities in the present and for the future.

Fit with strategic framework

	Contributes	Detracts	Not applicable
Social Wellbeing Strategy	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Economic Development Strategy	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Environment Strategy	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Arts and Culture Strategy	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
3 Waters Strategy	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Spatial Plan	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Integrated Transport Strategy	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Parks and Recreation Strategy	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Other strategic projects/policies/plans	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

The Three Waters Group activities primarily contribute to the objectives and priorities of the above strategies.

Māori Impact Statement

There are no known impacts for tangata whenua.

Sustainability

Major issues and implications for sustainability will be discussed and considered in the 50 year Infrastructure Strategy and financial resilience is discussed in the Financial Strategy.

LTP/Annual Plan / Financial Strategy /Infrastructure Strategy

This report provides draft budgets for the Three Waters Group for inclusion in the 10 year plan.

Financial considerations

Financial considerations are detailed in the report.

Significance

The draft budgets are included in the development of the 10 year plan 2021-31, and they form the basis for setting rates, which is considered significant and is consulted on.

Engagement – external

There has been no external engagement in developing the draft budgets for the Three Waters Group.

Engagement - internal

Staff and managers from across council have been involved in the development of the draft budgets.

Risks: Legal / Health and Safety etc.

There are no identified risks.

Conflict of Interest

There are no known conflicts of interest.

Community Boards

Projects identified in Community Board Plans have been considered in the development of the draft budgets; and Community Boards will be consulted on the 10 year plan 2021-2031.

Three Waters

Income Statement for the Year Ended 30 June 2022

Actual 2019-20 \$000	Budget 2020-21 \$000	Draft Budget 2021-22 \$000	Budget Inc (Dec) \$000	Budget Inc (Dec) %
Revenue				
58,200 Rates revenue	60,577	65,499	4,922	8%
6,078 External revenue	6,420	6,893	473	7%
41 Grants and subsidies operating	41	41	-	0%
- Grants and subsidies capital	-	-	-	-
1,010 Development contributions	370	370	-	0%
2,255 Vested assets	-	-	-	-
- Internal revenue	-	-	-	-
67,584 Total revenue	67,408	72,803	5,395	8%
Expenditure				
8,332 Personnel costs	8,648	8,956	308	4%
10,442 Operations & maintenance	10,804	10,714	(90)	-1%
10,294 Occupancy costs	10,932	11,436	504	5%
2,000 Consumables & general	1,766	1,463	(303)	-17%
- Grants & subsidies	-	-	-	-
4,621 Internal charges	4,432	4,925	493	11%
30,875 Depreciation	30,591	32,074	1,483	5%
5,916 Interest	5,416	3,235	(2,181)	-40%
72,480 Total expenditure	72,589	72,803	214	0%
(4,896) Net surplus/(deficit)	(5,181)	-	5,181	-100%
Expenditure by Activity				
47,247 3 Waters Mgmt	46,849	46,533	(316)	-1%
6,993 Contract Delivery	7,511	7,513	2	0%
5,739 Network Ops & maintenance	5,530	5,558	28	1%
3,965 Planning	3,543	3,363	(180)	-5%
8,536 Plant Operations	9,156	9,836	680	7%
72,480 Total expenditure	72,589	72,803	214	0%

3 waters group

Proposed fees and charges - 2021/22

Group	Three waters		
	2020/21	2021/22	% change
Wastewater			
City Wide Unit Rates			
BOD5 per kg	\$0.09	\$0.09	0.00%
NFR/TSS per kg	\$0.19	\$0.21	10.53%
Volume per cubic metre	\$0.09	\$0.11	22.22%
Compliance Monitoring, Re-Inspection and Consent Breaches			
Annual Fee	\$178.00	\$183.34	3.00%
Consent Application Fee for significant industry and major discharges (Category A)	\$1,080.00	\$1,112.40	3.00%
Consent Application Fee for minor discharge with pre-treatment (Category B)	\$357.00	\$367.71	3.00%
Laboratory (variable cost)			
Staff per hour	\$117.40	\$120.92	3.00%
Tankered Waste Charges per tonne	\$22.66	\$23.34	3.00%
Network Contributions for a Sewer Connection			
Where there has been no prior contribution to the existing network there will be a standard			
Network Contribution fee for all of the Dunedin City Council areas	\$5,150.00	\$5,150.00	0.00%
Water Supply			
Annual supply charge (meter rental)			
100mm nominal diameter - Annual supply charge (meter rental)	\$649.93	\$669.43	3.00%
150mm nominal diameter - Annual supply charge (meter rental)	\$934.21	\$962.24	3.00%
20mm nominal diameter - Annual supply charge (meter rental)	\$152.44	\$157.01	3.00%
25mm nominal diameter - Annual supply charge (meter rental)	\$195.70	\$201.57	3.00%
300mm nominal diameter - Annual supply charge (meter rental)	\$1,212.31	\$1,248.68	3.00%
30mm nominal diameter - Annual supply charge (meter rental)	\$217.33	\$223.85	3.00%
40mm nominal diameter - Annual supply charge (meter rental)	\$246.17	\$253.56	3.00%
50mm nominal diameter - Annual supply charge (meter rental)	\$498.52	\$513.48	3.00%
80mm nominal diameter - Annual supply charge (meter rental)	\$615.94	\$634.42	3.00%
70mm Hydrant Standpipe - Annual supply charge (meter rental)	\$603.58	\$621.69	3.00%
Re-connection Fee: Includes the removal of water restrictors installed due to non-compliance of the water bylaw	\$424.86	\$437.60	3.00%
Special Reading Fee	\$57.73	\$59.47	3.00%
Backflow Prevention Programme			
Backflow Preventer Test Fee	\$105.28	\$108.44	3.00%
Backflow programme – Incomplete Application Fees (hourly rate)	\$42.27	\$43.54	3.00%
Rescheduled Backflow Preventer Test Fee	\$59.81	\$61.61	3.00%
Central Water Scheme Tariff for water sold by meter			
Treated water per cubic metre - Central Water Scheme Tariff for water sold by meter	\$1.68	\$1.76	4.69%
Bulk Raw Water Tariff to: Merton, Hindon, and individual farm supplies (per cubic metre) - Central Water Scheme Tariff for water sold by meter	\$0.11	\$0.11	0.00%
Installation of New Services			
Charges for the installation of new services are determined on a case-by-case basis and are provided as a fixed price quote to applicants. Alternatively, customers can elect to undertake this work themselves at their own risk by engaging a Council Approved Water Supply Connection Installer. That installer will do all work apart from making the connection to the live water main, which will be undertaken by Council staff. A fee for making the connection will be charged.			
Network Contributions			
Commercial or extraordinary water connection (as quoted)			
Disconnection of Water Supply - DCC contractor to excavate	\$927.00	\$954.81	3.00%
Disconnection of water supply- AWCSC to excavate	\$236.59	\$243.69	3.00%
New 20mm diameter domestic water connection (as quoted)			
Where there has been no prior contribution to the existing network there will be a standard			
Network Contribution fee for all of the Dunedin City Council areas	\$5,000.00	\$5,000.00	0.00%
Rural Water Schemes			
Differing capital and connection charges. Please contact the Water Services Department for further information.			

2021/22 DRAFT OPERATING BUDGET - ROADING AND FOOTPATHS

Department: Transport

EXECUTIVE SUMMARY

- 1 This report provides an overview of the operating expenditure (opex) budgets for year one of the 10 year plan for the Roding and Footpaths Group.

RECOMMENDATIONS

That the Council:

- a) **Adopts** for the purposes of developing the 10 Year Plan 2021-31 and consulting with the community
 - i) The draft 2021/22 operating budget for the Roding and Footpaths Group as shown/amended at Attachment A.
 - ii) The draft 2021/22 fees and charges schedules for the Roding and Footpaths Group as shown/amended at Attachment B.

OPERATING BUDGETS

Revenue

Rates

- 2 Rates have increased overall in the Roding and Footpaths Group by \$2.971 million, 17%.

Grants and subsidies (operating and capital)

- 3 Grants and subsidies revenue has decreased by \$12.847 million.
- 4 Capital grants have decreased by \$13.023 million, 46%. Waka Kotahi funding assistance for capital expenditure projects reflects the capital programme proposed for the 2021/22 year, a 1% subsidy rate reduction and an anticipated shortfall in renewals funding.
- 5 Waka Kotahi funding constraints (partly driven by the impact of the COVID-19 pandemic and current income shortfalls in petrol tax) along with changing priorities for Waka Kotahi funding, means that in the short term at least, renewals funding will be limited to \$7 - \$8 million per annum, short of the \$10 - \$14 million per annum based on standard Waka Kotahi subsidy rates of 51% – 53%. We need to continue investing in the renewal of the network to ensure levels of service are maintained, therefore it is anticipated that in the short term at least there will be an

additional funding requirement from the DCC. This will be financed through a combination of debt and rates funding over the course of the 10 year plan.

- 6 Operating grants have increased by \$176k, 2%. This reflects the increased operational maintenance expenditure associated with the increased costs for the new road maintenance contract that commenced on 1 May 2020. This increase has been partially offset by a 1% subsidy reduction in the Waka Kotahi funding assistance rate.

EXPENDITURE

Operations and maintenance

- 7 Operations and maintenance costs have increased by \$74k, 0%. This is due to a number of factors outlined as follows:
- a) Costs are largely associated with the maintenance contracts, in particular the new combined road maintenance contract that commenced on 1 May 2020. This resulted in sealed pavement maintenance costs increasing by \$1.174 million, traffic services costs increasing by \$802k, street cleaning costs increasing by \$380k and routine drainage maintenance decreasing by \$639k.
 - b) A budget of \$200k is included for Shaping Future Dunedin Transport Programmes to support travel planning work to promote active and public transport modes.
 - c) Pre-seal repair costs decreased by \$1.400 million due to the re-classification of pre-reseal repairs as capital expenditure.
 - d) Emergency works costs decreased by \$500k due to the removal of the emergency works budget provision.

Consumables and general costs

- 8 Consumables and general costs have increased by \$409k, 15%. This combines an increase in project planning of \$355k to \$825k for Shaping Future Dunedin Transport Programmes and an increase in professional services required to support the structural renewals programme covering repairs to bridges, sea and retaining walls.

Depreciation

- 9 Depreciation has increased by \$1.531 million, 7% reflecting the 30 June 2020 revaluation and the capital expenditure programme.

Interest

- 10 Interest has increased by \$1.339 million, 112% due to a reallocation of interest expense across all budgets to reflect asset values and the capital expenditure programme.

FEES AND CHARGES

- 11 Fees and charges for activities in the Roothing and Footpaths Group have increased by 3%.

Signatories

Author:	Jeanine Benson - Group Manager Transport
Authoriser:	Simon Drew - General Manager Infrastructure Services

Attachments

	Title	Page
↓A	Roading and Footpaths Draft Operating Expenditure Budget 2021/22	84
↓B	Roading and Footpaths Draft Fees and Charges 2021/22	85

SUMMARY OF CONSIDERATIONS

Fit with purpose of Local Government

This decision enables democratic local decision making and action by, and on behalf of communities, and promotes the social, economic, environmental and cultural well-being of communities in the present and for the future.

Fit with strategic framework

	Contributes	Detracts	Not applicable
Social Wellbeing Strategy	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Economic Development Strategy	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Environment Strategy	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Arts and Culture Strategy	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
3 Waters Strategy	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Spatial Plan	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Integrated Transport Strategy	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Parks and Recreation Strategy	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Other strategic projects/policies/plans	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

The Roding and Footpaths Group activities primarily contribute to the objectives and priorities of the above strategies.

Māori Impact Statement

There are no known impacts for tangata whenua.

Sustainability

Major issues and implications for sustainability will be discussed and considered in the 50 year Infrastructure Strategy and financial resilience is discussed in the Financial Strategy.

LTP/Annual Plan / Financial Strategy /Infrastructure Strategy

This report provides draft budgets for the Roding and Footpaths Group for inclusion in the 10 year plan.

Financial considerations

Financial considerations are detailed in the report.

Significance

The draft budgets are included in the development of the 10 year plan 2021-31, and they form the basis for setting rates, which is considered significant and is consulted on.

Engagement – external

There has been no external engagement in developing the draft budgets for the Roding and Footpaths Group.

Engagement - internal

Staff and managers from across council have been involved in the development of the draft budgets.

Risks: Legal / Health and Safety etc.

There are no identified risks.

SUMMARY OF CONSIDERATIONS

Conflict of Interest

There are no known conflicts of interest.

Community Boards

Projects identified in Community Board Plans have been considered in the development of the draft budgets; and Community Boards will be consulted on the 10 year plan 2021-2031.

Transport Group

Income Statement for the Year Ended 30 June 2022

Actual		Budget	Draft Budget	Budget Inc (Dec)	Budget Inc (Dec)
2019-20		2020-21	2021-22		
\$000		\$000	\$000	\$000	%
Revenue					
14,817	Rates revenue	17,409	20,380	2,971	17%
973	External revenue	1,183	1,125	(58)	-5%
11,278	Grants and subsidies operating	11,471	11,647	176	2%
27,364	Grants and subsidies capital	28,409	15,386	(13,023)	-46%
123	Development contributions	344	120	(224)	-65%
2,496	Vested assets	-	-	-	-
-	Internal revenue	-	-	-	-
57,051	Total revenue	58,816	48,658	(10,158)	-17%
Expenditure					
3,831	Personnel costs	4,275	4,266	(9)	0%
13,380	Operations & maintenance	15,948	16,022	74	0%
1,597	Occupancy costs	1,613	1,695	82	5%
3,291	Consumables & general	2,676	3,085	409	15%
69	Grants & subsidies	10	10	-	0%
1,883	Internal charges	1,827	1,826	(1)	0%
23,128	Depreciation	23,427	24,958	1,531	7%
1,191	Interest	1,191	2,530	1,339	112%
48,370	Total expenditure	50,967	54,392	3,425	7%
8,681	Net surplus/(deficit)	7,849	(5,734)	(13,583)	-173%
Expenditure by Activity					
5,398	Business Support	5,186	6,676	1,490	29%
14,962	Maintenance	17,583	17,432	(151)	-1%
23,489	Capital Delivery	23,918	25,394	1,476	6%
670	Community Road Safety	827	1,026	199	24%
698	Network	693	695	2	0%
2,280	Planning	1,742	2,129	387	22%
873	Road Safety	1,018	1,040	22	2%
48,370	Total expenditure	50,967	54,392	3,425	7%

Rozading and footpaths group

Proposed fees and charges - 2021/22

Group	Rozading and Footpaths		
	2020/21	2021/22	% change
Transport			
Construction Parking Areas - Installation and Reinstatement of Area			
12m length	\$761.00	\$783.80	3.00%
18m length	\$879.00	\$905.40	3.00%
6m length	\$644.00	\$663.30	3.00%
Investigation and administration	\$70.50	\$72.60	2.98%
Relocation of pay and display machines.	\$1,054.00	\$1,085.60	3.00%
Construction Parking Areas - Monthly Hire, All "Residential Zones" as defined in the Dunedin City District Plan			
12m length	\$292.50	\$301.30	3.01%
18m length	\$439.00	\$452.20	3.01%
6m length	\$146.50	\$150.90	3.00%
Construction Parking Areas - Monthly Hire, All zones except "Residential Zones" as defined in the Dunedin City District Plan			
12m length	\$584.50	\$602.00	2.99%
18m length	\$879.00	\$905.40	3.00%
6m length	\$292.50	\$301.30	3.01%
Corridor Access Requests (CAR)			
Corridor Access Fee (incorporating the completion and maintenance inspections)	\$317.00	\$326.50	3.00%
Footpath and shallow transverse crossings (no fee providing an application is submitted)			
Openings less than 0.25m ² (no fee providing an application is submitted)			
Penalty Fee for No/Unapproved CAR	\$654.00	\$673.60	3.00%
Re-inspection Fee (Non-Conforming works)	\$130.50	\$134.40	2.99%
Encroachments on road reserve (per annum)			
Consent application fee for non-standard sign and other uses	\$235.50	\$242.60	3.01%
Fill points for private fuel lines on road reserve (per annum)	\$59.50	\$61.30	3.03%
Overhead/Underground pedestrian road crossings - Crossings are on a 'lease' basis with payment being on a 'fixed term' basis or subject to a yearly review.			
Residents' Parking			
Refund if you move on during the year	-\$51.50	-\$53.00	2.91%
Replacement Permit	\$10.50	\$10.80	2.86%
Residents' parking permit (applied 1 January 2021 to 30 June 2021) up to 6 months	\$105.50	\$108.70	3.03%
Residents' parking permit (applied 1 July 2020 to 30 June 2021) up to 12 months	\$211.00	\$217.30	2.99%
Residents' parking permit (annually)	\$211.00	\$217.30	2.99%
Road Stopping Proposal			
The fee to process a road stopping proposal (the applicant must also pay the actual costs involved in the stopping and the value of the land)	\$989.00	\$1,018.70	3.00%

2021/22 DRAFT OPERATING BUDGET - RESERVES AND RECREATIONAL FACILITIES

Department: Parks and Recreation

EXECUTIVE SUMMARY

- 1 This report provides an overview of the operating expenditure (opex) budgets for year one of the 10-year plan for the Reserves and Recreational Facilities Group, and includes the following activities:

- Aquatic Services
- Dunedin Botanic Garden
- Cemeteries and Crematorium
- Parks and Recreation (Parks)

RECOMMENDATIONS

That the Council:

- a) **Adopts** for the purposes of developing the 10 Year Plan 2021-31 and consulting with the community
 - i) The draft 2021/22 operating budget for the Reserves and Recreational Facilities Group as shown/amended at Attachment A.
 - ii) The draft 2021/22 fees and charges schedules for the Reserves and Recreational Facilities Group as shown/amended at Attachment B.

OPERATING BUDGETS

Revenue

Rates

- 2 Rates have increased by \$1.263million. The main changes include \$523k for interest and depreciation, \$422k for increases in Parks maintenance and occupancy costs and \$225k for coastal planning activities. Offsetting these increases is a reduction of \$167k of costs due to the temporary closure of the Mosgiel community pool, to allow for the construction of the new facility.

External Revenue

- 3 External revenue has increased by \$597k, including:
- \$468k increase in Aquatics due mainly to partial reinstatement of revenue estimates following a reduction in the 2020/21 budget due to Covid-19 lockdown and the addition of Sunday swim schools.
 - 3% increase in fees and charges across the Reserves and Recreational Facilities Group.

Grants and subsidies (operating and capital)

- 4 Grants and subsidies revenue has increased overall by \$524k.
- 5 Capital grants have increased by \$559k reflecting a one-off contribution from the Ministry of Business Innovation and Employment Tourism Infrastructure Fund towards the new Tunnel Beach car park and toilet.
- 6 Operating grants have decreased by \$35k due to reduced funding in 2021/22 for the City Sanctuary (Urban Link) predator free programme.

EXPENDITURE

Personnel costs

- 7 Personnel costs have decreased by \$134k due to the temporary closure of Mosgiel Pool for the 2021/22 season while the new facility is constructed.

Operations and maintenance

- 8 Operations and maintenance costs have increased by \$320k due to an increase in maintenance contract costs for ecological/track maintenance, University of Otago Oval and greenspace contracts.

Occupancy costs

- 9 Occupancy costs have increased by \$99k, the main changes include:
- \$34k increase in gas charges at the crematorium
 - \$27k increase in ground rental charges
 - \$40k increase in rates.

Consumables and general costs

- 10 Consumables and general costs have increased by \$200k, the main changes include:
- \$87k increase for asset condition and valuation assessments. This increase is consistent with year three of the contract.
 - \$225k increase in coastal planning costs including \$150k for investigative work at Kettle Park to inform future planning for this site. There is a corresponding reduction of \$161k in Three Waters coastal planning budgets.
 - \$95k reduction in external contractor auditing costs.
 - \$21k reduction in City Sanctuary (Urban Link) consultant and legal fees.

Grants and subsidies

- 11 Grants and subsidies have decreased by \$29k. The main driver is the removal of the one-off \$30k grant provided to Mountain Bike Otago in 2020/21.

Depreciation

- 12 Depreciation has increased by \$271k, 6%, reflecting the capital expenditure programme.

Interest

- 13 Interest expense has increased by \$252k, 34%, due to a reallocation of interest expense across all budgets to reflect asset value and the capital expenditure programme, partially offset by lower interest rates.

FEES AND CHARGES

- 14 Fees and charges for activities in the Reserves and Recreational Facilities Group have been increased by 3% generally across activities.

Signatories

Author:	Scott MacLean - Acting Group Manager Parks and Recreation
Authoriser:	Robert West - Acting General Manager City Services

Attachments

	Title	Page
A	Reserves and Recreational Facilities Draft Operating Expenditure Budget 2021/22	91
B	Reserves and Recreational Facilities Draft Fees and Charges 2021/22	92

SUMMARY OF CONSIDERATIONS

Fit with purpose of Local Government

This decision enables democratic local decision making and action by, and on behalf of communities, and promotes the social, economic, environmental and cultural well-being of communities in the present and for the future.

Fit with strategic framework

	Contributes	Detracts	Not applicable
Social Wellbeing Strategy	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Economic Development Strategy	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Environment Strategy	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Arts and Culture Strategy	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
3 Waters Strategy	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Spatial Plan	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Integrated Transport Strategy	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Parks and Recreation Strategy	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Other strategic projects/policies/plans	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

The activities of the Reserves and Recreational Facilities Group primarily contribute to the objectives and priorities of the above strategies.

Māori Impact Statement

There are no known impacts for tangata whenua.

Sustainability

The activities of the Reserves and Recreational Facilities Group take into account the Council's approach to sustainability.

LTP/Annual Plan / Financial Strategy /Infrastructure Strategy

This report provides draft budgets for the Reserves and Recreational Facilities Group for inclusion in the 10 year plan.

Financial considerations

Financial considerations are detailed in the report.

Significance

The draft budgets are included in the development of the 10 year plan 2021-31, and they form the basis for setting rates, which is considered significant and is consulted on.

Engagement – external

There has been no external engagement in developing the draft budgets for the Reserves and Recreational Facilities Group.

Engagement - internal

Staff and managers from across council have been involved in the development of the draft budgets.

Risks: Legal / Health and Safety etc.

There are no identified risks.

SUMMARY OF CONSIDERATIONS

Conflict of Interest

There are no known conflicts of interest.

Community Boards

Projects identified in Community Board Plans have been considered in the development of the draft budgets; and Community Boards will be consulted on the 10 year plan 2021-2031.

Reserves & Recreational Facilities Group Summary

Income Statement

for the Year Ended 30 June 2022

Actual		Budget	Draft Budget	Inc (Dec)	Budget Inc (Dec)
2019-20		2020-21	2021-22		
\$000		\$000	\$000	\$000	%
Revenue					
31,391	Rates revenue	30,694	31,957	1,263	4%
4,597	External revenue	4,697	5,294	597	13%
659	Grants and subsidies operating	320	285	(35)	-11%
-	- Grants and subsidies capital	-	559	559	-
75	Development contributions	112	75	(37)	-33%
116	Vested assets	-	-	-	-
2	Internal revenue	-	-	-	-
36,840	Total revenue	35,823	38,170	2,347	7%
Expenditure					
7,892	Personnel costs	8,190	8,056	(134)	-2%
14,127	Operations & maintenance	14,030	14,350	320	2%
3,392	Occupancy costs	3,890	3,989	99	3%
894	Consumables & general	1,426	1,626	200	14%
1,122	Grants & subsidies	656	627	(29)	-4%
3,019	Internal charges	3,025	3,026	1	0%
4,702	Depreciation & amortisation	4,685	4,956	271	6%
729	Interest	729	981	252	35%
35,877	Total expenditure	36,631	37,611	980	3%
963	Net surplus/(deficit)	(808)	559	1,367	-169%
Expenditure by Activity					
8,749	Aquatic Services	9,103	8,970	(133)	-1%
2,939	Dunedin Botanic Garden	3,202	3,138	(64)	-2%
1,597	Cemeteries and Crematorium	1,829	1,834	5	0%
22,592	Parks and Recreation	22,497	23,669	1,172	5%
35,877	Total expenditure	36,631	37,611	980	3%

Reserves and recreational facilities group
Proposed fees and charges - 2021/22

Group	Reserves and Recreational Facilities		
	2020/21	2021/22	% change
Aquatic Services			
Moana Pool - Casual Rates			
Family Swim	\$15.00	\$15.50	3.33%
Toddler Time	\$4.20	\$4.30	2.38%
School Swim	\$1.50	\$1.50	0.00%
External pre-employment swim test	\$11.00	\$11.30	2.73%
Spectator (free)			
Child – Clubcard holder	\$2.20	\$2.30	4.55%
Concession Swim	\$4.20	\$4.30	2.38%
Child Swim	\$3.20	\$3.30	3.12%
Adult Swim	\$7.00	\$7.20	2.86%
Moana Pool - Hydro Slide			
Adult Swim and Slide	\$12.50	\$12.80	2.40%
Family Swim and Slide	\$31.50	\$32.40	2.86%
Child Swim and Slide	\$7.00	\$7.20	2.86%
Concession Swim and Slide	\$8.50	\$8.80	3.53%
Moana Pool - Gym (includes swim)			
Adult	\$14.00	\$14.40	2.86%
Concession	\$8.00	\$8.20	2.50%
Child (14yrs+)	\$7.00	\$7.20	2.86%
Moana Pool - Group-fitness (includes swim)			
Adult	\$7.00	\$7.20	2.86%
Concession	\$6.00	\$6.20	3.33%
Child (14yrs+)	\$6.00	\$6.20	3.33%
Moana Pool - Premium Membership (Unlimited Gym/Swim & Group Fitness Class Access)			
Adult - 3 months	\$360.50	\$371.30	3.00%
Adult - 6 months	\$693.20	\$714.00	3.00%
Adult - 12 months	\$1,236.00	\$1,273.10	3.00%
Concession - 3 months	\$247.20	\$254.60	2.99%
Concession - 6 months	\$473.80	\$488.00	3.00%
Concession - 12 months	\$906.40	\$933.60	3.00%
Moana Pool - multi-visit passes			
Concession Swim (12)	\$40.60	\$41.80	2.96%
Concession Swim (30)	\$97.90	\$100.80	2.96%
Concession Group-fitness (12)	\$58.70	\$60.50	3.07%
Concession Group-fitness (30)	\$141.20	\$145.40	2.97%
Child Swim (12)	\$34.00	\$35.00	2.94%
Child Swim (30)	\$81.70	\$84.20	3.06%
Child Group-fitness (12)	\$58.70	\$60.50	3.07%
Adult Swim (12)	\$68.30	\$70.30	2.93%
Adult Swim (30)	\$163.80	\$168.70	2.99%
Adult Group-fitness (12)	\$69.30	\$71.40	3.03%
Adult Group-fitness (30)	\$166.60	\$171.60	3.00%
Swim Memberships			
Concession 12 Month Membership	\$271.90	\$280.10	3.02%
Child 6 Month Membership	\$130.10	\$134.00	3.00%
Child 12 Month Membership	\$226.60	\$233.40	3.00%
Student Swim membership (from date of purchase for nine months) *membership sales available from 1st February to 31 March 2021	\$215.30	\$221.80	3.02%
Adult 12 Month Membership	\$453.20	\$466.80	3.00%
Concession 6 Month Membership	\$156.60	\$161.30	3.00%
Adult 6 Month Membership	\$260.60	\$268.40	2.99%
All Pool Passes (swim only)			
Adult	\$518.10	\$533.60	2.99%
Child	\$290.50	\$299.20	2.99%

	2020/21	2021/22	% change
Concession	\$335.80	\$345.90	3.01%
All Pool Passes (swim and gym)			
Adult	\$879.60	\$906.00	3.00%
Child 14yrs +	\$471.70	\$485.90	3.01%
Concession	\$553.10	\$569.70	3.00%
Moana Pool - Gym membership			
Adult - 1 month membership	\$88.60	\$91.30	3.05%
Adult - 3 Month Membership	\$249.30	\$256.80	3.01%
Adult - 6 Month Membership	\$468.70	\$482.80	3.01%
Adult - 12 Month Membership	\$815.80	\$840.30	3.00%
Adult - Monthly direct debit membership	\$88.60	\$91.30	3.05%
Child (14 yrs+) - 12 Month Membership	\$409.30	\$421.60	3.01%
Concession - 3 Month Membership	\$149.40	\$153.90	3.01%
Concession - 6 Month Membership	\$281.20	\$289.60	2.99%
Concession - 12 Month Membership	\$489.30	\$504.00	3.00%
Child (14 yrs+) - 3 Month Membership	\$124.60	\$128.30	2.97%
Child (14 yrs+) - 6 Month Membership	\$234.80	\$241.80	2.98%
Student membership (from date of purchase for nine months) *membership sales available from 1st February to 31 March 2021	\$362.60	\$373.50	3.01%
Hire (a refundable deposit applies to all hire items)			
Swim Togs (hire)	\$6.50	\$6.70	3.08%
Towel (hire)	\$6.50	\$6.70	3.08%
Refundable Deposit for hire items	\$20.00	\$20.60	3.00%
Kayak (hire)	\$2.70	\$2.80	3.70%
Kayak and Spray Skirt (hire)	\$6.40	\$6.60	3.12%
Lane usage fee for recognised user groups during peak times at Moana Pool			
Lane hire per hour for each lane (up to 6 lanes)	\$2.30	\$2.40	4.35%
Lane hire per hour for each lane over a total of 6 lanes	\$11.20	\$11.50	2.68%
Group activity - lanes barriers removed (use of half pool per hour)	\$11.20	\$11.50	2.68%
Moana Pool Hire (per hour)			
25m pools (includes competitor pool entry) - Pool hire per hour	\$145.00	\$149.00	2.76%
50m pool (includes competitor pool entry) - Pool hire per hour	\$290.00	\$298.00	2.76%
Additional lifeguard/pool staff per hour (2 hour minimum) - Pool hire per hour	\$32.10	\$33.10	3.12%
Per 25m lane (excludes pool entry) - Pool hire per hour	\$19.00	\$19.60	3.16%
School Swimming sports 25m (includes pool entry) - Pool hire per hour	\$72.50	\$75.00	3.45%
School Swimming sports 50m (includes pool entry) - Pool hire per hour	\$145.00	\$149.00	2.76%
Spectator (free)			
Learners pool (excludes pool entry) - Pool hire per hour	\$57.60	\$59.30	2.95%
Old Dive Pool (excludes pool entry) - Pool hire per hour	\$40.40	\$41.60	2.97%
Dive/lap pool (includes competitor pool entry) - Pool hire per hour	\$109.20	\$112.50	3.02%
Old Dive Pool before 8am (excludes pool entry) - Pool hire per hour (free)			
Meeting Room Hire			
Poolside meeting room all day hire	\$120.50	\$124.10	2.99%
Poolside meeting room per hour	\$23.00	\$23.70	3.04%
Birthday Party room hire per hour	\$17.60	\$18.10	2.84%
Corner meeting room all day hire	\$160.70	\$165.50	2.99%
Corner meeting room per hour	\$32.00	\$33.00	3.13%
Group Booking Rates - Group Fitness			
Private Group Fitness Class School (includes Instructor)	\$85.10	\$87.70	3.06%
Private Group Fitness Class (includes Instructor)	\$90.20	\$92.90	2.99%
Group Booking Rates - Schools (primary/secondary) and Holiday Programmes (Moana Pool)			
Kayaks – school group hire (excludes pool entry)	\$17.10	\$17.60	2.92%
Child entry per head	\$1.50	\$1.50	0.00%
Kayak Spray Skirt - school group hire (excludes pool entry)	\$17.10	\$17.60	2.92%
Child entry per head swim and slide	\$4.80	\$4.90	2.08%
Group Booking Rates - Birthday parties and other group bookings			
Birthday child (free)			
Child entry per head	\$1.50	\$1.50	0.00%
Adult entry per head	\$4.10	\$4.20	2.44%
Adult entry per head swim and slide	\$8.50	\$8.80	3.53%
Child entry per head swim and slide	\$4.80	\$4.90	2.08%
Swim School - Lessons			
Babies (10 weeks)	\$72.00	\$74.20	3.06%
Baby lessons introductory talk	\$10.70	\$11.00	2.80%

	2020/21	2021/22	% change
Pre-schoolers (10 weeks)	\$126.00	\$129.80	3.02%
School age children (10 weeks)	\$126.00	\$129.80	3.02%
Private Lessons (30 minutes duration)	\$35.30	\$36.40	3.12%
Private Lessons (20 minutes duration)	\$22.50	\$23.20	3.11%
School holiday lessons x 5 lessons	\$63.00	\$64.90	3.02%
Mosgiel Pre-school and school age children (10 lesson block)	\$103.00	\$106.10	3.01%
Waikouaiti Babies lessons per lesson	\$6.20	\$6.40	3.23%
Waikouaiti preschoolers lessons per lesson	\$10.30	\$10.60	2.91%
Adult \$18.70 per lesson x 5	\$96.50	\$99.40	3.01%
Just swim for you (10 lesson block)	\$88.00	\$90.60	2.95%
Swim School - Lessons for Schools			
20 minute lesson 1:5 ratio – per child	\$4.20	\$4.30	2.38%
30 minute lesson 1:10 ratio – per child	\$3.80	\$3.90	2.63%
30 minute lesson 1:6 ratio – per child	\$6.40	\$6.60	3.12%
30 minute lesson 1:8 ratio – per child	\$4.80	\$4.90	2.08%
Home School Groups (10 lesson block)	\$123.20	\$126.90	3.00%
School – Special Needs (10 lesson block)	\$135.00	\$139.10	3.04%
Swim School - Lessons for Schools at Pools other than Moana			
20 minute lesson 1:6 ratio – per child	\$4.90	\$5.00	2.04%
30 minute lesson 1:6 ratio – per child	\$7.50	\$7.70	2.67%
30 minute lesson 1:8 ratio – per child	\$5.60	\$5.80	3.57%
30 minute lesson 1:10 ratio – per child	\$4.40	\$4.50	2.27%
Mosgiel Pool and Port Chalmers Pool - Casual Rates			
Adult	\$4.50	\$4.60	2.22%
Family Swim	\$10.70	\$11.00	2.80%
Toddler Time	\$4.00	\$4.10	2.50%
Preschooler - Mosgiel Pool only	\$1.50	\$1.50	0.00%
Schools per pupil	\$1.00	\$1.00	0.00%
Child	\$3.00	\$3.10	3.33%
Concession	\$3.70	\$3.80	2.70%
Mosgiel Pool and Port Chalmers Pool - multi-visit passes			
Child 12 swim	\$25.60	\$26.40	3.12%
Adult 12 swim	\$37.50	\$38.60	2.93%
Concession 12 swim	\$31.50	\$32.40	2.86%
Mosgiel Pool - season tickets (7 months)			
Adult	\$159.00	\$163.80	3.02%
Child	\$102.30	\$105.40	3.03%
Concession	\$108.00	\$111.20	2.96%
Family	\$261.30	\$269.10	2.99%
Each extra child	\$19.20	\$19.80	3.13%
Port Chalmers - season ticket (6 months)			
Adult	\$130.60	\$134.50	2.99%
Child	\$70.50	\$72.60	2.98%
Concession	\$70.50	\$72.60	2.98%
Family	\$193.30	\$199.10	3.00%
Each extra child	\$18.00	\$18.50	2.78%
Mosgiel and Port Chalmers Pools - Pool Hire			
Lane hire per lane - excludes pool entry	\$15.00	\$15.50	3.33%
Pool Hire per hour (min 2 hours, includes lifeguard, excludes pool entry)	\$101.80	\$104.90	3.05%
St Clair Hot Salt Water Pool - Casual Rates			
Adult	\$7.00	\$7.20	2.86%
Toddler Time	\$4.50	\$4.60	2.22%
Schools per pupil	\$1.50	\$1.50	0.00%
Child	\$3.20	\$3.30	3.12%
Concession	\$4.20	\$4.30	2.38%
Preschooler	\$1.50	\$1.50	0.00%
Family	\$15.00	\$15.50	3.33%
St Clair Hot Salt Water Pool - multi-visit tickets			
Child 12 swim	\$34.20	\$35.20	2.92%
Adult 12 swim	\$68.50	\$70.60	3.07%
Concession 12 swim	\$40.70	\$41.90	2.95%
St Clair Hot Salt Water Pool - season ticket (6 months)			
Adult	\$227.00	\$233.80	3.00%
Child	\$96.40	\$99.30	3.01%

	2020/21	2021/22	% change
Concession	\$124.60	\$128.30	2.97%
Family	\$454.60	\$468.20	2.99%
Each extra child	\$34.20	\$35.20	2.92%
St Clair Hot Salt Water Pool - pool hire			
Lane hire per lane - excludes pool entry	\$19.00	\$19.60	3.16%
Pool Hire per hour (min 2 hours, includes 2 lifeguards, excludes pool entry)	\$139.10	\$143.30	3.02%
Cemeteries and Crematorium			
Cemeteries - Allanton, Andersons Bay, Dunedin City, Green Park, Portobello, Broad Bay, Macandrew Bay, Northern, Southern, Green Island, Port Chalmers, West Taieri, East Taieri and Waikouaiti			
Burial Rights (plot purchase)	\$2,341.20	\$2,411.40	3.00%
Burial Rights (plot purchase) – Children Under 10 Years (Green Park and East Taieri)	\$1,177.30	\$1,212.60	3.00%
Burial Rights (plot purchase) (Roman Catholic Sisters – Andersons Bay only)	\$1,747.90	\$1,800.30	3.00%
Burial Rights (plot purchase)(Green Park Natural Burial site only)	\$2,341.20	\$2,411.40	3.00%
Exhumation	\$3,111.60	\$3,204.90	3.00%
Exhumation – Children Under 10 Years (all cemeteries)	\$2,089.90	\$2,152.60	3.00%
Interments	\$1,685.10	\$1,735.70	3.00%
Interments – Children Under 10 Years (all cemeteries)	\$1,141.20	\$1,175.40	3.00%
Service (maintenance) Fee	\$946.60	\$975.00	3.00%
Cemeteries - Hindon, Otokia, Waitati, Middlemarch and Purakanui			
Burial Rights (plot purchase)	\$791.50	\$815.20	2.99%
Exhumation	\$3,091.40	\$3,184.10	3.00%
Interments	\$1,685.10	\$1,735.70	3.00%
Service (maintenance) Fee	\$791.50	\$815.20	2.99%
All Cemeteries			
Attach a plaque	\$17.50	\$18.00	2.86%
Monumental Permit	\$85.90	\$88.50	3.03%
Cremations			
Children Under 10 years	\$177.20	\$182.50	2.99%
Babies Under 48 Hours	\$33.00	\$34.00	3.03%
Pathology and Mortuary Department Remains	\$628.10	\$646.90	2.99%
Crematorium Fee	\$1,000.40	\$1,030.40	3.00%
Saturday and Public Holidays	\$1,201.00	\$1,237.00	3.00%
Children Under 10 years Saturday and Public Holidays	\$240.30	\$247.50	3.00%
Chapel Hire (per hour)			
Weekdays	\$191.00	\$196.70	2.98%
Saturdays and Public Holidays	\$276.90	\$285.20	3.00%
Post-Cremation Services			
Ash Beam Purchase	\$276.90	\$285.20	3.00%
Ash Beam Purchase – Waikouaiti (includes Metal Flower Container)	\$362.90	\$373.80	3.00%
Ash Disinterment Fee	\$209.50	\$215.80	3.01%
Service Fee for Ash Burials	\$240.30	\$247.50	3.00%
Inter in Family Plot, Ash Beam, Family Ash Plot, Soldiers Plot or Child's Plot	\$177.20	\$182.50	2.99%
Placement of Plaque in Court of Reflections (150 x 100 mm)	\$100.20	\$103.20	2.99%
Purchase of Family Ash Plot	\$559.10	\$575.90	3.00%
Scatter – Andersons Bay, Rose Garden	\$85.90	\$88.50	3.03%
Columbarium Wall			
Placement of Ashes - Columbarium Wall	\$196.30	\$202.20	3.01%
Price per Niche - Columbarium Wall	\$231.20	\$238.10	2.98%
Book of Remembrance			
Entry in Book of Remembrance (per time)	\$100.20	\$103.20	2.99%
Parks and Recreation – Facilities			
Chingford Stables			
Facility use per hour	\$26.80	\$27.60	2.99%
Functions (from 5.00pm to 11.00pm) – includes security patrol	\$299.70	\$308.70	3.00%
Stalls (including The Octagon)			
Single for profit stall (per stall, per day or part thereof)	\$66.70	\$68.70	3.00%
Single not for profit stall (per stall, per day or part thereof)	\$36.20	\$37.30	3.04%
Lowering and raising of bollards in The Octagon	\$28.40	\$29.30	3.17%
Marina			
Deborah Bay Marina – Berth (annual fee)	\$1,542.60	\$1,588.90	3.00%
Event Use			
Enclosed grounds (per day)	\$564.10	\$581.00	3.00%
Unenclosed ground (per day)	\$519.60	\$535.20	3.00%

	2020/21	2021/22	% change
Bonds are negotiable from \$200, depending on event size, area and numbers	\$212.00	\$218.40	3.02%
Parks and Recreation – Sportsgrounds			
Sportsgrounds – Winter Codes (Rugby, Rugby League, Hockey, Soccer)			
Casual Touch Sevens (per ground) per day	\$42.10	\$43.40	3.09%
Tahuna Park 1, Caledonian, University Oval 1 (per ground, per day, with facilities) - Enclosed Fields	\$313.70	\$323.10	3.00%
Tahuna Park 2 (per ground, per day, with facilities) - Enclosed Fields	\$159.20	\$164.00	3.02%
Touch Marked field with facilities (per season)	\$519.60	\$535.20	3.00%
Union Street Pavilion Facilities only (per change room per hour)	\$21.00	\$21.60	2.86%
Unenclosed Fields With facilities (per season)	\$1,876.20	\$1,932.50	3.00%
Unenclosed Fields Without facilities (per season)	\$1,048.70	\$1,080.20	3.00%
Unenclosed Fields With facilities (per day)	\$159.20	\$164.00	3.02%
Unenclosed Fields Without facilities (per day)	\$87.90	\$90.50	2.96%
Training use only for schools (free)			
Sportsgrounds – Summer Codes (Cricket, Athletics, Softball, Marching)			
Athletics Caledonian Track and Ground Enclosed ground competition use (per hour)	\$191.60	\$197.30	2.97%
Athletics Caledonian Track and Ground Enclosed ground competition use (primary, intermediate and secondary schools or junior club rate)	\$92.40	\$95.20	3.03%
Athletics Caledonian Track and Ground Enclosed ground practice use (per hour)	\$113.30	\$116.70	3.00%
Athletics Caledonian Track and Ground Enclosed ground practice use (primary, intermediate and secondary schools or junior club rate)	\$58.40	\$60.20	3.08%
Out of season play including marking out, erecting and removing goal posts (per field)	\$657.90	\$677.60	2.99%
Pre and Post season games all codes With facilities	\$172.00	\$177.20	3.02%
Pre and Post season games all codes Without facilities	\$94.80	\$97.60	2.95%
Dunedin Cricket First class pitch, per season	\$3,231.80	\$3,328.80	3.00%
Dunedin Cricket Artificial wicket, per season	\$806.50	\$830.70	3.00%
Dunedin Cricket Senior pitch, unenclosed, per day	\$268.10	\$276.10	2.98%
Dunedin Cricket Artificial wicket, per day	\$51.50	\$53.00	2.91%
Otago Cricket Hire of change rooms (for the first two hours - minimum charge)	\$34.00	\$35.00	2.94%
Otago Cricket Hire of international practice strips (per hour/per strip)	\$65.50	\$67.50	3.05%
Otago Cricket Hire of international practice strips (full day hire/per strip)	\$200.00	\$206.00	3.00%
Otago Cricket Logan Park (Union Street Pavilion), per hour	\$20.60	\$21.20	2.91%
Otago Cricket Logan Park 1, Practice, per full day	\$79.50	\$81.90	3.02%
Otago Cricket Logan Park 1, Practice, per half day	\$41.70	\$43.00	3.12%
Otago Cricket Logan Park 1, Practice, per hour	\$10.00	\$10.30	3.00%
Softball Field without marking, per season	\$1,051.00	\$1,082.50	3.00%
Softball Field without marking, per day	\$70.20	\$72.30	2.99%
Athletics Marked 400m grass track (per season)	\$846.10	\$871.50	3.00%
Athletics Unmarked 1 hectare area (per season)	\$1,051.00	\$1,082.50	3.00%
Athletics Unmarked 1 hectare area (per day)	\$52.70	\$54.30	3.04%
Archery Use per hectare (per season)	\$1,051.00	\$1,082.50	3.00%
Marching Unmarked 1 hectare area (per day)	\$70.20	\$72.30	2.99%
Dunedin Cricket Other pitch, per season	\$2,613.80	\$2,692.20	3.00%
Dunedin Cricket Primary, intermediate and secondary schools (free)			
Otago Cricket Hire of change rooms (per hour after first two hours)	\$18.20	\$18.70	2.75%
Gymnasium			
Competition per hour	\$71.30	\$73.40	2.95%
Practice per hour	\$45.60	\$47.00	3.07%
Child's rate	\$10.50	\$10.80	2.86%
Change and showers only per hour	\$21.00	\$21.60	2.86%
Kitchen and committee rooms per hour	\$21.00	\$21.60	2.86%
After hours call out fee	\$51.50	\$53.00	2.91%

2021/22 DRAFT OPERATING BUDGET - WASTE MANAGEMENT

Department: Waste and Environmental Solutions

EXECUTIVE SUMMARY

- 1 This report provides an overview of the operating expenditure (opex) budgets for year one of the 10 year plan for the Waste Management Group.

RECOMMENDATIONS

That the Council:

- a) **Adopts** for the purposes of developing the 10 Year Plan 2021-31 and consulting with the community
 - i) The draft 2021/22 operating budget for the Waste Management Group as shown/amended at Attachment A.
 - ii) The draft 2021/22 fees and charges schedules for the Waste Management Group as shown/amended at Attachment B.

OPERATING BUDGETS

Revenue

Rates

- 2 Rates have increased by \$1.175 million. This reflects an increase in the kerbside recycling rate of \$1.751 million, and a reduction in general rates of \$0.576 million.
- 3 The increase in the kerbside recycling rate is a realignment to ensure that the targeted rate fully funds the activity. The rate has not increased from \$66.30 since 2015/16. During this time there have been material increases in contract costs, changes in costs for the recycling market and an increase in contaminated recycling. The new rate of \$106.10 incorporates five years of the above increases as well as preparing for the new kerbside collection contract to commence in 2022/23. The rate increase is necessary to recover associated cost.

External Revenue

- 4 External revenue has increased by \$3.203 million.
- 5 Landfill revenue at Green Island has increased by \$2.785 million due to expected increased tonnages of material, and to increases in the Waste Disposal Levy (WDL) and Emission Trading Scheme (ETS) costs being passed on to consumers. Tonnages of materials forecast for 2019/20

were reduced due to the expected economic impacts of COVID-19. As the economic impacts have been less than expected, the forecast for 2021/22 represents a return to normal rather than any significant increase in waste to landfill.

- 6 Waste Strategy revenue has increased by \$328k as a result of the waste levy increase.

Internal Revenue

- 7 Internal revenue has increased by \$475k, 40% due mainly to increased sludge and screenings from Tahuna wastewater treatment plant.

EXPENDITURE

Operations and maintenance

- 8 Operations and maintenance costs have increased by \$1.914 million.
- 9 ETS emission units represent one metric tonne of carbon dioxide (or carbon dioxide equivalent). ETS costs have increased by \$852k reflecting a 50% anticipated increase in the market costs for carbon emission units (from \$25 to \$37.50 per unit) and an increase in the tonnage of waste to Green Island landfill. This increased cost has been partially off-set by significant improvements to the landfill gas collection system.
- 10 The landfill contract variable component has increased \$459k due to the increase in tonnage.
- 11 Recycling collection costs have increased by \$388k due to increased contract costs as a result of stricter limits on acceptable contamination, and limited markets for recyclable materials.
- 12 Refuse and litter collection costs have increased by \$189k in line with increased contract costs.
- 13 Servicing of community recycling centres has increased by \$110k due to an increase of recycling hubs from two to five facilities.

Consumables and general costs

- 14 Consumables and general costs have increased by \$670k.
- 15 Waste disposal facility operators must pay the Waste Disposal Levy based on the weight of material disposed of at their facility. The Waste Disposal levy has increased by \$561k due to a rise in cost from \$10 per tonne to \$20 per tonne on 1 July 2020.
- 16 Consultancy budgets have increased by \$100k to \$1.45 million for the Green Island landfill consenting process, proposed Smooth Hill landfill consenting process, design and consenting process for waste diversion infrastructure, and procurement of new kerbside service contracts.

FEES AND CHARGES

- 17 Fees and charges for activities in the Waste Management Group have increased as required to cover increases to both Waste Disposal Levy (increase from \$10 to \$20 per tonne) and Emission Trading Scheme obligations (increase from \$25 to \$37.50 per tonne). Fees and charges for activities that do not incur Waste Disposal Levy or Emissions Trading Scheme charges remain unchanged, except for the after hours public weigh charge which is increasing by 11%.

- 18 Fees and charges at the Green Island landfill have been recalculated to reflect the installation of a second weighbridge. Charges that were based on 'cost per tonne' are now based on 'cost per 50 kg (or part thereof)'.

Signatories

Author:	Chris Henderson - Group Manager Waste and Environmental Solutions
Authoriser:	Simon Drew - General Manager Infrastructure Services

Attachments

	Title	Page
↕A	Waste Management Draft Operating Expenditure Budget 2021/22	102
↕B	Waste Management Draft Fees and Charges 2021/22	103

SUMMARY OF CONSIDERATIONS

Fit with purpose of Local Government

This decision enables democratic local decision making and action by, and on behalf of communities, and promotes the social, economic, environmental and cultural well-being of communities in the present and for the future.

Fit with strategic framework

	Contributes	Detracts	Not applicable
Social Wellbeing Strategy	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Economic Development Strategy	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Environment Strategy	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Arts and Culture Strategy	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
3 Waters Strategy	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Spatial Plan	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Integrated Transport Strategy	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Parks and Recreation Strategy	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Other strategic projects/policies/plans	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

The activities of Waste Management primarily contribute to the objectives and priorities of the above strategies.

Māori Impact Statement

There are no known impacts for tangata whenua.

Sustainability

The activities of the Waste Management Group take into account the Council's approach to sustainability.

LTP/Annual Plan / Financial Strategy /Infrastructure Strategy

This report provides draft budgets for the Waste Management Group for inclusion in the 10 year plan.

Financial considerations

Financial considerations are detailed in the report.

Significance

The draft budgets are included in the development of the 10 year plan 2021-31, and they form the basis for setting rates, which is considered significant and is consulted on.

Engagement – external

There has been no external engagement in developing the draft budgets for the Waste Management Group.

Engagement - internal

Staff and managers from across council have been involved in the development of the draft budgets.

Risks: Legal / Health and Safety etc.

There are no identified risks.

SUMMARY OF CONSIDERATIONS

Conflict of Interest

There are no known conflicts of interest.

Community Boards

Projects identified in Community Board Plans have been considered in the development of the draft budgets; and Community Boards will be consulted on the 10 year plan 2021-2031.

Waste and Environmental Solutions Activity

Income Statement for the Year Ended 30 June 2022

Actual		Budget	Draft Budget	Budget Inc (Dec)	Budget Inc (Dec)
2019-20		2020-21	2021-22		
\$000		\$000	\$000	\$000	%
Revenue					
3,371	Rates revenue	3,475	4,650	1,175	34%
11,250	External revenue	8,187	11,390	3,203	39%
-	- Grants and subsidies operating	-	-	-	-
-	- Grants and subsidies capital	-	-	-	-
-	- Development contributions	-	-	-	-
-	- Vested assets	-	-	-	-
1,372	Internal revenue	1,199	1,674	475	40%
15,993	Total revenue	12,861	17,714	4,853	38%
Expenditure					
847	Personnel costs	851	851	-	0%
10,912	Operations & maintenance	8,755	10,669	1,914	22%
69	Occupancy costs	78	72	(6)	-8%
2,236	Consumables & general	2,223	2,893	670	30%
133	Grants & subsidies	140	140	-	0%
830	Internal charges	882	898	16	2%
527	Depreciation	491	582	91	19%
179	Interest	179	309	130	73%
15,733	Total expenditure	13,599	16,414	2,815	21%
260	Net surplus/(deficit)	(738)	1,300	2,038	-276%

Waste management group

Proposed fees and charges - 2021/22

Group	Waste Management		
	2020/21	2021/22	% change
Waste and Environmental Solutions			
After Hours Opening Fee (excludes ETS)			
Booth operation costs – per hour (plus any additional machine fees) After hours	\$91.00	\$91.00	0.00%
Opening Fee - After Hours	\$446.00	\$446.00	0.00%
Public weigh (weigh only)	\$9.00	\$10.00	11.11%
Transfer Stations without weighbridge – Small Vehicle Charges (excludes ETS)			
Car tyres – each	\$5.00	\$5.00	0.00%
Clay cover (per tonne)	\$5.00	\$5.00	0.00%
Cleanfill (per tonne - dry)	\$10.00	\$10.00	0.00%
Rubble (per tonne)	\$20.00	\$20.00	0.00%
Vehicle bodies	\$90.00	\$90.00	0.00%
Transfer Stations without weighbridge - Vegetation for composting only (excludes ETS)			
Car – large load 100% vegetation	\$24.00	\$24.00	0.00%
Car – small load 100% vegetation	\$9.00	\$9.00	0.00%
Van or Ute, Car with single axle trailer, 100% vegetation	\$44.00	\$44.00	0.00%
Van or Ute, Car with single axle trailer, 100% vegetation (small load)	\$22.00	\$22.00	0.00%
Station wagon – large load 100% vegetation	\$35.00	\$35.00	0.00%
Station wagon – small load 100% vegetation	\$14.00	\$14.00	0.00%
Wheeler Bin per bin 100% vegetation	\$9.00	\$9.00	0.00%
Wool pack 100% vegetation	\$9.00	\$9.00	0.00%
Transfer Stations without weighbridge – Small Vehicle Charges - General Solid Waste (includes ETS)			
Car – large load	\$45.00	\$48.00	6.67%
Car – small load	\$20.00	\$21.00	5.00%
Cars and single axle trailers, vans and utes – large load	\$91.00	\$96.00	5.49%
Cars and single axle trailers, vans and utes – medium load	\$70.00	\$73.00	4.29%
Cars and single axle trailers, vans and utes – small load	\$48.00	\$49.00	2.08%
Domestic asbestos / animal remains - car load	\$45.00	\$48.00	6.67%
Domestic asbestos / animal remains - small load	\$32.00	\$33.00	3.13%
Domestic asbestos / animal remains - trailer	\$91.00	\$96.00	5.49%
Non-Council Refuse bag – per bag, (max size 80 litres)	\$4.00	\$4.00	0.00%
Station wagon – large load	\$70.00	\$75.00	7.14%
Station wagon – small load	\$32.00	\$35.00	9.38%
Wheeler Bin per bin or part bin	\$20.00	\$21.00	5.00%
Wool pack per pack or part pack	\$20.00	\$21.00	5.00%
Green Island Transfer Station – General Solid Waste (includes ETS)			
General Solid Waste per 50kg (or part thereof)	\$9.00	\$10.00	11.11%
Green Island Transfer Station – Vegetation for composting only (excludes ETS)			
100% vegetation per 50kg (or part thereof)	\$5.00	\$5.00	0.00%
Green Island Transfer Station / Landfill – Large Vehicle Charges (excludes ETS)			
Clay cover per tonne	\$5.00	\$5.00	0.00%
Clay minimum charge	\$5.00	\$5.00	0.00%
Clean fill per tonne (dry)	\$10.00	\$10.00	0.00%
Clean fill minimum charge (dry)	\$10.00	\$10.00	0.00%
Clean fill minimum charge (wet slip material)	\$41.00	\$41.00	0.00%
Clean fill per tonne (wet slip material)	\$41.00	\$41.00	0.00%
Cover minimum charge	\$5.00	\$5.00	0.00%
Cover per tonne	\$5.00	\$5.00	0.00%
Rubble per tonne	\$20.00	\$20.00	0.00%
Rubble minimum charge	\$20.00	\$20.00	0.00%
Green Island Landfill - other charges			
Compost per bag	\$7.00	\$7.00	0.00%
Compost per scoop	\$30.00	\$30.00	0.00%
Green Island Transfer Station - e-Waste at the Recycling centre			
As per recovery costs			
Middlemarch and Waikouaiti Transfer Stations – Large Vehicle Charges (excludes ETS)			

	2020/21	2021/22	% change
Vegetation for composting - minimum charge	\$75.00	\$75.00	0.00%
Vegetation for composting - per cubic metre	\$75.00	\$75.00	0.00%
Middlemarch and Waikouaiti Landfill – Large Vehicle Charges (includes ETS)			
General solid waste minimum charge	\$96.00	\$101.00	5.21%
General solid waste per cubic metre	\$96.00	\$101.00	5.21%
Other charges			
Blue glass bin	\$10.00	\$10.00	0.00%
Bokashi - 10lt bin	\$36.00	\$36.00	0.00%
Bokashi - 15lt bin	\$39.00	\$39.00	0.00%
Bokashi - Replacement lid	\$5.00	\$5.00	0.00%
Bokashi - Zing - bag	\$7.00	\$7.00	0.00%
Kerbside bin (additional bin/replacement bin/change of bin size) – delivery & administration fee	\$31.00	\$31.00	0.00%
Refuse Collection (includes ETS)			
40 Litre bags	\$3.10	\$3.20	3.23%
65 Litre bags	\$3.30	\$3.40	3.03%
Green Island Transfer Station / Landfill - Special/hazardous waste (excludes ETS)			
Non Hazardous tanker waste per 50kg (or part thereof)	\$140.00	\$7.20	-94.86%
Contaminated soil (low level) per 50kg (or part thereof)	\$42.00	\$2.15	-94.88%
Foundry sands per 50kg (or part thereof)	\$54.00	\$3.30	-93.89%
Gas bottles (each)	\$13.00	\$13.00	0.00%
Household chemicals (inclusive of car - small load fee)	\$16.00	\$16.00	0.00%
Oil (per litre)	\$1.00	\$1.00	0.00%
Tyres (bulk loads) per 50kg (or part thereof)	\$397.00	\$23.00	-94.21%
Green Island Transfer Station / Landfill - Special/hazardous waste			
Asbestos including high contaminated soil per 50kg (or part thereof)	\$280.00	\$14.60	-94.79%
Sludges and liquids (solids content at least 20%) per 50kg (or part thereof)	\$280.00	\$15.15	-94.59%
Sludges and liquids (solids content less than 20%) per 50kg (or part thereof)	\$339.00	\$18.10	-94.66%

2021/22 DRAFT OPERATING BUDGET - PROPERTY SERVICES

Department: Property

EXECUTIVE SUMMARY

1 This report provides an overview of the operating (opex) budget for year one of the 10-year plan for Property Services, and includes the following activities:

- Community Housing
- Investment property
- Commercial property
- Operational property
- Community property
- Property management and land advisory

RECOMMENDATIONS

That the Council:

- a) **Adopts** for the purposes of developing the 10 Year Plan 2021-31 and consulting with the community
 - i) The draft 2021/22 operating budget for the Property Group as shown/amended at Attachment A.
 - ii) The draft 2021/22 fees and charges schedules for the Property Group as shown/amended at Attachment B.

OPERATING BUDGETS

Revenue

Rates

2 Rates revenue has increased by \$1.350 million.

External revenue

- 3 Total external revenue has increased by \$419k. Revenue from investment properties has increased by \$572k, as a result of some rentals moving back to pre COVID-19 levels, increases through rent reviews, and leases in previously vacant spaces.
- 4 Revenue from community housing has increased by \$242k. The increase for the 2020/21 year took effect on 1 January 2021, being six months of increased rental. The current budget reflects that increase for a 12 month period.
- 5 Revenue from community property has decreased by \$320k, being \$77k for the Regent Theatre in line with lease and Property Arrangement Grant changes, and \$255k for 278 King Edward Street.

Grants and subsidies revenue

- 6 Grants and subsidies revenue is budgeted at \$60k. This is a subsidy from the Energy Efficiency and Conservation Authority to fund the new energy graduate position.

Expenditure**Personnel costs**

- 7 Personnel costs have increased by \$102k. Full time equivalent (FTE) staff in Property Services has increased by 0.9 FTE to 38.3 FTE due to the addition of an energy graduate position (fixed term).

Operations and maintenance

- 8 Operations and maintenance expenditure has increased by \$776k. This includes increases of \$550k for structural maintenance (exterior) at the Railway Station, \$115k for planned and reactive maintenance for public toilets throughout the city, (previously budgeted for by Parks and Recreation Services), and \$125k for living wage contract increases for cleaning.

Occupancy costs

- 9 Occupancy costs expenditure has increased by \$818k. This includes \$450k rates increases across all portfolios, \$250k of ground rent increases in the investment portfolio, and \$160k increased energy costs across all portfolios.

Consumables and general costs

- 10 Consumables and general costs have reduced by \$139k, due primarily to the three-yearly cycle of valuations.

Interest

- 11 Interest cost has decreased by \$1.434 million, due to a reallocation of interest expense across all budgets to reflect asset value and the capital expenditure programme, and of lower interest rates.

FEES AND CHARGES

- 12 As part of the 2020/21 Annual Plan, community housing rental fees were due to increase on 1 August 2020. Due to the impacts of COVID-19, this increase was postponed until 1 January 2021.
- 13 Recent amendments to the Residential Tenancies Act 1986 do not allow for rents to increase more than once in any rolling 12-month period. This means that Council cannot increase these again fees until 1 January 2022 at the earliest.
- 14 As a review of community housing policy is ongoing, including reviewing the mechanism to set rents, it is proposed to have no increase in community housing rents in the 2021/22 year, to allow any annual rent increases to revert to the usual timing of August, with the next increase (if any) proposed for 1 August 2022.
- 15 Community Gallery fees are mostly unchanged while encroachment license fees have increased by 2-3%.

Signatories

Author:	David Bainbridge-Zafar - Group Manager Property Services
Authoriser:	Robert West - Acting General Manager City Services

Attachments

	Title	Page
A	Property Draft Operating Expenditure Budget 2021-22	110
B	Property Draft Fees and Charges 2021-22	111

SUMMARY OF CONSIDERATIONS
Fit with purpose of Local Government

This decision enables democratic local decision making and action by, and on behalf of communities, and promotes the social, economic, environmental and cultural well-being of communities in the present and for the future.

Fit with strategic framework

	Contributes	Detracts	Not applicable
Social Wellbeing Strategy	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Economic Development Strategy	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Environment Strategy	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Arts and Culture Strategy	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
3 Waters Strategy	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Spatial Plan	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Integrated Transport Strategy	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Parks and Recreation Strategy	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Other strategic projects/policies/plans	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

The Property Group activities primarily contribute to the objectives and priorities of the above strategies.

Māori Impact Statement

There are no known impacts for tangata whenua.

Sustainability

The activities of the Property Group take into account the Council's approach to sustainability.

LTP/Annual Plan / Financial Strategy /Infrastructure Strategy

This report provides draft budgets for the Property Group for inclusion in the 10 year plan.

Financial considerations

Financial considerations are detailed in the report.

Significance

The draft budgets are included in the development of the 10 year plan 2021-31, and they form the basis for setting rates, which is considered significant and is consulted on.

Engagement – external

There has been no external engagement in developing the draft budgets for the Property Group.

Engagement - internal

Staff and managers from across council have been involved in the development of the draft budgets.

Risks: Legal / Health and Safety etc.

There are no identified risks.

Conflict of Interest

There are no known conflicts of interest.

SUMMARY OF CONSIDERATIONS

Community Boards

Projects identified in Community Board Plans have been considered in the development of the draft budgets; and Community Boards will be consulted on the 10 year plan 2021-2031.

Property Services Group

Income Statement for the Year Ended 30 June 2022

Actual	Budget	Draft Budget	Inc (Dec)	Budget Inc (Dec)
2019-20	2020-21	2021-22		
\$000	\$000	\$000	\$000	%
Revenue				
5,454 Rates revenue	8,091	9,441	1,350	17%
20,216 External revenue	16,673	17,092	419	3%
- Grants and subsidies operating	-	60	60	-
- Grants and subsidies capital	-	-	-	-
7 Development contributions	6	6	-	0%
- Vested assets	-	-	-	-
8,090 Internal revenue	8,081	7,659	(422)	-5%
33,767 Total revenue	32,851	34,258	1,407	4%
Expenditure				
3,497 Personnel costs	3,372	3,474	102	3%
6,519 Operations & maintenance	6,377	7,153	776	12%
7,217 Occupancy costs	7,675	8,493	818	11%
3,891 Consumables & general	857	718	(139)	-16%
131 Grants & subsidies	137	157	20	15%
2,994 Internal charges	2,984	2,559	(425)	-14%
9,997 Depreciation & amortisation	10,435	10,372	(63)	-1%
3,266 Interest	2,766	1,332	(1,434)	-52%
37,512 Total expenditure	34,603	34,258	(345)	-1%
(3,745) Net surplus/(deficit)	(1,752)	-	1,752	-100%
Expenditure by Activity				
6,399 Housing	7,048	7,249	201	3%
6,713 Investment	3,627	3,859	232	6%
1,045 Commercial	957	840	(117)	-12%
5,365 Community	4,466	5,116	650	15%
12,793 Operational	12,201	11,401	(800)	-7%
5,197 Property Management	6,304	5,793	(511)	-8%
37,512 Total expenditure	34,603	34,258	(345)	-1%

Property group

Proposed fees and charges - 2021/22

Group	Property		
	2020/21	2021/22	% change
Housing			
Housing			
1 Bedroom	\$178.00	\$178.00	0.00%
2 Bedroom	\$208.00	\$208.00	0.00%
Bedsit	\$118.00	\$118.00	0.00%
Double (partitioned flat)	\$165.00	\$165.00	0.00%
Double (separate flat)	\$170.00	\$170.00	0.00%
Single (partitioned flat)	\$120.00	\$120.00	0.00%
Single (separate flat)	\$125.00	\$125.00	0.00%
Community property			
Community Art Gallery			
Commercial Organisations (commercial venture/selling) (Minimum weekly rate or 10% greater than Gross Revenue)	\$1,100.00	\$1,100.00	0.00%
Commercial Organisations (display purposes only) (per week)	\$1,100.00	\$1,100.00	0.00%
Community Groups (non-commercial/display only) (per day)	\$22.50	\$23.00	2.22%
Community Groups (non-commercial/display only) (per week)	\$155.00	\$155.00	0.00%
Community Groups (non-commercial/sell products) (per day)	\$45.00	\$45.00	0.00%
Community Groups (non-commercial/sell products) (per week)	\$310.00	\$310.00	0.00%
Property management			
Encroachments on road reserve (per annum)			
All other encroachment types (8% of adjacent unimproved rated value \$/m2)			
Commercial Use (fee is negotiated)			
New application establishment administration fee	\$62.00	\$64.00	3.23%
Residential – Double garage <50m²	\$270.00	\$275.00	1.85%
Residential – Single garage <25m²	\$135.00	\$137.50	1.85%

2021/22 DRAFT OPERATING BUDGET - ECONOMIC DEVELOPMENT

Department: Enterprise Dunedin

EXECUTIVE SUMMARY

- 1 This report provides an overview of the operating budgets for year one of the 10-year plan for the Economic Development Group (Enterprise Dunedin). The Economic Development Group includes the following activities:
 - Economic Development
 - Dunedin Visitor Centre i-Site (Visitor Centre)
 - Marketing Dunedin

RECOMMENDATIONS

That the Council:

- a) **Adopts** for the purposes of developing the 10 Year Plan 2021-31 and consulting with the community
 - i) The draft 2021/22 operating budget for the Economic Development Group as shown/amended at Attachment A.
 - ii) The draft 2021/22 fees and charges schedules for the Economic Development Group as shown/amended at Attachment B.

OPERATING BUDGETS

Revenue

Rates

- 2 Rates have decreased overall by \$87k, -2%.

External Revenue

- 3 External revenue has increased by \$104k, 33% for Visitors Centre revenue due to anticipated reopening of borders and return of some international visitors to New Zealand.

Expenditure

Personnel costs

- 4 Personal costs remain unchanged from 2020/21.

Operations and maintenance

- 5 Operations and maintenance costs of \$1.270 million have decreased by \$156k, -11% mainly due to budget transfers of the event attraction budget (\$75k) to the Community and Planning Group and the energy project budget (\$35k) to the Governance and Support Services Group. Other reductions relate to re-categorisation of budget to personnel and consumables and general costs.

FEES AND CHARGES

- 6 Fees and charges for activities in the Economic Development Group remain unchanged from 2020/21.

Signatories

Author:	John Christie - Director Enterprise Dunedin
Authoriser:	John Christie - Director Enterprise Dunedin

Attachments

	Title	Page
↓A	Economic Development Draft Operating Expenditure Budget 2021/22	116
↓B	Economic Development Draft Fees and Charges 2021/22	117

SUMMARY OF CONSIDERATIONS

Fit with purpose of Local Government

This decision enables democratic local decision making and action by, and on behalf of communities, and promotes the social, economic, environmental and cultural well-being of communities in the present and for the future.

Fit with strategic framework

	Contributes	Detracts	Not applicable
Social Wellbeing Strategy	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Economic Development Strategy	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Environment Strategy	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Arts and Culture Strategy	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
3 Waters Strategy	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Spatial Plan	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Integrated Transport Strategy	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Parks and Recreation Strategy	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Other strategic projects/policies/plans	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

The Economic Development Group activities primarily contribute to the objectives and priorities of the above strategies.

Māori Impact Statement

There are no known impacts for tangata whenua.

Sustainability

The activities of the Economic Development Group take into account the Council's approach to sustainability.

LTP/Annual Plan / Financial Strategy /Infrastructure Strategy

This report provides draft budgets for the Economic Development Group for inclusion in the 10-year plan

Financial considerations

Financial considerations are detailed in the report.

Significance

The draft budgets are included in the development of the 10-year plan 2021-31, and they form the basis for setting rates, which is considered significant and is consulted on.

Engagement – external

There has been no external engagement in developing the draft budgets for the Economic Development Group.

Engagement - internal

Staff and managers from across council have been involved in the development of the draft budgets.

Risks: Legal / Health and Safety etc.

There are no identified risks.

SUMMARY OF CONSIDERATIONS

Conflict of Interest

There are no known conflicts of interest.

Community Boards

Projects identified in Community Board Plans have been considered in the development of the draft budgets; and Community Boards will be consulted on the 10-year plan 2021-2031.

Economic Development Group Summary

Income Statement for the Year Ended 30 June 2022

Actual		Budget	Draft Budget	Inc (Dec)	Budget Inc (Dec)
2019-20		2020-21	2021-22		
\$000		\$000	\$000	\$000	%
Revenue					
5,749	Rates revenue	5,417	5,330	(87)	-2%
-	- Rates penalties	-	-	-	-
1,418	External revenue	315	419	104	33%
-	- Grants and subsidies operating	-	-	-	-
-	- Grants and subsidies capital	-	-	-	-
-	- Development contributions	-	-	-	-
5	Internal revenue	3	3	-	0%
7,172	Total revenue	5,735	5,752	17	0%
Expenditure					
2,557	Personnel costs	2,423	2,424	1	0%
2,254	Operations & maintenance	1,426	1,270	(156)	-11%
15	Occupancy costs	18	17	(1)	-6%
1,148	Consumables & general	907	902	(5)	-1%
-	- Grants & subsidies	-	-	-	-
1,107	Internal charges	1,107	1,115	8	1%
58	Depreciation & amortisation	47	24	(23)	-49%
-	- Interest	-	-	-	-
7,139	Total expenditure	5,928	5,752	(176)	-3%
33	Net surplus/(deficit)	(193)	-	193	-100%
Expenditure by Activity					
4,395	Economic Development	3,380	3,228	(152)	-4%
1,338	Dunedin Visitor Centre i-Site	1,129	1,112	(17)	-2%
1,406	Marketing Dunedin	1,419	1,412	(7)	0%
7,139	Total expenditure	5,928	5,752	(176)	-3%

Economic development group

Proposed fees and charges - 2021/22

Group	Economic Development		
	2020/21	2021/22	% change
Economic Development			
Film Permit Fee			
Fee for a permit to conduct commercial film activity in public places (per day)	\$500.00	\$500.00	0.00%
Fee for a permit to conduct commercial film activity in public places (per half day)	\$250.00	\$250.00	0.00%

2021/22 DRAFT OPERATING BUDGET - GOVERNANCE AND SUPPORT SERVICES

Department: Finance

EXECUTIVE SUMMARY

1 This report provides an overview of the operating expenditure (opex) budgets for year one of the 10 year plan for the Governance and Support Services Group, and includes the following activities:

- Business information services
- Civic and administration
- Civil defence
- Communications and Marketing
- Corporate leadership
- Corporate policy
- Customer services agency
- Finance
- Fleet operations
- Human resources

RECOMMENDATIONS

That the Council:

- a) **Adopts** for the purposes of developing the 10 Year Plan 2021-31 and consulting with the community
 - i) The draft 2021/22 operating budget for the Governance and Support Services Group as shown/amended at Attachment A.
 - ii) The draft 2021/22 fees and charges schedules for the Governance and Support Services Group as shown/amended at Attachment B.

OPERATING BUDGETS

Revenue

Rates

- 2 Rates have increased overall in the Governance and Support Services Group by \$4.119m, following the reallocation across all Council groups.

Rates penalties

- 3 Rates penalties have increased by \$518k, reflecting reinstatement to pre-Covid levels.

External Revenue

- 4 External revenue has decreased by \$1.804 million. This primarily relates to the Waipori Fund where all income lines have been reduced to reflect current market conditions.

Tax Refund

- 5 Tax refund revenue has been reduced by \$414k reflecting lower group assessable income available for donation tax credits.

EXPENDITURE

Personnel costs

- 6 Personnel costs have increased \$886k, primarily due to additional FTE to progress the Zero Carbon and Sustainability, and South Dunedin Future projects.

Operations and maintenance

- 7 Operations and maintenance costs have decreased by \$2.290m.
- 8 This reduction is primarily attributed to the following:
- \$1.000 million funding for Dunedin Railways Ltd for 2020/21 year only,
 - \$600k savings from the project management office,
 - \$700k council-wide savings required to ensure the Council's net operating surplus meets the target set in the Financial Strategy.

Consumables and general costs

- 9 Consumables and general costs have decreased overall by \$600k.
- 10 This includes council-wide savings of \$1.515 million required to ensure the Council's net operating surplus meets the target set in the Financial Strategy.
- 11 These required savings have been partially offset by the following additional costs:
- Software licence fees of \$327k, reflecting the new Microsoft license type necessary for post-Covid operations and an enhanced virtual working environment (Zoom, VDI, VPN and Secure-access software); and
 - Costs associated with delivery of key initiatives including South Dunedin Future, \$125k and Zero Carbon, \$485k.

Grants and subsidies

- 12 Grants and subsidies have decreased by \$982k reflecting the removal of the \$950k Covid 19 fund.

Depreciation

- 13 Depreciation has increased by \$353k, reflecting the capital expenditure programme.

Interest

- 14 Interest expense has increased by \$681k, due to a reallocation of interest expense across all budgets to reflect asset value and the capital expenditure programme.

FEES AND CHARGES

- 15 Fees and charges for activities in the Governance and Support Services Group remain unchanged from 2020/21.

Signatories

Author:	Carolyn Allan - Senior Management Accountant
Authoriser:	Gavin Logie - Acting General Manager Finance

Attachments

	Title	Page
↓A	Governance and Corporate Support 2021/22 Draft Expenditure Operating Budget	123
↓B	Governance and Support Services Draft Fees and Charges 2021/22	124

SUMMARY OF CONSIDERATIONS

Fit with purpose of Local Government

This decision enables democratic local decision making and action by, and on behalf of communities, and promotes the social, economic, environmental and cultural well-being of communities in the present and for the future.

Fit with strategic framework

	Contributes	Detracts	Not applicable
Social Wellbeing Strategy	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Economic Development Strategy	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Environment Strategy	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Arts and Culture Strategy	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
3 Waters Strategy	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Spatial Plan	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Integrated Transport Strategy	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Parks and Recreation Strategy	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Other strategic projects/policies/plans	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

The Governance and Support Services Group contributes to the delivery of all of the objectives and priorities of the strategic framework.

Māori Impact Statement

There are no known impacts for tangata whenua.

Sustainability

The activities of the Governance and Support Services Group take into account the Council's approach to sustainability.

LTP/Annual Plan / Financial Strategy /Infrastructure Strategy

This report provides draft budgets for the Governance and Support Services Group for inclusion in the 10 year plan.

Financial considerations

Financial considerations are detailed in the report.

Significance

The draft budgets are included in the development of the 10 year plan 2021-31, and they form the basis for setting rates, which is considered significant and is consulted on.

Engagement – external

There has been no external engagement in developing the draft budgets for the Governance and Support Services Group.

Engagement - internal

Staff and managers from across council have been involved in the development of the draft budgets.

Risks: Legal / Health and Safety etc.

There are no identified risks.

Conflict of Interest

There are no known conflict of interest.

Community Boards

Projects identified in Community Board Plans have been considered in the development of the draft budgets; and Community Boards will be consulted on the 10 year plan 2021-2031.

Corporate Support Activities Summary

Income Statement for the Year Ended 30 June 2022

Actual	Budget	Draft Budget	Inc (Dec)	Budget Inc (Dec)
2019-20	2020-21	2021-22		
\$000	\$000	\$000	\$000	%
Revenue				
848 Rates revenue	398	4,517	4,119	1035%
766 Rates penalties	332	850	518	156%
13,074 External revenue	12,515	10,711	(1,804)	-14%
136 Grants and subsidies operating	-	-	-	-
- Grants and subsidies capital	-	-	-	-
- Development contributions	-	-	-	-
- Vested assets	3,000	3,000	-	0%
25,472 Internal revenue	25,580	25,637	57	0%
286 Tax refund	864	450	(414)	-48%
40,582 Total revenue	42,689	45,165	2,476	6%
Expenditure				
15,940 Personnel costs	15,828	16,714	886	6%
6,817 Operations & maintenance	7,479	5,189	(2,290)	-31%
98 Occupancy costs	194	163	(31)	-16%
10,291 Consumables & general	10,799	10,199	(600)	-6%
298 Grants & subsidies	1,314	332	(982)	-75%
6,831 Internal charges	6,870	6,868	(2)	0%
1,698 Depreciation & amortisation	1,823	1,470	(353)	-19%
(2,488) Interest	549	1,230	681	124%
39,485 Total expenditure	44,856	42,165	(2,691)	-6%
1,097 Net surplus/(deficit)	(2,167)	3,000	5,167	-238%

Governance and support services group
 Proposed fees and charges - 2021/22

Group	Governance and Support Services		
	2020/21	2021/22	% change
Administration Services			
Official Information			
First hour free, thereafter charged per half hour			
Photocopy first 20 pages black and white free, thereafter charged per page			
Archives Reference Services			
Archivist's Fee			
First half hour free, thereafter charged per hour. Full details are provided in the Council Reference			
Service Policy available from Archives.			
Finance			
Credit card surcharge			
Up to 2% of the transaction value			
Information Services			
Hazard Information Report			
Commercial - Hazard Information Report	\$192.00	\$192.00	0.00%
Residential - Hazard Information Report	\$182.00	\$182.00	0.00%
Land Information Memorandum			
Commercial - Land Information Memorandum	\$377.00	\$377.00	0.00%
Residential - Land Information Memorandum	\$357.00	\$357.00	0.00%
Residential (non-urgent) - Land Information Memorandum	\$305.00	\$305.00	0.00%
Mapping Services			
GIS services available - cost on application			

2021/22 DRAFT OPERATING BUDGET - ARA TOI (ARTS AND CULTURE)

Department: Ara Toi

EXECUTIVE SUMMARY

- 1 This report provides an overview of the operating expenditure (opex) budgets for year one of the 10 year plan for the Ara Toi (Arts and Culture) Group, and includes the following activities:
- Dunedin Public Art Gallery (DPAG)
 - Dunedin Public Libraries (Libraries)
 - Olveston House (Olveston)
 - Otago Museum levy
 - Toitū Otago Settlers Museum (Toitū), including the Lan Yuan Dunedin Chinese Garden (Lan Yuan).

RECOMMENDATIONS

That the Council:

- a) **Adopts** for the purposes of developing the 10 Year Plan 2021-31 and consulting with the community
 - i) The draft 2021/22 operating budget for the Ara Toi (Arts and Culture) Group as shown/amended at Attachment A.
 - ii) The draft 2021/22 fees and charges schedules for the Ara Toi (Arts and Culture) Group as shown/amended at Attachment B.

OPERATING BUDGETS

Revenue

Rates

- 2 Rates revenue has decreased by \$83k.

External Revenue

- 3 External revenue has increased by \$73k, 7%, providing a partial recovery to pre COVID-19 levels.

EXPENDITURE

Personnel costs

- 4 Personnel costs have decreased by \$32k reflecting minor changes in salaries and overtime.

Grants and subsidies

Otago Museum levy

- 5 The budget for the Otago Museum is unchanged at \$4.535 million incorporating the following:
- a) The grant of \$75k towards the Museum's Tangata Whenua Gallery redevelopment has been removed per the 2018-28 10 year plan.
 - b) A new budget line is included for the unpaid portion of the Clutha District Council levy of \$75k.
 - c) Rates relief of \$8k has been continued.

Depreciation

- 6 Depreciation has decreased by \$270k, -20%, due to some assets at Toitū being fully depreciated.

Interest

- 7 Interest expense has decreased by \$566k, -60%, due to lower interest rates and a reallocation of interest expense across all budgets to reflect asset value and the capital expenditure programme.

FEES AND CHARGES

- 8 Fees and charges for room rental in the Library have increased as a result of improved facilities, including a new sound system. Increases are in the range of 18.8% - 30.0% across the range of rooms for hire.
- 9 Fees and charges in Toitū/Lan Yuan/DPAG have increased by between 2% - 5%.
- 10 Fees and charges in Olveston have increased 6% for one hour tours with high tea due to increased catering costs and 12% for one hour guided tours (croquet tea and biscuits), also to cover increased costs.

Signatories

Author:	Nick Dixon - Group Manager Ara Toi
Authoriser:	Simon Pickford - General Manager Community Services

Attachments

	Title	Page
↓A	Ara Toi Draft Operating Expenditure Budget 2021/22	130
↓B	Ara Toi Draft Fees and Charges 2021/22	131

SUMMARY OF CONSIDERATIONS

Fit with purpose of Local Government

This decision enables democratic local decision making and action by, and on behalf of communities, and promotes the social, economic, environmental and cultural well-being of communities in the present and for the future.

Fit with strategic framework

	Contributes	Detracts	Not applicable
Social Wellbeing Strategy	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Economic Development Strategy	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Environment Strategy	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Arts and Culture Strategy	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
3 Waters Strategy	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Spatial Plan	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Integrated Transport Strategy	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Parks and Recreation Strategy	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Other strategic projects/policies/plans	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

The Ara Toi Group activities primarily contribute to the objectives and priorities of the above strategies.

Māori Impact Statement

There are no known impacts for tangata whenua

Sustainability

The activities of the Ara Toi Group take into account the Council's approach to sustainability.

LTP/Annual Plan / Financial Strategy /Infrastructure Strategy

This report provides draft budgets for the Three Waters Group for inclusion in the 10 year plan.

Financial considerations

Financial considerations are detailed in the report.

Significance

The draft budgets are included in the development of the 10 year plan 2021-31, and they form the basis for setting rates, which is considered significant and is consulted on.

Engagement – external

There has been no external engagement in developing the draft budgets for the Ara Toi Group.

Engagement - internal

Staff and managers from across council have been involved in the development of the draft budgets.

Risks: Legal / Health and Safety etc.

There are no identified risks

Conflict of Interest

There is no known conflict of interest

SUMMARY OF CONSIDERATIONS

Community Boards

Projects identified in Community Board Plans have been considered in the development of the draft budgets; and Community Boards will be consulted on the 10 year plan 2021-2031.

Ara Toi Group Summary Income Statement for the Year Ended 30 June 2022

Actual	Budget	Draft Budget	Budget Inc (Dec)	Budget Inc (Dec)
2019-20 \$000	2020-21 \$000	2021-22 \$000	\$000	%
Revenue				
25,367 Rates revenue	24,876	24,793	(83)	0%
1,618 External revenue	1,065	1,138	73	7%
332 Grants and subsidies operating	322	367	45	14%
- Grants and subsidies capital	-	-	-	-
- Development contributions	-	-	-	-
30 Internal revenue	22	21	(1)	-5%
27,347 Total revenue	26,285	26,319	34	0%
Expenditure				
10,414 Personnel costs	10,295	10,263	(32)	0%
1,272 Operations & maintenance	1,335	1,316	(19)	-1%
1,296 Occupancy costs	1,174	1,206	32	3%
977 Consumables & general	928	984	56	6%
4,462 Grants & subsidies	4,569	4,569	-	0%
6,507 Internal charges	6,515	6,513	(2)	0%
1,658 Depreciation	1,365	1,095	(270)	-20%
939 Interest	939	373	(566)	-60%
27,525 Total expenditure	27,120	26,319	(801)	-3%
(178) Net surplus/(deficit)	(835)	-	835	-100%
Expenditure by Activity				
10,293 DPAG & Toitu Lan Yuan	10,106	9,410	(696)	-7%
11,147 Dunedin Public Libraries	10,852	10,746	(106)	-1%
729 Ara Toi	728	733	5	1%
958 Olveston	899	895	(4)	0%
4,398 Otago Museum Levy	4,535	4,535	-	0%
27,525 Total expenditure	27,120	26,319	(801)	-3%

Ara Toi (Arts and Culture)

Proposed fees and charges - 2021/22

Group	Ara Toi (Arts and Culture)		
	2020/21	2021/22	% change
Dunedin Public Art Gallery			
Dunedin Public Art Gallery Admission			
Admission (free)			
Group tours by arrangement, cost negotiable.			
Special exhibition entry charges will vary depending on the exhibition			
Venue hire			
Venue Hire - by negotiation depending on the hirer's requirements			
Lan Yuan			
Chinese Garden Admission			
Adult Admission	\$10.00	\$10.50	5.00%
Adult Season Ticket	\$22.00	\$22.50	2.27%
Adult Season Ticket renewal	\$20.00	\$20.50	2.50%
Child (under 13 years with Adult)	\$0.00	\$0.00	
Student or Beneficiary	\$7.00	\$7.20	2.86%
Student or Beneficiary Season Ticket	\$16.00	\$16.50	3.13%
Student or Beneficiary Season Ticket Renewal	\$13.00	\$13.50	3.85%
Venue hire			
Venue Hire - by negotiation depending on the hirer's requirements			
Libraries			
Libraries			
City Library parking (per hour)	\$2.00	\$2.00	0.00%
Create and supply digital image, per image	\$35.00	\$35.00	0.00%
Holds charge (per item)	\$1.50	\$1.50	0.00%
Holds Voucher Pack (6 Holds vouchers)	\$6.00	\$6.00	0.00%
Inter-loan (plus any additional charges over the standard fee)	\$10.00	\$10.00	0.00%
Membership card replacement (Adult)	\$4.00	\$4.00	0.00%
Membership card replacement (Child)	\$2.00	\$2.00	0.00%
Non-residential membership (per family per year)	\$150.00	\$160.00	6.67%
Overdue (per item, per day, Adult)	\$0.50	\$0.50	0.00%
Overdue Hot Picks (per item, per day, Adult)	\$1.00	\$1.00	0.00%
Photocopying (black and white, A3, per copy)	\$0.30	\$0.30	0.00%
Photocopying (black and white, A4, per copy)	\$0.20	\$0.20	0.00%
Photocopying (colour, A3, per copy)	\$2.00	\$2.00	0.00%
Photocopying (colour, A4, per copy)	\$1.00	\$1.00	0.00%
Research enquiries undertaken by staff (per hour)	\$70.00	\$75.00	7.14%
Loss and damage charges			
Overdue/Account charge per lost item (Adult)	\$7.50	\$7.50	0.00%
Overdue/Account charge per lost item (Child)	\$2.50	\$0.00	-100.00%
Processing Fee per item	\$10.00	\$10.00	0.00%
Rentals			
DVDs (1 week loan)	\$2.00	\$2.00	0.00%
DVDs (2 week loan)	\$4.00	\$4.00	0.00%
Hot Picks Books (two week loan)	\$5.00	\$5.00	0.00%
Hot Picks DVDs (one week loan)	\$4.00	\$4.00	0.00%
Hot Picks Magazines (one week loan)	\$2.50	\$2.50	0.00%
Hot Picks Voucher Pack (6 Hot Picks vouchers)	\$25.00	\$25.00	0.00%
Room Hire - Downes Room, Mosgiel Library			
Charges vary from \$15.00 for first hour, \$10.00 thereafter, up to \$60.00			
No charge for individuals or groups who are unfunded or provide a community service			
Room Hire - Dunningham Suite, City Library			
Full Suite (full day)	\$350.00	\$450.00	28.57%
Full Suite (half day)	\$250.00	\$325.00	30.00%
Moderate Meeting Room (full day)		\$270.00	
Moderate Meeting Room (half day)		\$200.00	
Small Meeting Room (full day)	\$160.00	\$190.00	18.75%
Small Meeting Room (half day)	\$90.00	\$110.00	22.22%

	2020/21	2021/22	% change
Kitchen	\$50.00	\$60.00	20.00%
Security Guard Service (After 8pm Monday – Friday, before 11am and after 4pm Saturday/Sunday) per hour	\$40.00	\$40.00	0.00%
Wedding Booking (includes full day for event, plus 2 half days for set up and clean up. Does not include security guard service)	\$850.00	\$1,000.00	17.65%
Room Hire - Meeting Room, Blueskin Bay Library			
Charges vary from \$15.00 for first hour, \$10.00 thereafter, up to \$60.00			
No charge for individuals or groups who are unfunded or provide a community service			
Olveston Historic Home			
1 hour guided tour followed by croquet and tea and biscuits			
Additional adults	\$37.50	\$42.00	12.00%
Additional children	\$37.50	\$42.00	12.00%
1 hour tour with high tea (for groups of 10 or more)			
Devonshire Tea per person	\$40.00	\$40.00	0.00%
Edwardian High Tea per person	\$47.00	\$50.00	6.38%
Servants' Tea per person	\$34.00	\$34.00	0.00%
2 hour Tours, Special Interest, Art Tours, Embroidery etc. (minimum group 8pax)			
Adult	\$42.00	\$42.00	0.00%
Child	\$25.00	\$25.00	0.00%
Concession (friends, student, seniors)	\$38.00	\$38.00	0.00%
Group (8+)	\$38.00	\$38.00	0.00%
Local	\$38.00	\$38.00	0.00%
Education groups			
Adult	\$19.00	\$19.00	0.00%
Primary student	\$10.50	\$10.50	0.00%
Secondary student	\$12.50	\$12.50	0.00%
Tertiary student	\$15.50	\$15.50	0.00%
Family			
2 adults and up to 3 children	\$77.00	\$77.00	0.00%
Additional adults	\$19.00	\$19.00	0.00%
Additional children	\$13.00	\$13.00	0.00%
Garden tours (minimum group 8pax)			
Adult	\$24.00	\$24.00	0.00%
Child	\$13.00	\$13.00	0.00%
Retail /Free independent traveller (FIT) guided tour			
Adult	\$24.00	\$24.00	0.00%
Child	\$13.00	\$13.00	0.00%
Concession (friends, students, seniors)	\$22.00	\$22.00	0.00%
Group (10+)	\$19.00	\$19.00	0.00%
Local	\$19.00	\$19.00	0.00%
Venue hire			
Room Hire - Great Hall 4 hours includes 2 security		\$1,000.00	
Room Hire - Drying room 4 hours includes 1 security		\$200.00	
Garden Hire 4 hours includes 1 security		\$350.00	
Garden and drying room 4 hours includes 1 security		\$550.00	
Additional staff as required for security and staff		\$45.00	
Equipment cost on request			
Toitū Otago Settlers Museum			
Toitū Otago Settlers Museum			
Admission	\$0.00	\$0.00	
Archive/Collection queries first half hour free, then charge per half hour	\$65.00	\$67.00	3.08%
Archives	\$14.00	\$14.50	3.57%
Group tours by arrangement, cost negotiable.			
Special exhibition entry charges will vary depending on the exhibition			
Venue Hire - by negotiation depending on the hirers requirements			

2021/22 DRAFT OPERATING BUDGET - REGULATORY SERVICES

Department: Customer and Regulatory Services

EXECUTIVE SUMMARY

- 1 This report provides an overview of the operating expenditure (opex) budgets for year one of the 10-year plan for the Regulatory Services Group, and includes the following activities:
 - Alcohol Licensing
 - Animal Services
 - Building Services
 - Environmental Health
 - Parking Operations
 - Parking Services (enforcement)

RECOMMENDATIONS

That the Council:

- a) **Adopts** for the purposes of developing the 10 Year Plan 2021-31 and consulting with the community
 - i) The draft 2021/22 operating budget for the Regulatory Services Group as shown/amended at Attachment A.
 - ii) The draft 2021/22 fees and charges schedules for the Regulatory Services Group as shown/amended at Attachments B and C.

OPERATING BUDGETS

- 2 The draft operating budget for 2021/22 provides for 'business as usual', but reflecting the sale of the Dowling Street carpark.

REVENUE

External Revenue

- 3 External revenue has decreased by \$35k. The main revenue changes incorporate the following:
- a) Parking Operations decrease of \$175k, due to the sale of Dowling Street carpark (\$258k revenue reduction) offset by \$83k due to fee increases across the network.
 - b) Animal Services increase of \$67k, due to proposed changes in dog registration fees and anticipated increase in dog numbers.
 - c) Building Services increase of \$62k, due to a new administration fee for the Southern Building Control Group (SBCG) Producer Statement Author Register and revenue increases in Records of Title and Certificates for Public Use.
 - d) Environmental Health increase of \$41k, due to fee increases and new E Scooter charges.

EXPENDITURE

- 4 Overall expenditure has decreased by \$61k. The main expenditure changes incorporate the following:
- a) Depreciation costs have decreased by \$129k due to a delay in the replacement of parking meters.
 - b) Interest expense has decreased by \$72k, 100% due to a reallocation of interest expense across all asset owning budgets, and reduced interest rates.

FEES AND CHARGES

- 5 Animal Services fees (including dog registration) have been increased by a range of 0% to 4.2%.
- 6 Most Building Services fees have not been increased. An increase in one levy has been made and a new administration fee has been included for the SBCG Producer Statement Author Register (previously administered by Invercargill City Council).
- 7 Environmental Health fees have increased by a range of 0% to 3.7%.
- 8 For e-scooter operators, fees of \$0.13 per ride and an annual administration fee of \$500 are proposed. These align with fees in other territorial authorities of similar size and will recover costs of administration and assessment process, data reporting, stakeholder engagement, compliance, monitoring and use of public space.
- 9 For Parking Operations both on-street and off-street fees are unchanged, other than 17% for both on and off-street all day parking to reflect appropriate market pricing in a metro area.
- 10 Leased off-street car park fees have also been increased by between 2.7% and 3.6%.
- 11 Parking Services (enforcement) fees have increased by a range of 0% to 3.7%.

Signatories

Author:	Paul Henderson - Acting Group Manager Customer and Regulatory Services
Authoriser:	Simon Pickford - General Manager Community Services

Attachments

	Title	Page
⬇A	Regulatory Services Draft Operating Expenditure Budget 2021/22	138
⬇B	Regulatory Services Draft Fees and Charges 2021/22	139
⬇C	Draft Schedule B Building Consents Application Fees 2021/22	147

SUMMARY OF CONSIDERATIONS

Fit with purpose of Local Government

This decision enables democratic local decision making and action by, and on behalf of communities, and promotes the social, economic, environmental and cultural well-being of communities in the present and for the future.

Fit with strategic framework

	Contributes	Detracts	Not applicable
Social Wellbeing Strategy	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Economic Development Strategy	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Environment Strategy	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Arts and Culture Strategy	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
3 Waters Strategy	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Spatial Plan	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Integrated Transport Strategy	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Parks and Recreation Strategy	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Other strategic projects/policies/plans	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

The Regulatory Services Group activities primarily contribute to the objectives and priorities of the above strategies.

Māori Impact Statement

There are no known impacts for tangata whenua.

Sustainability

The activities of the Regulatory Services Group take into account the Council's approach to sustainability.

LTP/Annual Plan / Financial Strategy /Infrastructure Strategy

This report provides draft budgets for the Regulatory Services Group for inclusion in the 10 year plan.

Financial considerations

Financial considerations are detailed in the report.

Significance

The draft budgets are included in the development of the 10 year plan 2021-31, and they form the basis for setting rates, which is considered significant and is consulted on.

Engagement – external

There has been no external engagement in developing the draft budgets for the Regulatory Services Group.

Engagement - internal

Staff and managers from across council have been involved in the development of the draft budgets.

Risks: Legal / Health and Safety etc.

There are no identified risks.

SUMMARY OF CONSIDERATIONS

Conflict of Interest

There are no known conflicts of interest.

Community Boards

Projects identified in Community Board Plans have been considered in the development of the draft budgets; and Community Boards will be consulted on the 10 year plan 2021-2031.

Regulatory Services Group Summary

Income Statement for the Year Ended 30 June 2021

Actual		Budget	Draft Budget	Inc (Dec)	Budget Inc (Dec)
2019-20		2020-21	2021-22		
\$000		\$000	\$000	\$000	%
Revenue					
-	Rates revenue	-	-	-	-
16,012	External revenue	18,156	18,121	(35)	0%
-	Grants and subsidies operating	-	-	-	-
-	Grants and subsidies capital	-	-	-	-
-	Development contributions	-	-	-	-
-	Vested assets	-	-	-	-
142	Internal revenue	98	102	4	4%
16,154	Total revenue	18,254	18,223	(31)	0%
Expenditure					
8,472	Personnel costs	8,440	8,460	20	0%
713	Operations & maintenance	841	913	72	9%
540	Occupancy costs	557	580	23	4%
1,196	Consumables & general	1,390	1,392	2	0%
-	Grants & subsidies	-	-	-	-
5,609	Internal charges	5,582	5,605	23	0%
446	Depreciation & amortisation	409	280	(129)	-32%
72	Interest	72	-	(72)	-100%
17,048	Total expenditure	17,291	17,230	(61)	0%
(894)	Net surplus/(deficit)	963	993	30	3%
Expenditure by Activity					
2,344	Parking Services (enforcement)	2,505	2,383	(122)	-5%
2,699	Parking Operations	2,721	2,592	(129)	-5%
1,496	Environmental Compliance Solutions	1,435	1,426	(9)	-1%
464	Alcohol Licensing	495	509	14	3%
8,328	Building Services	8,476	8,621	145	2%
1,693	Animal Services	1,659	1,699	40	2%
24	Management & Administration	-	-	-	-
17,048	Total expenditure	17,291	17,230	(61)	0%

Regulatory services group

Proposed fees and charges - 2021/22

Group	Regulatory Services		
	2020/21	2021/22	% change
Alcohol licensing			
Licence Annual Fee			
Licence annual fee – high risk	\$1,035.00	\$1,035.00	0.00%
Licence annual fee – low risk	\$391.00	\$391.00	0.00%
Licence annual fee – medium risk	\$632.50	\$632.50	0.00%
Licence annual fee – very high risk	\$1,437.50	\$1,437.50	0.00%
Licence annual fee – very low risk	\$161.00	\$161.00	0.00%
Licence Application			
Licence application – high risk	\$1,023.50	\$1,023.50	0.00%
Licence application – low risk	\$609.50	\$609.50	0.00%
Licence application – medium risk	\$816.50	\$816.50	0.00%
Licence application – very high risk	\$1,207.50	\$1,207.50	0.00%
Licence application – very low risk	\$368.00	\$368.00	0.00%
Other Fees			
Extract from Record or Register	\$57.50	\$57.50	0.00%
Manager's Certificate application/renewal	\$316.25	\$316.25	0.00%
Permanent Club Charter Fee	\$632.50	\$632.50	0.00%
Special Licence			
Special Licence – all other occasions including large events	\$575.00	\$575.00	0.00%
Special Licence – small event with one to two events on licence	\$63.25	\$63.25	0.00%
Special Licence – small events with three to 12 events on the licence or one to three medium size events on one licence	\$207.00	\$207.00	0.00%
Temporary Licence			
Temporary Authority on/off licences	\$296.70	\$296.70	0.00%
Temporary Licence during repairs, etc. (Section 29(1)(j))	\$296.70	\$296.70	0.00%
Animal Services			
Daily Sustenance Charge			
Asses, Mules, Pigs Daily Sustenance Charge	\$4.00	\$4.00	0.00%
Horses, Cattle, Deer Daily Sustenance Charge	\$8.00	\$8.00	0.00%
Sheep and Goats Daily Sustenance Charge	\$3.00	\$3.00	0.00%
Dog Registration			
Dangerous Dogs Registration Fee	\$159.00	\$163.50	2.83%
Non-working Dogs Registration Fee	\$106.00	\$109.00	2.83%
Responsible Dog Owner Registration Fee	\$60.00	\$61.00	1.67%
Special Aid Dog Registration Fee	\$0.00	\$0.00	
Working Dogs (1st dog) Registration Fee	\$52.00	\$53.00	1.92%
Working Dogs (2nd dog) Registration Fee	\$27.00	\$28.00	3.70%
Working Dogs (3rd and subsequent dogs) Registration Fee	\$27.00	\$28.00	3.70%
Driving Charges			
Staff Cost (per hour)	\$86.00	\$89.00	3.49%
Vehicles per km (minimum charge of \$5.65)	\$2.10	\$2.10	0.00%
Impounding - Dogs			
Advertisement	\$6.00	\$6.00	0.00%
After Hours Impounding	\$163.00	\$168.00	3.07%
Boarding Fee Per Day	\$24.00	\$25.00	4.17%
First Impounding	\$121.00	\$125.00	3.31%
Notification	\$4.00	\$4.00	0.00%
Second Impounding	\$163.00	\$168.00	3.07%
Impounding - Other Animals			
Horses, Asses, Mules, Cattle and Deer	\$63.00	\$65.00	3.17%
Sheep, Goats and Pigs	\$12.00	\$12.00	0.00%
Infringement Offences and Fees (set by Dog Control Act 1996, Control of Dog Bylaw Act 2004)			
Allowing dog known to be dangerous to be at large unmuzzled or unleashed (section 62(4))	\$300.00	\$300.00	0.00%
Failure or refusal to supply information or wilfully providing false particulars (section 19(2))	\$750.00	\$750.00	0.00%
Failure to advise change of address (section 49(4))	\$100.00	\$100.00	0.00%
Failure to advise change of dog ownership (section 48 (3))	\$100.00	\$100.00	0.00%

	2020/21	2021/22	% change
Failure to carry leash in public (section 54A)	\$100.00	\$100.00	0.00%
Failure to comply with any bylaw authorised by (section 20(5))	\$300.00	\$300.00	0.00%
Failure to comply with effects of classification of dog as dangerous dog (section 32(2))	\$300.00	\$300.00	0.00%
Failure to comply with effects of classification of dog as menacing dog (section 33E(2))	\$300.00	\$300.00	0.00%
Failure to comply with effects of disqualification authorised by (section 28(5))	\$750.00	\$750.00	0.00%
Failure to implant microchip transponder in dog (section 36A(6))	\$300.00	\$300.00	0.00%
Failure to keep dog controlled or confined (section 52A)	\$200.00	\$200.00	0.00%
Failure to keep dog under control (section 53(1))	\$200.00	\$200.00	0.00%
Failure to provide proper care and attention, to supply proper and sufficient food, water, and shelter, and to provide adequate exercise (section 54(2))	\$300.00	\$300.00	0.00%
Failure to register dog (section 42)	\$300.00	\$300.00	0.00%
Failure to supply information or wilfully providing false particulars about dog (section 19A(2))	\$750.00	\$750.00	0.00%
False statement relating to registration (section 41)	\$750.00	\$750.00	0.00%
Fraudulent procurement or attempt to procure replacement registration label or disc (section 46(4))	\$500.00	\$500.00	0.00%
Fraudulent sale or transfer of dangerous dog (section 32(4))	\$500.00	\$500.00	0.00%
Removal, swapping or counterfeiting of registration label or disc (section 51(1))	\$500.00	\$500.00	0.00%
Wilful obstruction of Dog Control Officer or Ranger (section 18)	\$750.00	\$750.00	0.00%
Late Fee Penalty (50% of full fee)			
Dangerous Dogs Late Fee Penalty	\$79.50	\$79.50	0.00%
Non-working Dogs Late Fee Penalty	\$53.00	\$53.00	0.00%
Responsible Dog Owner Late Fee Penalty	\$30.00	\$30.00	0.00%
Special Aid Dog Late Fee Penalty	\$0.00	\$0.00	0.00%
Working Dogs (1st dog) Late Fee Penalty	\$26.00	\$26.00	0.00%
Working Dogs (2nd dog) Late Fee Penalty	\$13.50	\$13.50	0.00%
Working Dogs (3rd and subsequent dogs) Late Fee Penalty	\$13.50	\$13.50	0.00%
Other Fees			
Adoption fee	\$198.00	\$198.00	0.00%
Collars	\$12.00	\$12.00	0.00%
Dog Euthanised Fee	\$156.00	\$156.00	0.00%
Microchip Implanting	\$43.70	\$43.70	0.00%
Permit to keep more than one dog	\$86.00	\$86.00	0.00%
Poo Bags (sold in bundles of 10 rolls)	\$1.50	\$1.50	0.00%
Rebate for Neutering/Spaying	\$10.00	\$10.00	0.00%
Replacement Tag	\$6.00	\$6.00	0.00%
Responsible Dog Owner Site Visit	\$45.00	\$45.00	0.00%
Withdrawal of Infringement Fee	\$34.00	\$34.00	0.00%
Penal rates charged for Statutory Holidays and Overtime Stock Control on State Highways			
Hourly rate (including standby allowance)	\$84.00	\$87.00	3.57%
Vehicle charge per km	\$2.10	\$2.10	0.00%
Building Services			
Building Application Costs			
Costs payable are made up of a number of components including processing costs and an assumed number of inspections. Code compliance certificates are additional. Further charges may also apply.			
Levies			
BRANZ Building Research Levy - Projects at and over \$20,000 (\$1.00 per \$1,000 of building work)			
MBIE Building Levy - Projects at and over \$20,444 (\$1.75 per \$1,000 of building work)			
BCA Accreditation Levy payable on all building consent applications including amended and staged applications (\$0.45 per \$1,000 of building work, minimum fee \$9, was previously \$6)			
Building Consent Application - Residential			
As per schedule B			
Building Consent Application - Commercial			
As per schedule B			
Building Consent – General Charges			
Checking building consent applications charges (hourly rate)	\$150.00	\$150.00	0.00%
Processing charges (hourly rate)	\$190.00	\$190.00	0.00%
Inspection charges (hourly rate)	\$190.00	\$190.00	0.00%
Administration charges (hourly rate)	\$108.00	\$108.00	0.00%
Senior Officer/Team Leader/Principal Advisor/Manager advice (hourly rate)	\$230.00	\$230.00	0.00%
Administration cost for lapsing or withdrawing building consent application	\$108.00	\$108.00	0.00%
Building on land subject to natural hazards (S71 – S74) application fee plus LINZ Lodgement Fee plus hourly rate thereafter	\$190.00	\$190.00	0.00%
Building on two or more allotments (S75–S83) application fee plus LINZ Lodgement Fee plus hourly rate thereafter	\$190.00	\$190.00	0.00%
Change of Use Consideration – if no building work required – charged at hourly rate	\$190.00	\$190.00	0.00%

	2020/21	2021/22	% change
Conversion of hard copy application to digital application (hourly rate)	\$190.00	\$190.00	0.00%
Discretionary Exemption to Building Consent application under Schedule 1, Clause 2 (hourly rate, minimum 1 hour charge)	\$230.00	\$230.00	0.00%
Front Counter Advice 15 minutes free then hourly rate thereafter	\$190.00	\$190.00	0.00%
Pre-Application Meetings - Building Consent Officer (hourly rate)	\$190.00	\$190.00	0.00%
Pre-Application Meetings - Senior (hourly rate)	\$230.00	\$230.00	0.00%
Grants, Waivers and Modification of the Building Code (hourly rate)	\$190.00	\$190.00	0.00%
Minor Plan Variation fee (no additional processing and very simple changes)	\$100.00	\$105.00	5.00%
Non Commercial Fast Track Code Compliance Certificates (hourly rate)	\$190.00	\$190.00	0.00%
Notice to Fix (NTF) preparation fee (hourly rate)	\$190.00	\$190.00	0.00%
Re-lodged/Split Building Consent application (no change in value of work) (hourly rate)	\$190.00	\$190.00	0.00%
Same day inspection fee cancellation	\$190.00	\$190.00	0.00%
Swimming Pool Fence Monitoring Inspection (per inspection)	\$190.00	\$190.00	0.00%
Functions Relating to Earthquake-Prone Buildings (hourly rate)	\$230.00	\$230.00	0.00%
Application for exemption for Earthquake Prone Buildings (2 hours, then hourly thereafter)	\$460.00	\$460.00	0.00%
Assessment of information relating to buildings Earthquake Prone status (2 hours, then hourly thereafter)	\$460.00	\$460.00	0.00%
Earthquake Prone Building assessment extensions (1/2 hr then hourly thereafter)	\$115.00	\$115.00	0.00%
Functions Relating to Dangerous, Affected or Insanitary Buildings (hourly rate)	\$190.00	\$190.00	0.00%
Producer Statement Authors Registration fee (includes 3 year renewal fee)		\$150.00	
Producer Statement Authors renewal fee (3 years)		\$150.00	
Building Consent Lists (Electronic Only)			
Annual Subscription	\$345.00	\$345.00	0.00%
Monthly Subscription	\$35.00	\$35.00	0.00%
Report – Monthly Subscription (Generated Weekly)	\$58.00	\$58.00	0.00%
Disbursements – Copies of Plans and Records			
A3 and A4	\$1.00	\$1.00	0.00%
A3 and A4 – Electronic Copy (hourly rate)	\$108.00	\$108.00	0.00%
Record of Title (R/T) - (formerly known as Certificate of Title (C/T))	\$50.00	\$50.00	0.00%
Note: Plans and records sent electronically will be charged at the hourly rate rather than per page for collation.			
Request for Information/Property Searches			
Hourly rate	\$108.00	\$108.00	0.00%
Commercial Searches hourly rate, min 1 hour- plus \$1.00 per page photocopy	\$108.00	\$108.00	0.00%
Residential Search hourly rate, min 1 hour - plus \$1.00 per page photocopy	\$108.00	\$108.00	0.00%
Residential Building and Structural Plans plus \$1.00 per page photocopy	\$54.00	\$54.00	0.00%
Residential Plumbing and Drainage Plans plus \$1.00 per page photocopy	\$54.00	\$54.00	0.00%
Copy of Consent Documents required for inspections plus \$1.00 per page photocopy	\$54.00	\$54.00	0.00%
Faxing/Postage (additional to minimum charge)	\$2.00	\$2.00	0.00%
Property Reports/Documents for Filing on Council Records			
Submit As-Built plan for Schedule 1 Exempt Building work for filing on Council records (includes plans submitted for historic work)	\$81.00	\$81.00	0.00%
Submit Independent Building Report for filing on Council records (Safe and Sanitary Report)	\$226.50	\$226.50	0.00%
Building and Drainage Inspections - After Hours			
Inspection (hourly rate, minimum 1 hour charge)	\$285.00	\$285.00	0.00%
Building Warrant of Fitness (BWOFF)			
BWOFF Inspection fee and/or Audit fee then hourly rate thereafter	\$190.00	\$190.00	0.00%
BWOFF Return fee	\$190.00	\$190.00	0.00%
BWOFF Return fee and Form 12	\$205.00	\$205.00	0.00%
Copy of Compliance Schedule	\$35.00	\$35.00	0.00%
Issue new or amended Compliance Schedule (hourly rate)	\$190.00	\$190.00	0.00%
Amusement Device (set by Amusement Device Regulations 1978)			
Each additional device for first seven days or part thereof – same owner	\$2.30	\$2.30	0.00%
For each device \$1.15 GST inclusive for a further seven days or part thereof	\$1.50	\$1.15	-23.33%
One amusement device, for the first seven days or part thereof	\$11.50	\$11.50	0.00%
Building Compliance Certificate - Sale and Supply of Alcohol Act 2012			
Application for Building Compliance Certificate Sale and Supply of Alcohol Act fee	\$285.00	\$285.00	0.00%
Certificate of Acceptance			
Certificate of Acceptance Application Fee (processing fee not included, refer to Building Consent Application Costs.) Not charged when building works have been undertaken under urgency section 41(1)(c)	\$570.00	\$570.00	0.00%
Certificate for Public Use			
Certificate for Public Use amendments (hourly rate, minimum 1 hour charge)	\$190.00	\$190.00	0.00%
Certificate for Public Use Construction/Occupation Application fee (to a maximum of 12 months)	\$475.00	\$475.00	0.00%

	2020/21	2021/22	% change
Certificate for Public Use Inspection Charge (hourly rate, minimum 1 hour charge)	\$190.00	\$190.00	0.00%
Renewal of Certificate for Public Use Construction/Occupation Application fee (to a maximum of 12 months)	\$1,045.00	\$1,045.00	0.00%
Code Compliance Certificate			
Commercial (C3 with value of work over \$500,000)	\$760.00	\$760.00	0.00%
Commercial (C1 & C2 category & multi storey apartments & C3 with value below \$500,000)	\$380.00	\$380.00	0.00%
Residential new building (excluding multi storey)	\$285.00	\$285.00	0.00%
Residential minor work/accessory buildings and alterations	\$190.00	\$190.00	0.00%
Solid fuel burners & residential minor building/plumbing work	\$95.00	\$95.00	0.00%
Code Compliance Certificate (Older Consents)			
Code compliance certificate review of building consents over 5 years old from the date it was issued. Additional hourly costs are applicable	\$380.00	\$380.00	0.00%
Private Foul and Stormwater Drain in Common			
Application for Private Foul and Stormwater Drain in Common	\$190.00	\$190.00	0.00%
Plus joining fee for each party	\$91.00	\$91.00	0.00%
Sewer Connections – Foul and Stormwater			
Standard Connection fee 100mm diameter (Sewer Connections – Foul and Stormwater)	\$515.00	\$530.00	2.91%
Standard Connection fee 150mm diameter (Sewer Connections – Foul and Stormwater)	\$751.90	\$775.00	3.07%
Connection fee greater than 150mm diameter (Sewer Connections – Foul and Stormwater) - as quoted by 3 Waters on application			
Seal Off - DCC contractor to excavate	\$1,545.00	\$1,590.00	2.91%
Seal Off - Drain layer to excavate	\$236.90	\$244.00	3.00%
Allanton – New Wastewater Reticulated Services			
Capital Joining Fee Pressure Sewer System	\$9,150.00	\$9,425.00	3.01%
Installation Fees will vary according to the market rate at the time of purchase of pump unit, chamber, control panel and ancillary equipment for that property. The fee will be quoted by 3 Waters on application.			
Building Infringement Offences and Fees (set by Building Act 2004)			
Failing to supply territorial authority with a building warrant of fitness (section 108(5)(aa))	\$250.00	\$250.00	0.00%
Failing to display a building warrant of fitness required to be displayed (section 108(5)(a))	\$250.00	\$250.00	0.00%
Displaying a false or misleading building warrant of fitness (section 108(5)(b))	\$1,000.00	\$1,000.00	0.00%
Displaying a building warrant of fitness other than in accordance with section 108 (section 108(5)(c))	\$1,000.00	\$1,000.00	0.00%
Failing to comply with the requirement to obtain a compliance schedule (section 101)	\$250.00	\$250.00	0.00%
Failing to comply with the requirement that building work must be carried out in accordance with a building consent (section 40)	\$1,000.00	\$1,000.00	0.00%
Failing to apply for a certificate of acceptance for urgent building work as soon as practicable after completion of building work (section 42)	\$500.00	\$500.00	0.00%
Failing to comply with any other notice to fix (section 168(1))	\$1,000.00	\$1,000.00	0.00%
Failing to comply with a notice, within the time stated in the notice, requiring work to be carried out on a dangerous or insanitary building (section 124)	\$1,000.00	\$1,000.00	0.00%
Failing to comply with a notice to fix in relation to means of restricting access to a residential pool (section 168(1AA))	\$500.00	\$500.00	0.00%
Supplying a pool product without an approved notice (section 162E)	\$500.00	\$500.00	0.00%
Person who is not licensed building practitioner carrying out restricted building work without supervision of licensed building practitioner with appropriate licence (section 85(1))	\$750.00	\$750.00	0.00%
Licensed building practitioner carrying out restricted building work without appropriate licence (section 85 (2)(a))	\$500.00	\$500.00	0.00%
Licensed building practitioner supervising restricted building work without appropriate licence (section 85(2)(b))	\$500.00	\$500.00	0.00%
Person holding himself or herself out as being licensed to do or supervise building work or building inspection work while not being so licensed (section 314(1))	\$500.00	\$500.00	0.00%
Using, or knowingly permitting the use of, a building for a use for which it is not safe or not sanitary (section 116B(1)(a))	\$1,500.00	\$1,500.00	0.00%
Using, or knowingly permitting the use of, a building that has inadequate means of escape from fire (section 116B(1)(b))	\$2,000.00	\$2,000.00	0.00%
Using, or permitting use of building having no consent or code compliance certificate or certificate for public use for premises for public use (section 363)	\$1,500.00	\$1,500.00	0.00%
Using or occupying a building, or permitting another person to do so, contrary to a territorial authority's hoarding, fence, or notice (section 128A(2))	\$2,000.00	\$2,000.00	0.00%
Failing to complete seismic work by deadline (section 133AU(1))	\$1,000.00	\$1,000.00	0.00%
Failing to comply with requirement to attach EPB notice or EPB exemption notice (section 133AU(2))	\$1,000.00	\$1,000.00	0.00%
Failing, when EPB notice or EPB exemption notice ceases to be attached or becomes illegible, to notify the territorial authority (section 133AU(3))	\$1,000.00	\$1,000.00	0.00%

	2020/21	2021/22	% change
Using or occupying an earthquake-prone building, or permitting another person to do so, contrary to a territorial authority's hoarding, fence, or notice (section 133AU(5))	\$2,000.00	\$2,000.00	0.00%
Wilfully obstructing, hindering, or resisting a person executing powers conferred under the Act or its regulations (section 367)	\$500.00	\$500.00	0.00%
Wilfully removing or defacing a notice published under the Act or inciting another person to do so (section 368)	\$500.00	\$500.00	0.00%
Failing to provide prescribed checklist (section 362D(4))	\$500.00	\$500.00	0.00%
Failing to provide prescribed disclosure information (section 362D(4))	\$500.00	\$500.00	0.00%
Failing to have a written contract as prescribed (section 362F(4))	\$500.00	\$500.00	0.00%
Failing to provide prescribed information or documentation to specified persons (section 362T(4))	\$500.00	\$500.00	0.00%
Environmental Health			
Beautician, Tattooists and Skin Piercing Bylaw Annual Licensing Fees			
Secondary Business Activity (eg jewellers/beauty therapy services in conjunction with another activity)	\$84.00	\$86.00	2.38%
Sole Business Activity (eg Beauty Therapist, Tattooist)	\$221.00	\$228.00	3.17%
Food Premises			
Additional verification	\$176.00	\$181.00	2.84%
Fee for cancelled verification	\$176.00	\$181.00	2.84%
Food Control Plan Mentoring session	\$176.00	\$181.00	2.84%
Opening Fee	\$176.00	\$181.00	2.84%
Registration – new	\$110.00	\$113.00	2.73%
Registration – renewal	\$68.00	\$70.00	2.94%
Food Stalls			
Food Stall (for profit)	\$36.00	\$37.00	2.78%
Food Street Stalls (permanent) per day	\$27.00	\$28.00	3.70%
Infringement Offences and Fees (set by Food Regulations 2015)			
Failing to ensure that a food business that is subject to a national programme is registered with the appropriate authority ss 79, 240(2)	\$750.00	\$750.00	0.00%
Failing to register a food control plan or to ensure that a food control plan is registered with the appropriate authority ss48, 240 (2)	\$500.00	\$500.00	0.00%
Infringement Offences and Fees (set by Resource Management (Infringement Offences) Regulations 1999)			
Contravention of an abatement notice for an unreasonable noise under section 322(1)(c)	\$750.00	\$750.00	0.00%
Contravention of an excessive noise direction under section 327	\$500.00	\$500.00	0.00%
Noise Control			
Excessive noise equipment seizure fine	\$263.00	\$270.00	2.66%
Noise consultancy and survey work fee (per hour)	\$176.00	\$181.00	2.84%
Seized equipment storage fee (per day)	\$31.00	\$32.00	3.23%
One-off Food Stall Inspections (if required) per event fee			
11 or more food stalls: Fee for 1–10 food stalls plus	\$10.00	\$10.00	0.00%
1–10 Food stalls:	\$176.00	\$181.00	2.84%
Other Premises			
Camping Grounds	\$221.00	\$228.00	3.17%
Funeral Directors	\$221.00	\$228.00	3.17%
Hairdressers' Salons	\$221.00	\$228.00	3.17%
Mobile Trading Permit	\$45.00	\$46.00	2.22%
Monitoring, enforcement and additional visits	\$68.00	\$70.00	2.94%
Offensive Trades	\$135.00	\$139.00	2.96%
Out of District Verification			
Incidentals (actual costs for accommodation & meals)			
Mileage/km	\$0.77	\$0.77	0.00%
Travel Time (one off fee)	\$176.00	\$181.00	2.84%
Verification fee	\$574.00	\$591.00	2.96%
Verification			
Class 1 -Verification	\$353.00	\$363.00	2.83%
Class 2 -Verification	\$573.00	\$590.00	2.97%
Class 3 -Verification	\$838.00	\$863.00	2.98%
Class 4 -Verification	\$926.00	\$954.00	3.02%
Corrective Action Request sign off	\$176.00	\$181.00	2.84%
E-scooter Operator Fees			
Fee per ride		\$0.13	
Administration fee		\$500.00	
Gambling			
Gambling - Class 4 Venue Application			

	2020/21	2021/22	% change
Territorial Authority Consent application	\$60.00	\$0.00	-100.00%
Parking Operations			
Car Park Building Fees (hourly) Monday to Friday between opening and 6pm			
Early bird parking before 10.00am (hourly) Great King Street ONLY			
Great King Street	\$1.00	\$1.00	0.00%
Lower Moray Place	\$2.50	\$2.50	0.00%
Wall Street	\$2.50	\$2.50	0.00%
Car Park Building Fees (hourly) Monday to Saturday between 6pm and closing			
Great King Street	\$1.00	\$1.00	0.00%
Lower Moray Place	\$1.00	\$1.00	0.00%
Wall Street	\$1.00	\$1.00	0.00%
Car Park Building Fees (hourly) Saturday between opening and 6pm			
Great King Street	\$1.00	\$1.00	0.00%
Lower Moray Place	\$1.00	\$1.00	0.00%
Wall Street	\$1.00	\$1.00	0.00%
Car Park Building Fees (hourly) Sunday and Public Holidays between opening and closing			
Great King Street	\$0.00	\$0.00	
Lower Moray Place	\$0.00	\$0.00	
Wall Street	\$0.00	\$0.00	
Car Park Buildings Leased Parking Fees (weekly)			
Great King Street	\$45.22	\$46.50	2.83%
Leased car park lost card replacement (car park building)	\$15.00	\$15.00	0.00%
Lower Moray Place	\$45.22	\$46.50	2.83%
Wall Street	\$64.48	\$66.50	3.13%
Off-Street Car Parks Metered Parking Flat Fee (per day)			
Railway North	\$6.00	\$7.00	16.67%
St Andrew Street	\$6.00	\$7.00	16.67%
Thomas Burns	\$6.00	\$7.00	16.67%
Off-Street Leased Parking Fees (weekly)			
Crawford Street	\$42.95	\$44.50	3.61%
Dowling Street	\$40.89	\$42.00	2.71%
Filleul Street	\$40.89	\$42.00	2.71%
Lorne Street	\$19.88	\$20.50	3.12%
Queens Gardens	\$40.89	\$42.00	2.71%
Station	\$24.21	\$25.00	3.26%
Thomas Burns	\$24.21	\$25.00	3.26%
York Place	\$40.89	\$42.00	2.71%
Off-Street Metered Car Parks – Sunday and Public Holidays			
Dowling Street (four hours maximum)	\$0.00	\$0.00	
Filleul Street	\$0.00	\$0.00	
Frederick Street (four hours maximum)	\$0.00	\$0.00	
Railway Station North	\$0.00	\$0.00	
Railway Station South	\$0.00	\$0.00	
St Andrew Street	\$0.00	\$0.00	
Off-Street Metered Car Parks (hourly) between the hours of 9am and 6pm			
Dowling Street (four hours maximum)	\$2.00	\$2.00	0.00%
Filleul Street	\$2.00	\$2.00	0.00%
Frederick Street (four hours maximum)	\$2.00	\$2.00	0.00%
Railway Station North	\$2.00	\$2.00	0.00%
Railway Station South	\$2.00	\$2.00	0.00%
Off-Street Metered Car Parks (hourly) between the hours of 9am and 6pm Saturday			
Dowling Street (four hours maximum)	\$1.00	\$1.00	0.00%
Filleul Street	\$1.00	\$1.00	0.00%
Frederick Street (four hours maximum)	\$1.00	\$1.00	0.00%
Railway Station North	\$1.00	\$1.00	0.00%
Railway Station South	\$1.00	\$1.00	0.00%
On-Street Meters (hourly) Monday to Saturday between the hours of 9am to 6pm			
Core Zone (one hour maximum stay)	\$4.00	\$4.00	0.00%
Inner Zone (variable maximum stay)	\$3.00	\$3.00	0.00%
Main Street (30 minutes maximum stay)	\$2.00	\$2.00	0.00%
Outer Zone (four hours maximum stay)	\$1.50	\$1.50	0.00%
Outer Zone All Day Parking (per day)	\$6.00	\$7.00	16.67%
Outer Zone All Day Parking (per hour)	\$1.00	\$1.00	0.00%
Parking Permit Charges (minimum charge 1/2 day)			

	2020/21	2021/22	% change
Permit (1 day) except Octagon and George Street (Octagon – Albany Street)	\$23.20	\$24.00	3.45%
Permit (1 day) Octagon and George Street (Octagon – Albany Street)	\$35.00	\$36.00	2.86%
Permit (6 days) except Octagon and George Street (Octagon – Albany Street)	\$112.50	\$116.00	3.11%
Permit (6 days) Octagon and George Street (Octagon – Albany Street)	\$168.70	\$174.00	3.14%
Permit (month) except Octagon and George Street (Octagon – Albany Street)	\$468.40	\$482.50	3.01%
Permit (month) Octagon and George Street (Octagon – Albany Street)	\$702.40	\$723.50	3.00%
Parking Services (Enforcement)			
Abandoned Vehicle (Fees recovered from owner)			
Impound Fee - Abandoned Vehicle	\$539.00	\$555.00	2.97%
Storage (daily) - Abandoned Vehicle	\$7.00	\$7.00	0.00%
Unwanted Vehicle Removal - Abandoned Vehicle	\$50.00	\$51.00	2.00%
Authorised Vehicle Parking			
Authorised Vehicle Permit (annually)	\$35.00	\$36.00	2.86%
Replacement Permit	\$10.00	\$10.00	0.00%
Commercial Use of Footpaths (Permits)			
Display of Goods (annually)	\$108.00	\$111.00	2.78%
Impounding of sign or any other object (per item)	\$75.00	\$77.00	2.67%
Initial application fee	\$71.00	\$73.00	2.82%
Replacement Permit	\$10.00	\$10.00	0.00%
Signs, Screens, or any other object per item (annually)	\$43.00	\$44.00	2.33%
Table with up to a maximum of four chairs (annually)	\$214.00	\$220.00	2.80%
Temporary Parking Permit			
Temporary Parking Permit	\$0.00	\$0.00	
Non Return of Permit	\$27.00	\$28.00	3.70%
Other Permits			
Special Circumstances Permit	\$35.00	\$36.00	2.86%
Tour Operators Permit	\$35.00	\$36.00	2.86%
Infringement Fees (set by Land Transport Act 1998)			
Bus parked unattended on a Bus Stop	\$60.00	\$60.00	0.00%
Displayed item likely to be mistaken for a motor vehicle license	\$200.00	\$200.00	0.00%
Displayed item likely to be mistaken for a motor vehicle license (Body Corporate)	\$1,000.00	\$1,000.00	0.00%
Displayed item likely to be mistaken for a Registration Plate	\$200.00	\$200.00	0.00%
Displayed item likely to be mistaken for a Registration Plate (Body Corporate)	\$1,000.00	\$1,000.00	0.00%
Displayed other than authorised motor vehicle license	\$200.00	\$200.00	0.00%
Displayed other than authorised motor vehicle license (Body Corporate)	\$1,000.00	\$1,000.00	0.00%
Displayed other than authorised registration plate	\$200.00	\$200.00	0.00%
Displayed other than authorised registration plate (Body Corporate)	\$1,000.00	\$1,000.00	0.00%
Displaying an expired receipt (range between \$12-\$57)			
Double parked	\$60.00	\$60.00	0.00%
Failing to display a parking receipt	\$40.00	\$40.00	0.00%
Failing to display a red marker light on a GSV	\$40.00	\$40.00	0.00%
Failing to display a valid parking receipt	\$40.00	\$40.00	0.00%
Failing to display current evidence of vehicle inspection (COF) (commercial or heavy)	\$600.00	\$600.00	0.00%
Failing to display current evidence of vehicle inspection (WOF) (light)	\$200.00	\$200.00	0.00%
Inconsiderate parking	\$60.00	\$60.00	0.00%
Incorrect kerb parking	\$40.00	\$40.00	0.00%
Obscured or indistinguishable license label	\$200.00	\$200.00	0.00%
Obscured or indistinguishable license label (Body Corporate)	\$1,000.00	\$1,000.00	0.00%
Obscured or indistinguishable registration plate	\$200.00	\$200.00	0.00%
Obscured or indistinguishable registration plate (Body Corporate)	\$1,000.00	\$1,000.00	0.00%
Operated an unlicensed motor vehicle	\$200.00	\$200.00	0.00%
Operated an unregistered motor vehicle	\$200.00	\$200.00	0.00%
Parked a trailer on a road in excess of seven days	\$40.00	\$40.00	0.00%
Parked a vehicle on or over a marking indicating the limits of a parking space	\$40.00	\$40.00	0.00%
Parked facing the wrong direction	\$40.00	\$40.00	0.00%
Parked in a no stopping area	\$40.00	\$40.00	0.00%
Parked in a Pay and Display area displaying an invalid receipt (range between \$12-\$57)			
Parked in a Pay and Display area in excess of maximum time (range between \$12-\$57)			
Parked in a reserved area without authority	\$40.00	\$40.00	0.00%
Parked in an area reserved for authorised residents vehicles only	\$40.00	\$40.00	0.00%
Parked in an area reserved for mobility card holders only	\$150.00	\$150.00	0.00%
Parked in an area reserved for motorcycles only	\$40.00	\$40.00	0.00%
Parked in breach of a time limit (range between \$12-\$57)			
Parked on a broken yellow line	\$60.00	\$60.00	0.00%

	2020/21	2021/22	% change
Parked on a bus stop or taxi stand	\$60.00	\$60.00	0.00%
Parked on a clearway	\$60.00	\$60.00	0.00%
Parked on a Cycle Lane	\$60.00	\$60.00	0.00%
Parked on a footpath	\$40.00	\$40.00	0.00%
Parked on a Roadside grass plot, shrubs or flower bed	\$40.00	\$40.00	0.00%
Parked on or within 500 mm of a fire hydrant	\$40.00	\$40.00	0.00%
Parked on or within 6m of a pedestrian crossing	\$60.00	\$60.00	0.00%
Parked over or within 1m of a vehicle entrance	\$40.00	\$40.00	0.00%
Parked unlawfully in a Pickup and Drop off area	\$40.00	\$40.00	0.00%
Parked within 6m of an intersection	\$60.00	\$60.00	0.00%
Parked within an intersection	\$60.00	\$60.00	0.00%
Registration Plates not affixed in prescribed manner	\$200.00	\$200.00	0.00%
Stopped, stood or parked a vehicle in a parking area reserved for the charging of electric vehicles when the vehicle was not an electric vehicle.	\$60.00	\$60.00	0.00%
Used a vehicle with exemption from continuous licensing	\$200.00	\$200.00	0.00%

Schedule B: Indicative charges for building consent applications 2021/22 (levies additional)

	Processing time @ \$195 per hour	Inspection deposit @ \$195 per inspection	PIM/PCON	Code Compliance Certificate
Building Consent Application - Residential				
New Construction – Residential				
Erect Single Level Dwelling	8 - 15 hours	12	\$735.00	\$285.00
Erect Multiple Level Dwelling (including Basement)	10 - 17 hours	15	\$735.00	\$380.00
Multi-Unit Development (Single Level) Per Unit	8 - 15 hours	12	\$500.00	\$285.00
Multi-Unit Development (>1 Level) per Unit	8 - 15 hours	13	\$500.00	\$380.00
Erect Garage/Carport/Shed (Non-Habitable)	2 - 5 hours	5	\$540.00	\$190.00
Erect Habitable Garage/Sleepout	5 - 9 hours	8	\$735.00	\$190.00
Relocate Dwelling	5 - 13 hours	4	\$735.00	\$190.00
Additions and Alterations – Residential				
Alter Dwelling less than \$20,000	3 - 5 hours	6	\$540.00	\$190.00
Alter Dwelling \$20,000 to \$50,000	5 - 9 hours	8	\$735.00	\$190.00
Alter Dwelling \$50,000 to \$100,000	6 - 11 hours	8	\$735.00	\$190.00
Alter Dwelling over \$100,000	8 - 15 hours	10	\$735.00	\$190.00
Other – Residential				
Erect Deck	3 - 6 hours	2	\$540.00	\$95.00
Install Sump/Mud Tank	1 - 3 hours	1	N/A	\$95.00
Foul/Stormwater Drainage (including Septic Tank)	2 - 5 hours	2	\$540.00	\$95.00
Retaining Walls (Specific Design)	2 - 5 hours	2	\$540.00	\$95.00
Reclad Existing Building	2 - 5 hours	2	N/A	\$95.00
Reroof	1 - 3 hours	2	N/A	\$95.00
Minor alteration < \$5000.00 including installation of wet area shower	2 - 5 hours	3	N/A	\$95.00
Remove Internal Wall	2 - 5 hours	1	N/A	\$95.00
Heating Appliance Fee (domestic only)	1 - 3 hours	1	N/A	\$95.00
Swimming Pool Fences	1 - 3 hours	1	N/A	\$95.00
Pole/Veranda Signs	1 - 3 hours	1	N/A	\$95.00
Minor Plumbing, Installation of new fitting	1 - 3 hours	2	N/A	\$95.00
Building Consent Application - Commercial				
New Construction – Commercial				
New Single Level Commercial Building	12 - 25 hours	14	\$735.00	\$760.00
New Multi-Level Commercial Building	25 - 45 hours	24	\$930.00	\$760.00
Complex, Institutional or High Rise Building	45+ hours	24+	\$930.00	\$760.00
Additions and Alterations – Commercial				
Alterations to Existing Building (Single Floor)	5 - 13 hours	4	\$540.00	\$760.00
Alterations to Existing Building (Single Floor) including Plumbing and Drainage	8 - 15 hours	7	\$735.00	\$760.00
Alterations to Existing Building (Multi Level)	10 - 17 hours	4	\$640.00	\$760.00
Alterations to Existing Building (Multi Level) including Plumbing and Drainage	12 - 25 hours	7	\$930.00	\$760.00
Demolition – Commercial				
Demolish Commercial Building (per building)	1 - 4 hours	1	\$350.00	\$760.00
Drainage seal off may be required and incurs a fee				
Temporary Structures – Commercial				
Marquee	1 - 4 hours	1	\$250.00	\$95.00

2021/22 DRAFT OPERATING BUDGET - COMMUNITY AND PLANNING

Department: Community and Planning

EXECUTIVE SUMMARY

- 1 This report provides an overview of the operating expenditure (opex) budgets for year one of the 10 year plan for the Community and Planning Group, and includes the following activities:

- City Development
- Resource Consents

- **COMMUNITY DEVELOPMENT AND EVENTS RECOMMENDATIONS**

That the Council:

- a) **Adopts** for the purposes of developing the 10 Year Plan 2021-31 and consulting with the community
 - i) The draft 2021/22 operating budget for the Community and Planning Group as shown/amended at Attachment A.
 - ii) The draft 2021/22 fees and charges schedules for the Community and Planning Group as shown/amended at Attachment B.

OPERATING BUDGETS

Revenue

Rates

- 2 Rates have increased by \$357k.

External Revenue

- 3 External revenue has increased by \$593k. This is made up of \$382k from the International Cricket Council's contribution towards the Women's World Cup 2022 (ICC WWC 2022), \$102k from Masters Games cost recoveries, and a \$116k increase in Resource Consents revenue bringing consent revenue back to pre COVID-19 levels.

EXPENDITURE

Personnel costs

- 4 Personnel costs have increased by \$315k, due to additional resources in City Development to deliver an increased workload on new National Policy Statements including Urban Development, Indigenous Biodiversity and Highly Productive Land. There are also increased staff costs for the Masters Games being held in Dunedin in 2022, which are recoverable.

Operations and maintenance

- 5 Operations and maintenance costs have increased by \$301k, primarily due to the ICC WWC 2022.

Occupancy costs

- 6 Occupancy costs have increased by \$74k due to ICC WWC 2022 of \$48k and increased insurance \$25k.

Consumables and general costs

- 7 Consumables and general costs have increased by \$552k. This is primarily due to ICC WWC 2022 of \$258k, planning consultancy costs of \$180k associated with the new National Policy Statements, and an increase in budget for major and premier event bidding transferred from Enterprise Dunedin of \$75k.

Grants and subsidies

- 8 Grants and subsidies have decreased by \$185k due to a \$190k reduction in property arrangement grants.

Interest

- 9 Interest expense has decreased by \$209k, due to a reallocation of interest expense across all asset owning budgets, and a decrease in interest rates.

FEES AND CHARGES

- 10 Resource consents staff charge out rates have increased by 2% to 3%. Fixed fee for some application types have increased by 14% to 55% to better reflect actual cost.
- 11 Waiver of Category A resource consent application fees have been updated to reflect alignment with the rules of the 2GP. Category A fees are considered to have a high element of public good (e.g. large murals, significant tree pruning, temporary signs for one-off cultural events by not-for-profit organisations). Fee waivers impacts are anticipated to cost \$55k and are provided for in the draft budget.
- 12 Two new fees are introduced for consent monitoring: monitoring fee for other visits, and monitoring fee for visits determined necessary after resource consent granted.
- 13 The site contamination search fixed fee has increased by \$100 to better reflect cost. The increase includes an addition of \$75 for archive search charge. Although the archive search charge is a Business Information Services (BIS) charge, this was added to the site contamination fee in the Community and Planning Group fees and charges schedule.

- a) Commercial site search fee per site – increases from \$330 to \$430.
- b) Residential site search fee per site– increases from \$180 to \$280.

Signatories

Author:	Nicola Pinfold - Group Manager Community and Planning
Authoriser:	Robert West - Acting General Manager City Services

Attachments

	Title	Page
↓A	Community and Planning draft Operating Expenditure Budget 2021/22	153
↓B	Community and Planning Draft Fees and Charges 2021/22	154

SUMMARY OF CONSIDERATIONS

Fit with purpose of Local Government

This decision enables democratic local decision making and action by, and on behalf of communities, and promotes the social, economic, environmental and cultural well-being of communities in the present and for the future.

Fit with strategic framework

	Contributes	Detracts	Not applicable
Social Wellbeing Strategy	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Economic Development Strategy	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Environment Strategy	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Arts and Culture Strategy	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
3 Waters Strategy	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Spatial Plan	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Integrated Transport Strategy	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Parks and Recreation Strategy	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Other strategic projects/policies/plans	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

The activities of the Community and Planning Group primarily contribute to the objectives and priorities of the above strategies.

Māori Impact Statement

There are no known impacts for tangata whenua.

Sustainability

The activities of the Community and Planning Group take into account the Council's approach to sustainability.

LTP/Annual Plan / Financial Strategy /Infrastructure Strategy

This report provides draft budgets for the Community and Planning Group for inclusion in the 10 year plan.

Financial considerations

Financial considerations are detailed in the report.

Significance

The draft budgets are included in the development of the 10 year plan 2021-31, and they form the basis for setting rates, which is considered significant and is consulted on.

Engagement – external

There has been no external engagement in developing the draft budgets for the Community and Planning Group.

Engagement - internal

Staff and managers from across council have been involved in the development of the draft budgets.

Risks: Legal / Health and Safety etc.

There are no identified risks.

SUMMARY OF CONSIDERATIONS

Conflict of Interest

There are no known conflicts of interest.

Community Boards

Projects identified in Community Board Plans have been considered in the development of the draft budgets; and Community Boards will be consulted on the 10 year plan 2021-2031.

Community and Planning Group Summary

Income Statement for the Year Ended 30 June 2022

Actual 2019-20 \$000	Budget 2020-21 \$000	Draft Budget 2021-22 \$000	Inc (Dec) \$000	Budget Inc (Dec) %
Revenue				
11,771 Rates revenue	12,199	12,556	357	3%
1,700 External revenue	1,429	2,022	593	41%
221 Grants and subsidies operating	138	140	2	1%
20 Grants and subsidies capital	-	-	-	-
- Development contributions	-	-	-	-
236 Internal revenue	197	203	6	3%
13,948 Total revenue	13,963	14,921	958	7%
Expenditure				
5,706 Personnel costs	5,651	5,966	315	6%
1,158 Operations & maintenance	1,297	1,598	301	23%
104 Occupancy costs	104	178	74	71%
1,565 Consumables & general	876	1,428	552	63%
3,881 Grants & subsidies	3,964	3,779	(185)	-5%
1,948 Internal charges	1,957	1,964	7	0%
8 Depreciation & amortisation	15	8	(7)	-47%
209 Interest	209	-	(209)	-100%
14,579 Total expenditure	14,073	14,921	848	6%
(631) Net surplus/(deficit)	(110)	-	110	-100%
Expenditure by Activity				
248 Community & Planning	243	246	3	1%
- ICC WCC 2022	-	664	664	-
6,427 Community Development and Events	6,648	6,460	(188)	-3%
4,089 City Development	3,684	4,027	343	9%
3,815 Resource Consents	3,498	3,524	26	1%
14,579 Total expenditure	14,073	14,921	848	6%

Community and planning group
Proposed fees and charges - 2021/22

Group	Community and Planning		
	2020/21	2021/22	% change
Resource Consents			
Fees for Land Use Planning Activities			
Section 36(1) of the Resource Management Act 1991 enables the Council to charge a fixed deposit. Section 36(3) allows for additional fees to recover actual and reasonable costs in cases where the fixed deposit is inadequate. Application costs that exceed the deposit will be subject to additional charges at the rates and disbursements set out in the following schedules. For those applications that attract a fixed deposit, a receipt will be issued at the time of payment. A GST invoice will be issued at the completion of processing.			
Non-Notified Land Use Consents			
Category A	\$0.00	\$0.00	
Category B (deposit)	\$980.00	\$1,000.00	2.04%
Category C (deposit)	\$1,650.00	\$1,700.00	3.03%
Notified Land Use Consents			
Limited Notified Land Use Consents (deposit)	\$5,800.00	\$5,900.00	1.72%
Publicly Notified Land Use Consents (deposit)	\$9,000.00	\$9,300.00	3.33%
Related Land Use Consents			
Boundary Activity Notice Deposit	\$490.00	\$490.00	0.00%
Certificates of compliance (Section 139) (deposit)	\$850.00	\$870.00	2.35%
Change or cancellation of conditions of land use consents (Section 127(1)(b)) (deposit)	\$850.00	\$870.00	2.35%
Existing use certificate (Section 139A) (deposit)	\$1,050.00	\$1,080.00	2.86%
Extension of time for land use consents. (Section 125(1)(b)) (deposit)	\$710.00	\$730.00	2.82%
If the application is complex or significant, or specialist advice is needed, a higher deposit may be			
Outline plan of works (Section 176A) (deposit)	\$1,180.00	\$1,200.00	1.69%
Marginal or Temporary Activity Notice (deposit)	\$350.00	\$400.00	14.29%
Fees for Subdivision Activities			
Non-Notified Subdivision Consents (deposit)	\$2,350.00	\$2,400.00	2.13%
Notified Subdivision Consents			
Limited Notified Subdivision Consents (deposit)	\$5,800.00	\$5,900.00	1.72%
Publicly Notified Subdivision Consents (deposit)	\$9,000.00	\$9,300.00	3.33%
Related Subdivision Consent Matters			
Certified copy of Council Resolution (fixed fee)	\$210.00	\$240.00	14.29%
Change or cancellation of conditions of subdivision consents (Section 127(1) (deposit))	\$1,240.00	\$1,280.00	3.23%
Approving, certification fee for survey plans (except 224(c)) (per certificate) (deposit)	\$840.00	\$520.00	-38.10%
Combined 223 and 224(c) application (deposit)	\$1,000.00	\$1,000.00	0.00%
Compliance with subdivision consent conditions (Section 224(c)) (deposit)	\$520.00	\$840.00	61.54%
Extension of time for subdivision consents (Section 125(1)(b)) (deposit)	\$750.00	\$770.00	2.67%
Preparation of consent notices, certificates, bonds, partial or full release/discharge of bonds, revocation of easements (fixed fee, but any legal fees recovered at cost)	\$290.00	\$300.00	3.45%
Bond renewal (fixed fee)	\$155.00	\$240.00	54.84%
s240 Covenants (deposit)	\$535.00	\$550.00	2.80%
s241 Amalgamation of Allotments (deposit)	\$310.00	\$315.00	1.61%
Sealing, certification fee for survey plans (except 224(c)) (per certificate) (deposit)	\$505.00	\$515.00	1.98%
Section 221 application (deposit)	\$1,060.00	\$1,090.00	2.83%
Section 226 application including certification (deposit)	\$745.00	\$770.00	3.36%
Section 243 application (deposit)	\$530.00	\$540.00	1.89%
If the application is complex or significant, or specialist advice is needed, a higher deposit may be required before proceeding. Fees will be discussed with the applicant in advance. Engineering, geotechnical, contamination and any other technical input will be an additional fee that recovers actual cost.			
Payment of Final Fee for Subdivision Applications: The final fee should be paid promptly after being sent an invoice. If there are any outstanding interim invoices they will be required to be paid before the Section 224 Certificate will be released.			
Objections to decisions of subdivision consents (Section 357) and fees (Section 357B) (for free)			
Planning - Other Legislation			
Cancellation of building line restriction (Section 327A Local Government Act 1974) (deposit)	\$320.00	\$330.00	3.13%
Planning certificates for the sale of liquor (deposit)	\$280.00	\$280.00	0.00%

	2020/21	2021/22	% change
Right of way (Section 348 Local Government Act 1974) (includes processing of application and sealing) (deposit)	\$640.00	\$660.00	3.13%
Overseas Investment Commission Certificate (deposit)	\$320.00	\$330.00	3.13%
Converting a cross lease into a fee simple (deposit)		\$300.00	
Designations/Heritage Orders/Plan Changes			
Heritage order applications (deposit and additional charges at cost)	\$2,225.00	\$2,300.00	3.37%
Minor modifications (Section 181 (3)) (deposit and additional charges at cost)	\$620.00	\$640.00	3.23%
Notice of requirement for designations (Section 168 & Section 181(2)) (deposit and additional charges at cost)	\$7,150.00	\$7,300.00	2.10%
Plan changes (privately initiated) (deposit and additional charges at cost)	\$22,400.00	\$23,000.00	2.68%
Purchase of District Plan (available online only, for free)			
Uplifting designations	\$0.00	\$0.00	
For Designations/heritage Orders/Plan Changes (privately initiated) following payment of the relevant deposit, the Council may, at its discretion, voice for the additional charges at cost on a monthly basis and may stop work on the application until such time as the relevant invoice has			
Processing Costs			
Processing of notified land use and subdivision applications and any additional charges applying to any other planning application listed above will be charged at the following rates:			
Administrative Officers (per hour)	\$97.00	\$99.00	2.50%
Compliance and Monitoring Officer (per hour)	\$120.00	\$123.00	3.17%
Development contributions officer (per hour)	\$126.00	\$130.00	3.17%
Planning Technician (per hour)	\$114.00	\$117.00	3.03%
Graduate Planner (per hour)	\$124.00	\$127.00	2.42%
Planner (per hour)	\$158.00	\$162.00	2.53%
Associate Senior Planner (per hour)	\$165.00	\$170.00	2.06%
Senior Planner (per hour)	\$174.00	\$179.00	2.87%
External consultants processing resource consent (same hourly rate as equivalent planner)			
Principal Advisor/Team Leader/Specialist input (senior level) from another Council department (per hour)	\$170.00	\$179.00	5.29%
Specialist input (junior/intermediate level) from another Council department (per hour)	\$158.00	\$162.00	2.53%
Reports, advice and assessment commissioned by the Council (at cost)			
Refund or Cost Recovery Threshold: There is a \$25 threshold either side of the final cost whereby if the amount to be refunded or recovered is less than \$25 it will be absorbed to cover the processing			
Disbursements			
Postage (at cost)			
Photocopying (per A4 copy, at cost)			
Public notices (at cost)			
Site inspections (at cost)			
Site signs (at cost)			
Vehicle usage (calculated on time basis (per min))	\$0.27	\$0.27	0.00%
Hearing Costs			
For all applications involving elected members attendance at hearings for commercial applicants (GST registered only):			
Hearing up to 3 hours (fixed fee)	\$875.00	\$900.00	2.86%
Hearings over 3 hours (per day)	\$1,750.00	\$1,800.00	2.86%
Request to Use Commissioner: 1. The applicant requesting a commissioner in accordance with Section 100A will be charged at the actual cost of the commissioner, even if submitters also make the same request. If submitters request a commissioner, and the applicant does not, then the submitters must pay for the additional costs associated with the commissioner, with the costs being equally shared between the submitters requesting it. 2. Plan changes or Notice of Requirements which require the use of a commissioner will be charged at the actual cost of the commissioner. Staff attendance at hearings – cost of staff attending hearing (charged at hourly rates). For resource consents, only the processing planner will be charged.			
Objections			
For objections under section 357A(1)(f) or (g), where a request is made for the objection to be considered by a hearings commissioner, there is a fixed deposit and additional costs are charged as follows:			
Commissioner actual cost,			
Officer time at hourly rate.			
Other objections to decisions of resource consents (Section 357) and fees (Section 357B)	\$0.00	\$0.00	
Consent Monitoring			
Resource Consent monitoring fee for first visit (fixed fee when resource consent granted)	\$260.00	\$265.00	1.92%
Resource Consent monitoring fee for other visits (fixed fee when resource consent granted)		\$180.00	

	2020/21	2021/22	% change
Resource Consent monitoring fee for visits determined necessary after resource consent granted (per hour)		\$123.00	
Monitoring of activities subject to requirements of the HSNO Act (fixed fee)	\$260.00	\$265.00	1.92%
State of the Environment monitoring fee (fixed fee)	\$125.00	\$125.00	0.00%
Terms of payment: Payment of additional fees are due within 20 working days of the invoice date or 20th of the month, whichever is the latest.			
Site Contamination Search			
Information search to meet requirement (method) of section 6(2) of the Resource Management (National Environmental Standard for Assessing and Managing Contaminants in Soil to Protect Human Health) Regulations 2011			
Commercial and Industrial (fixed fee per site) - Site Contamination Search	\$330.00	\$430.00	30.30%
Residential and rural (fixed fee per site) - Site Contamination Search	\$180.00	\$280.00	55.56%
Development Contributions			
Objections (Full cost recovery for commissioners, council staff and other support) (deposit)	\$450.00	\$460.00	2.22%
Remissions, unusual developments and deferral of payment (deposit)	\$450.00	\$460.00	2.22%
The Local Government Act provides for full cost recovery. Application costs that exceed the deposit will be subject to additional charges at the rates and disbursements set out in this schedule. For those applications that attract a fixed deposit, a receipt will be issued at the time of payment. A GST invoice will be issued at the completion of processing. Commissioners are selected and appointed independently of Council and their full costs will be recovered.			

10 YEAR PLAN 2021-2031 COMMUNITY CONSULTATION

Department: Community and Planning

EXECUTIVE SUMMARY

- 1 This report provides an update on the proposed approach for consulting the community on the draft 10 year plan 2021-31. It outlines the proposed methods for seeking feedback and seeks confirmation of the objectives of the consultation and how we will evaluate its success.
- 2 The consultation approach incorporates new elements designed to encourage wider community participation and feedback.
- 3 Consultation is scheduled to take place between Tuesday 23 March 2021 to Thursday 22 April 2021. The consultation forms part of the Council's ongoing engagement with the community.

RECOMMENDATIONS

That the Council:

- a) **Approves** the proposed plan for community consultation on the draft 10 year plan 2021-31, including the measures for success.

BACKGROUND

- 4 The DCC's engagement with the community on 10 year plans is undertaken in accordance with the Local Government Act 2002 (LGA). The key requirements are set out in s.93 (the long term plan), s.82 (the principles of consultation) and s.83 (the special consultative procedure). More detail is included in Attachment A.
- 5 Amendments to the LGA introduced in 2014 made the special consultative procedure less formal and provided for more flexibility in seeking and recording community feedback.

Development of the consultation plan

- 6 Community consultation on the 10 year plan forms part of ongoing engagement with the community. As outlined in the DCC's Significance and Engagement Policy, 'consultation' forms part of the spectrum of participation, and is used when public feedback is sought on options or decisions.
- 7 Early engagement was undertaken between 20 September and 30 October 2020. The goals were to inform the community, encourage feedback and to increase awareness of the 10 year plan process prior to formal consultation. The feedback was used to inform the draft 10 year plan and the formal consultation.

- 8 In preparing the community consultation plan, staff also looked at best practice across other councils and used feedback from the December 2020 Council meeting on early engagement. Key feedback included:
- The importance of consultation being meaningful and inclusive
 - The need to ensure that all residents have the opportunity to be heard as part of the 10 year plan and as part of ongoing DCC engagement and
 - The need to achieve a balance of voices and ensure people feel heard.
- 9 Staff also used feedback from discussions and focus groups with mana whenua, youth, and people from the business and arts sectors to shape the consultation plan. This feedback highlighted:
- The value of opportunities for face-to-face interactions with Councillors and greater visibility of Councillors throughout consultation
 - The importance of consultation taking place where the people are
 - Messaging should be adapted to different audiences
 - The benefits of utilising existing networks to enhance communications reach, and
 - The importance of stimulating intergenerational discussions on the future of the city.

DISCUSSION

Key themes

- 10 While the consultation topics and content will be dependent on the outcomes of the 10 year plan Council meetings this month, it is anticipated the key themes will include: housing, transport, affordability and sustainability, Zero Carbon 2030 and climate change, and waste minimisation, as well as the economy, growth, COVID-19 and partnership with Māori.
- 11 The consultation will seek feedback on some topics within these themes. A number of the topics are also the subject of ongoing engagement with the community, which will extend beyond the 10 year plan consultation period.

Objectives of the Community Consultation

- 12 The proposed consultation plan for the 10 year plan 2021 – 31 is provided at Attachment B. The intended outcomes to be achieved are:
- a) The whole community has had the opportunity to engage in the 10 year plan consultation process
 - b) Residents are well informed on the key opportunities and challenges facing the city
 - c) People feel that they have been heard
 - d) The consultation is seen by residents as part of an ongoing programme of engagement.

- 13 The focus of the plan is on the quality of the consultation and ensuring that the whole community, and particularly those groups who have been under-represented in past consultations (such as Māori, Pāsifika and youth) have the opportunity to take part.
- 14 The objectives include obtaining feedback from the community on some key questions and as well as more general feedback, to enable the creation a robust 10 Year Plan. We also need to meet legislative requirements, set out in the LGA.

Measures of success

- 15 In the past, the quantity of submissions and other items of feedback has been used as an indicator of success. For example, a total of 5,691 feedback items were presented to Council as part of the 10 year plan consultation 2018-28 and used as an indicator of a successful consultation, in the absence of defined measures of success.
- 16 The consultation on the 10 year plan 2021-31 will have other measures of success in addition to the quantity of feedback.

Proposed effectiveness measures

- 17 The measures of success will be agreed as part of the consultation plan for the 10 year plan 2021–31 and applied to assess the impact and effectiveness of the consultation and to establish a ‘baseline’ for future consultations.
- 18 The proposed measures include:
 - a) the quantity of submissions
 - b) the diversity of submitters
 - c) the percentage of residents aware of the 10 year plan consultation
 - d) the satisfaction of residents with the consultation and
 - e) the satisfaction of councillors with the consultation.
- 19 Success will be measured through: a survey to be sent to a representative sample of the community following the consultation; Residents’ Opinion Survey; and gathering demographic and other data on respondents and submitters. A post-consultation evaluation discussion with councillors is also proposed.

The consultation plan

- 20 The consultation plan builds on what has previously proved successful and introduces new elements to reach different parts of the community. For example, the DCC’s consultation document, *Investing in our great small city (Te Whakatāpae i tēnei taone)* won the 2018 Best Plain English Document in the New Zealand Public Sector and the consultation document for this 10 year plan will build on that. The new elements are explained in more detail below.
- 21 The key elements of the consultation plan include:
 - Consultation document and feedback form (on recycled paper) delivered to all households.

- On-line feedback form
 - Launch event (arts-focussed and interactive) e.g. temporary mural. The details are currently being finalised with Ara Toi staff.
 - Face-to-face opportunities with Councillors and staff, including:
 - i. Drop-In Centre (in the Octagon engagement space). See further detail below.
 - ii. Presence at scheduled events in the community (e.g. Chamber of Commerce ‘Business After 5’ events, South Dunedin Festival).
 - iii. Community Boards, Strategy partnerships and other stakeholder groups supported with collateral to host local meetings.
 - iv. Communities invited to host drop-in pizza events in local venues, to be attended by Councillors and staff with free pizza provided.
 - Information and feedback stands at Council facilities and other locations with high foot traffic (e.g. University Link, Mosgiel Library and Blueskin Bay Library)
 - Youth Council activity.
 - Hui at the three local marae and a hui with members of the local Pāsifika communities.
 - Social media, as a means of inviting, receiving and updating on feedback, including using the Social Pinpoint tool as a means of receiving feedback.
 - Public hearings.
- 22 A range of communication tools will be used for raising awareness of the plan and inviting feedback. The website, including Infographics and animations, will remain a key tool. Shareable digital content for use by Councillors, staff and others, (including youth and other interested parties) will be produced. This will include photos and video clips of Dunedin people who link to a range of different demographics, talking about what the future of Dunedin is to them and inviting people to participate. We will utilise our networks of stakeholders to disseminate information.
- 23 A radio advertising campaign is planned, which will be able to be targeted at under-represented groups. The consultation will be publicised in Council’s FYI publication and local media, including community newsletters, with a feature in the Star. New elements include advertising on the back of buses and Council vehicles ‘wrapped’ with the 10 year plan brand. The opportunity will also be taken to use the America’s cup screen in the Octagon outside of race times, to promote the consultation.

Mana whenua engagement activities

- 24 As part of DCC’s ongoing commitment to working in partnership with Māori, separate hui with each of the two local runaka (Te Rūnaka o Ōtākou and Kati Huirapa Rūnaka ki Puketeraki) and with taurahere at Araiteuru Marae are being progressed. In addition to providing an opportunity for feedback from Māori on the 10 year plan, these hui will also be used to agree topics for future discussion such as the development of a Māori Strategy and Thriving City Indicators.

New elements

- 25 The new elements proposed for the consultation on this 10 year plan are outlined in more detail below. These are included in response to feedback, including the need to keep consultation and engagement “fresh” and easy to understand, and to enable all sectors of the community to have their say.

Octagon Drop-In Engagement space

- 26 The Octagon engagement space (formerly used for the Waterfront engagement) will provide a visible central and interactive space with online content, where people can find out about the plan, interact with staff and Councillors and provide feedback (online or in-hard copy). The space will be staffed for set hours each day with staff and Councillors rostered on. Specialist staff can be called down as required, or days set aside when staff and collateral relating to specific consultation topics (e.g. kerbside) will be on-site.

Refreshing of face-to-face interactions in the community

- 27 On the basis of positive feedback from past consultations, the community-based opportunities for face-to-face interactions will follow a similar format as previously. Most of these will be based in the community at locations where people are already meeting i.e. information and feedback stands at Council facilities and other locations with high foot traffic (e.g. University Link, Mosgiel Library and Blueskin Bay Library).
- 28 We will also have presence at scheduled events in the community (e.g. Chamber of Commerce ‘Business After 5’ events and South Dunedin Festival). Community Boards, strategy partnerships and other stakeholder groups will also be supported with collateral to host local meetings and communities invited to host pizza meetings in local venues. The latter idea responds to feedback particularly from youth, that food can provide an effective incentive for some under-represented groups to participate.
- 29 Staff and Councillors can choose to wear branded T-shirts to raise awareness of the 10 year plan and to make staff and councillors easily identifiable at consultation meetings and events. Branded e-vehicles will also be parked outside some venues to increase awareness of the events.

Digital technology

- 30 New elements include use of iPads, rather than postcards, as the primary feedback methods and possible use of Social Pinpoint to record feedback. The use of iPads aligns with sustainability goals; reduces processing time; and enables submitters to see other feedback and their own, on screen, as laptops or computer monitors will be available at all sites. Postcards will still be available for those not comfortable with computers and iPads.

Increased focus on social media

- 31 There will be more focus on social media, than previously. Shareable videos and other content will be created for distribution and use on a variety of social media channels. The increased use of social media may increase the reach to different groups compared than our more traditional methods. It also provides a contingency in the event of any COVID-19 lockdown. Existing stakeholders, including as members of Council Strategy governance and advisory groups, will also be encouraged to promote the consultation and inform their networks.

Communication tools

- 32 New branding and design elements are proposed which focus on Dunedin residents. These are discussed below.
- 33 New communication elements include a radio campaign, as it can be more easily targeted to different demographics and listeners, than print advertising. Other means of raising awareness of the consultation include 'wrapping' Council e-vehicles with the 10 year plan brand and advertising on the back of buses.

Evaluation

- 34 As outlined above, data on respondents will be gathered to determine the reach of the consultation, together with surveys following the consultation, to assess its effectiveness and to form a baseline for future consultations and other engagement activity.

Branding and design

- 35 New branding and design elements are proposed. The brand focuses on people and is entitled 'The Future of Us'.
- 36 The new 10 year plan branding uses the DCC logo, which reflects different things to different people. Some see the Octagon. Some see gothic windows reflecting our historic architecture. Some see a stylised map of the city, while others see tukutuku panels.
- 37 For the 10 year plan branding, staff have taken the DCC logo and fashioned it into a heart, which represents us getting to 'the heart of the matter' on a range of topics that we care about our community and that everyone can be involved in determining the future of our city.
- 38 The branding supporting the heart logo, features a bright palette of colours that highlights the topics we want to discuss with our community and reaches out to encourage their visions and gather their concerns about the future of Dunedin, 'The Future of Us'.

COVID-19 contingencies

- 39 Last year, due to lockdown, we experienced disruption to the delivery of our collateral for consultation. This also affected face-to-face events.
- 40 The possibility of Dunedin (or New Zealand) moving to higher alert levels during the consultation period is factored in with an increased reliance on on-line approaches such as social media. Zoom meetings and online chats can also replace some proposed 'face-to-face' opportunities, if required.

Costs and resourcing

- 41 The plan balances the ambition to generate greater engagement using new and creative methods with the practical pressures around resourcing delivery and managing costs. If the plan is approved, we will take a whole of Council approach to its delivery. Staff from a range of departments will be encouraged to be involved, along with elected members, and asked to prioritise the consultation, in order to ensure its success.
- 42 It is estimated that the time commitment for Councillors would be up to 28 hours spread over the four week period of the consultation. This does not include time spent at hearings, social media management and attending meetings with your own networks.
- 43 This estimate is based on one councillor being rostered on, with staff, in the Octagon Drop-in space two hours per day (e.g. between 11am and 1pm daily). If councillors wish to commit further time for this aspect of the consultation, the scheduled times for councillor interaction could be increased (e.g. 10am to 2pm daily).

Table 1: Estimates of time commitment requirements

10 Year Plan consultation activity resourcing	Estimated monthly time commitment per councillor
Attending Octagon Space – rostered on for 2 x 2 hour slots (11am – 1pm) over one month.	4 hours
Attending DCC convened local face-to-face consultation stands in Council facilities or other high traffic locations (e.g. University Link, South Dunedin Library and Mosgiel Library) Ideally at least 2 councillors at each of the proposed 8 events for 2-hour slots.	6 hours
Attending events run by community and businesses (e.g. Business after 5, South Dunedin Festival, Farmers Market, community pizza events) All councillors will be welcome to attend all events. There will be a roster to ensure there is some councillor attendance at each event.	4 -6 hours
Councillors' own network events (e.g. Sports and Rotary clubs)	Councillor choice
Mana whenua consultation activities (hui at 3 local marae)	9 hours
Pāsifika hui	3 hours
Total estimated time commitment per Councillor over the 4 week period	26 – 28 hours

- 44 The cost of the consultation is higher than for previous years. New costs include:

- Radio advertising and advertising on the backs of two buses and 'Future of Us' branding for two Council e-vehicles.
- Videos, interviews and collateral
- Social media boost
- Post engagement survey.

OPTIONS

Option One – Approve the proposed plan for community consultation on the draft 10 year plan 2021-31, including the measures for success. (Recommended Option)

- 45 This option delivers the approach outlined in this report and detailed in the attached consultation plan. It includes measures for success.

Advantages

- Responds to feedback from Councillors, focus groups and other stakeholders.
- Builds on previous experience and good practice.
- Incorporates some new elements to encourage increased participation.
- Includes a process for measuring success and provides a baseline against which to measure the success of future consultation initiatives.

Disadvantages

- Increased costs to deliver new aspects of the consultation.

Option Two – Approve a revised approach for community consultation

- 46 This option allows for amendments to the proposed consultation plan presented in this report.

Advantages

- Offers an opportunity for Councillor refinements to the proposed approach.

Disadvantages

- Could require additional resourcing or planning, over and above that already scoped.

NEXT STEPS

- 47 The next steps will include developing the consultation collateral and fitting out the Octagon Drop-in space.
- 48 Councillors will be invited to consultation events, as well as provided with consultation material and social media content. Training and familiarisation will also be provided prior to the consultation period commencing.

49 The consultation document will be created following the outcome of the January Council meetings. In order to allow for design and to achieve print and distribution deadlines, the final designed document will be available for noting by Council at the end of February 2021.

50 The scheduled key dates for consultation and decision-making are:

- Distribution of the consultation document from 16 March 2021.
- Formal consultation will run from Tuesday 23 March 2021 to Thursday 22 April 2021.
- Hearings are scheduled to take place for the week beginning Monday 3 May 2021.
- Deliberations are scheduled for the week beginning Monday 24 May 2021.

Signatories

Author:	Nicola Pinfold - Group Manager Community and Planning
Authoriser:	Robert West - Acting General Manager City Services

Attachments

	Title	Page
↓A	Legislative requirements - Community engagement on 10 Year Plans	168
↓B	Community Consultation Plan	169

SUMMARY OF CONSIDERATIONS

Fit with purpose of Local Government

This decision enables democratic local decision making and action by, and on behalf of communities, and promotes the social, economic, environmental and cultural well-being of communities in the present and for the future.

Fit with strategic framework

	Contributes	Detracts	Not applicable
Social Wellbeing Strategy	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Economic Development Strategy	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Environment Strategy	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Arts and Culture Strategy	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
3 Waters Strategy	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Spatial Plan	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Integrated Transport Strategy	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Parks and Recreation Strategy	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Other strategic projects/policies/plans	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

The 10 year plan is part of the Council's strategic framework. Forecast budgets, projects and activities associated with the implementation of the other strategies are included in the 10 year plan and reviewed in each Annual Plan Year.

Māori Impact Statement

Consultation and engagement processes for the 10 year plan will ensure there is opportunity for Māori to contribute to the decision-making process. Mana whenua were included as part of early engagement.

Sustainability

Consultation will provide an opportunity for the community to express their views and aspirations relating to DCC's work towards sustainability and wider climate change ambitions.

LTP/Annual Plan / Financial Strategy /Infrastructure Strategy

Early engagement was undertaken in relation to the 10 year plan and related strategies and policies.

Financial considerations

The costs of the consultation activity exceed the 10 year plan consultation budget of \$60,000 by between \$45,000 and \$53,000 depending upon which elements are included. These additional costs will be met by reprioritising existing budgets.

Significance

Plans for consultation on the 10 year plan are of interest to the community and are an important part of the overall development of the 10 year plan for the city. The significance of this report setting out the Consultation Plan for approval is assessed as low in terms of Council's Significance and Engagement Policy.

Engagement – external

External engagement was held with various stakeholders including youth and mana whenua, business and arts sectors, in developing the consultation approach outlined in this report. External engagement will take place as part of formal consultation outlined in the report.

SUMMARY OF CONSIDERATIONS

Engagement - internal

The approach outlined in the report has been developed internally by the Marketing and Communications, Customer Service Agency, Finance, Events and Community Development, Governance and Corporate Policy teams, with input from 3 Waters and Council's internal Community Engagement Advisory Group.

Risks: Legal / Health and Safety etc.

There may be some health and safety risks relating to face-to-face public engagement and COVID-19 may impact face-to-face activities. Contingency plans have been developed in accordance with central government guidance and risks will be managed as the plan is implemented.

Conflict of Interest

There are no known conflicts of interest.

Community Boards

This material will be of interest to Community Boards.

Legislative requirements - Community Engagement on 10 Year Plans

- 1 Council's engagement with the community on 10 Year Plans has to be undertaken in accordance the Local Government Act 2002 (LGA 2002). The key requirements are set out in s.93, and s82 (the principles of consultation) and s83 (the special consultative procedure).
- 2 The consultation document is intended to 'provide an effective basis for the public participation in local authority decision-making processes relating to the 10 Year Plan' (s. 93B and s.93C). The consultation document should be a fair representation of the proposed content of the 10 Year Plan, be presented in a format that can be easily understood by the community and be widely available.
- 3 The consultation document content needs to focus on the major issues arising in the 10 Year Plan, options for addressing these issues and the consequences of the proposed options including impact on rates, debt and levels of service. Other specific content requirements are matters of interest from the Infrastructure Strategy and Financial strategy including limits on rates, rate increases and borrowing, as well as any changes to the way activities/projects are funded, including any change to the rating method.
- 4 A draft 10 Year Plan document is not required; however the information that underlies and supports the consultation document (collectively known as the Supporting Documents) must be publicly available during the consultation period.
- 5 Amendments to the LGA 2002 in 2014 made the special consultative procedure less formal and provided for the use of alternative means of receiving and recording community feedback.
- 6 A formal written submission is no longer the only means of providing feedback under the special consultative procedure.
- 7 Formal hearings are not required. An opportunity does have to be provided for members of the community to present their views to the Council in person; however a written submission is no longer a prerequisite for this presentation.
- 8 The consultation period must be a minimum of one month.
- 9 The consultation document and supporting documents are subject to audit by Audit NZ and the Office of the Auditor General. Audit is undertaken at three points during the 10 Year Plan process including:
 - prior to the development of the consultation document in December 2017, and
 - prior to the adoption of the supporting document and consultation document in February 2018.

10 YEAR PLAN 2021 -31
COMMUNITY CONSULTATION PLAN

- 1 This document outlines the planned approach for community consultation on the 10 year plan 2021-31. It sets out the objectives of the process, the consultation techniques and communication tools to be employed, and how the success of the plan will be evaluated.

Consultation objectives

- 2 Compared to previous 10 year plan consultations, the objectives and desired outcomes of the consultation have been developed with a focus on the quality of the consultation process and to ensure this is seen as part of an ongoing process of engagement between Council and the community.
- 3 The intended outcomes from the consultation process are:
- The whole community has had the opportunity to engage in the 10 year plan consultation process
 - Residents and citizens are well informed on the key opportunities and challenges facing the city
 - People feel that they have been heard
 - The consultation is seen by residents as part of an ongoing programme of engagement.
- 4 The following are the objectives of the consultation:
- To provide the whole community, including traditionally underrepresented groups such as Māori, Pāsifika and youth, with the opportunity to engage on the 10 year plan
 - To obtain a range of community feedback on some key questions
 - To receive feedback from a diverse range of submitters, on the draft 10 year plan generally, enabling the creation of a robust 10 year plan
 - To meet legislative requirements.

Key dates

- 5 The scheduled key dates for consultation and decision-making are:
- Formal consultation will run from Tuesday 23 March 2021 to Thursday 22 April 2021
 - Hearings are scheduled to take place for the week beginning Monday 3 May 2021
 - Deliberations are scheduled for the week beginning Monday 24 May 2021.

Consultation methods

- 6 The consultation plan builds on what has previously proved successful and introduces new elements to reach traditionally under-represented parts of the community by using a number of different tactics. The approach balances the ambition to generate greater engagement using new and creative methods with the practical pressures around resourcing delivery and managing costs.
- 7 The core elements of the consultation will remain a consultation document delivered to all households, dedicated web pages and online form, information and feedback stands, face-to-face opportunities, (including stakeholder meetings and participation in community events), hui and public hearings.
- 8 The main new elements are:
 - Octagon Drop-In Engagement space
 - Refreshing of face-to-face interactions in the community using information and feedback stands and attendance at scheduled public events
 - An offer for local communities to host pizza meetings in their neighbourhood
 - Use of iPads and Social Pinpoint as the primary field feedback methods (instead of postcards) to streamline collection and align with sustainability goals
 - New branding and design elements with a focus on Dunedin residents
 - Shareable digital content (e.g. including video clips) for distribution by Councillors, staff and other stakeholders.
 - A radio campaign, which can be targeted to different demographics and listeners
 - More focus on social media to proactively manage social media and other communications efforts
 - Arts-focussed launch event
 - Gathering appropriate data on respondents to provide a baseline for future consultations and other engagement activity and to determine effectiveness of consultation.

Measures of success

- 9 The following measures of success will be applied to measure the effectiveness of the consultation and to establish a baseline for future consultations:
 - Quantity of feedback: a count of submissions and other feedback items received
 - Diversity of submitters: analysis of the diversity of the people who submit (NB: this will require collecting data such as age, ethnicity and suburb of residence from submitters)
 - Resident awareness: the percentage of residents who were aware of 10 year plan consultation and participated, measured using a follow-up survey after the consultation period

- Resident satisfaction: assessment of resident satisfaction with the consultation process, which will be measured through the inclusion of a specific question in the Residents' Opinion Survey.
- Councillor satisfaction: will be measured through a post-consultation evaluation.

Consultation and engagement with Māori community

- 10 As part of the DCC's on-going commitment to working in partnership with Māori, we will convene 3 separate hui. We will visit each of the two local runaka (Te Rūnaka o Ōtākou and Kati Huirapa Rūnaka ki Puketeraki) and hold a hui with taurahere at Araiteuru marae.
- 11 A hui for the Pasifika communities will also be offered.

Covid contingency

- 12 There is some chance Dunedin will have to move to a higher Covid alert level during the consultation period. In this case, we will need to increase the use of online methods, including Zoom meetings and online chats to replace some of the planned face to face events.
- 13 There could also be some disruption to the delivery of our collateral, as occurred during the Annual Plan last year. This will be factored into our planning as much as possible.

Resourcing

- 14 The delivery of the plan will require commitment of time from Councillors and staff from across DCC activities. Community Boards and other stakeholder groups (including Strategy Governance and Advisory Groups) will be asked to use their networks to disseminate information and encourage participation.
- 15 Engagement resource packs containing collateral will be made available to Community Boards and other stakeholder groups who wish to distribute consultation information among their networks.

Overview of consultation plan

#	Consultation methods	Objective	Audience
1	Consultation document – delivered to all households	Inform and seek feedback (+ demographic data)	All residents
2	Online feedback form – specific questions + free text field	Gather feedback (+ demographic data)	Online users
3	Online capture of feedback including possible use of Social Pinpoint	Reduce paper use and stimulate responding to other feedback.	All residents, particularly younger residents
4	Launch event – potentially arts focussed and interactive.	Promote media and public interest	All residents, media
	<i>Face-to-face opportunities</i>		
5	Octagon Drop-in centre – staffed by rostered Councillors and staff (Mon – Sat 10 am – 2 pm) with printed and online materials, including videos and large screen displaying feedback.	Inform and seek feedback directly with councillors and specialist staff + general profile raising	All residents (drop-in)
6	Attendance at scheduled community and business events – Councillors and staff (e.g. South Dunedin Street Festival, Business After 5 events)	Face-to-face opportunities with councillors and staff, where people are already gathering	Community, business, arts and other stakeholder groups and targeted communities (e.g. South Dunedin)
7	Information and feedback stands at Council facilities and other high traffic locations (e.g. University link, Mosgiel Library and Blueskin Bay Library)	Face to face opportunities – out in the communities.	All residents
8	Place-based and other community groups (e.g. student groups) invited to host local meetings or drop-in pizza events in local venues	Community-based approach to encourage participation	Community groups, under-represented groups
	<i>Other methods</i>		
9	Hui at the three Dunedin marae: Ōtākou, Puketeraki and Araiteruru	Direct engagement with runaka and Māori residents	Mana whenua and taurahere
10	Hui for local Pāsifika communities	Pāsifika communities	Pāsifika
11	Use of stakeholder networks to disseminate information	Inform and encourage participation	Stakeholders and their networks
11	Public hearings (week of 3 May)	Opportunity to present directly to elected members	Stakeholders and individuals

#	Communication tools	Objective	Audience
A	Website – including a summary page linking to the consultation; infographics and animation	Inform	Online users
B	New branding and design elements	Clearer identity for consultation	All residents
C	Increased use of social media (e.g. Instagram)	Inform and stimulate interest	All residents. Instagram targeted at younger residents.
D	Shareable digital content including video clips and photos of Dunedin people.	Inform and stimulate interest	All residents / underrepresented groups
E	Radio campaign targeted at under-represented audiences	Inform and encourage participation	All residents / under-represented audiences
F	Bus advertising - back of two buses	Raise awareness / interest	All residents
G	10 YP branded Council e-vehicles	Raise awareness / interest (parked at local events)	All residents
H	Branded t-shirts (for Councillors and staff at consultation events)	Raise awareness and interest and identify councillors and staff.	All residents
I	Screen in Octagon set up for America's cup screen (outside race times)	Inform	All residents
J	Dunedin FYI Late March/early April 2021	Inform	All residents
K	Advertise and engage with local media, including community newsletters and a feature in the Star	Inform and encourage participation	All residents
L	Resource packs for community boards, strategy partnerships and other stakeholder groups	Community-based approach to stimulate discussion and feedback from stakeholder groups	Community boards, partnership and other stakeholder members

2021-22 RATING METHOD

Department: Finance

EXECUTIVE SUMMARY

- 1 The draft budget as presented for 2021-22 proposes an overall increase in rates of 9.8%. This increase in rates is collected using the rating method. The proposed rates charged to individual rate accounts incorporate the budget increase and changes in the rating database.
- 2 The proposed changes to the rating method are discussed in this report. These include increases to the community services targeted rate (increase of 2.0%) and the stadium differentiated rates (increase of 2.0%).

RECOMMENDATIONS

That the Council, for the purposes of community engagement:

- a) **Approves** an increase in the community services targeted rate for the 2021-22 year of \$2.00 to \$102.00 including GST.
- b) **Approves** an increase in the Stadium 10,000 plus seat differentiated rates for the 2021-22 year based on the June 2020 Local Government Cost Index of 2.0%.
- c) **Approves** the current rating method for the setting of all other rates for the 2021-22 year.

BACKGROUND

- 3 On 14 December 2020 the Council considered a report on General Rate Differential and moved the following recommendation:

“Moved (Cr Doug Hall/Cr David Benson-Pope):

That the Council:

Decides for the purposes of preparing the 2021/22 Rating Method report for the Ten Year Plan Council Meeting in January 2021 to maintain the current general rate differentials.

Division

The Council voted by division:

For: Crs David Benson-Pope, Rachel Elder, Christine Garey, Doug Hall, Carmen Houlahan, Marie Laufiso, Mike Lord, Steve Walker and Andrew Whiley (9).

Against: Crs Sophie Barker, Jim O'Malley, Jules Radich, Chris Staynes, Lee Vandervis and Mayor Aaron Hawkins (6).

Abstained: Nil

The division was declared CARRIED by 9 votes to 6

Motion carried (CNL/2020/124)"

- 4 The purpose of this report is to demonstrate the impact of the proposed rate increase by property and property category for the 2021-22 year and confirm the proposed changes to the rating method.
- 5 Please note that unless specified, all rating figures in this report are GST inclusive.

DISCUSSION

- 6 The overall increase in rates to be collected is driven by the draft budget for 2021-22 which proposes a 9.8% increase. This increase in rates is collected using the rating method.
- 7 The rating method comprises two main elements, general rates and targeted rates, as demonstrated on Attachment A. Attachment A provides a summary of current and proposed rates, provides details of the individual rates and the amount collected from each rate. Attachment B, summary information, provides a summary of fixed charges, general rates and total rates.

Community Services Rate

- 8 The Council has a community services targeted rate (CSTR) which funds the Botanic Garden and part of the Parks and Reserves activity. The CSTR is a fixed charge on all rateable properties and is normally increased annually by an indexed amount. Last year however, the CSTR was reduced to \$100.00 from \$240.50 as a way of managing the impact of the 2019 property revaluation. In previous years the increase has been based on the Local Government Cost Index (LGCI). Allowing for the June 2020 LGCI of 2.0% would increase this from \$100.00 to \$102.00 for the 2021-22 year.

Stadium Rates

- 9 The Council has a rating differential for the Stadium for the general rate, the economic development/tourism rate, the capital value based drainage rate and the capital value based fire protection rate. Since the 2013-14 year, the differentiated Stadium rates have been inflation adjusted annually. For the 2021-22 year, it is proposed to increase these rates by the June 2020 LGCI of 2.0%.

Kerbside Targeted Rate

- 10 The rate has been increased for the 2021/22 rating year from \$66.30 to \$106.10 including GST. This is the result of a redistribution of rate income into the targeted rate from general rates as well as increased costs of the service. The targeted rate now reflects the true cost of delivering this service.

Overall Impact

- 11 The following table shows the overall rates income (including GST) by property category for 2020-21 and 2021-22.

Category	2020-21 (\$'000)	2021-22 (\$'000)	\$ change (\$'000)	% change
Residential	121,574	133,904	12,330	10.1%
Lifestyle	5,984	6,712	728	12.2%
Commercial	55,347	60,275	4,928	8.9%
Farmland	4,702	5,102	400	8.5%
Total	187,607	205,993	18,386	9.8%

- 12 Attachment C provides sample property rate changes for each category of property. The sample property rate changes incorporate:
- The forecast rate increase of 9.8%,
 - An increase of 2.0%, \$2.00 in the community services rate,
 - Changes to the mix of other targeted rates, and
 - An increase of 2.0% in the differentiated rates paid by the Stadium.

Rate Maximum

- 13 Under the Local Government (Rating) Act 2002, certain rates must not exceed 30% of total rates revenue. This includes the use of a uniform annual general charge and any targeted rates that are set on a uniform basis excluding targeted rates set solely for water supply or sewage disposal. Based on the draft budgets, these rates represent 21% of total rates revenue.

OPTIONS

- 14 No options are provided as this report is giving effect to the current rating method and previous decisions of the Council.

NEXT STEPS

- 15 If adopted, the proposed rating method will be included in the supporting documentation that accompanies the draft 2021-22 budget.
- 16 While the Council is engaging with the community on the 10 year plan 2021-31, rate account information will be available on the DCC website that shows the proposed rating impact by individual rate account.

Signatories

Author:	Carolyn Allan - Senior Management Accountant
Authoriser:	Gavin Logie - Acting General Manager Finance

Attachments

	Title	Page
↓A	Rating Method	180
↓B	Summary Information	181
↓C	Sample Property Rates	182

SUMMARY OF CONSIDERATIONS

Fit with purpose of Local Government

This decision enables democratic local decision making and action by, and on behalf of communities, and promotes the social, economic, environmental and cultural well-being of communities in the present and for the future.

Fit with strategic framework

	Contributes	Detracts	Not applicable
Social Wellbeing Strategy	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Economic Development Strategy	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Environment Strategy	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Arts and Culture Strategy	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
3 Waters Strategy	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Spatial Plan	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Integrated Transport Strategy	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Parks and Recreation Strategy	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Other strategic projects/policies/plans	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

The 10 year plan 2021-31 contributes to objectives across the strategic framework, as it describes the Council's activities, which are aligned to community outcomes. It also provides a long-term focus for decision making and coordination of the Council's resources, as well as a basis for community accountability.

Māori Impact Statement

There are no known impacts for tangata whenua.

Sustainability

Sustainability is an underlying principle of the DCC's strategic framework. Activity in the 10 year plan 2021-31 supports the DCC to embed the principles of sustainability across DCC work.

LTP/Annual Plan / Financial Strategy /Infrastructure Strategy

The proposed rating method will be set out with the 10 year plan 2021-31 budget material during the community engagement period.

Financial considerations

The rating method gives effect to the draft budget. The financial implications of the draft budget are discussed in 10 year plan 2021-31 overview report and the group budget reports.

Significance

There will be full engagement on the rating method as part of the 10 year plan 2021-31 process, which will cover any issues of significance.

Engagement – external

The content of the 10 year plan 2021-31 is of interest to the community and there will be a full community engagement process.

SUMMARY OF CONSIDERATIONS

Engagement - internal

Staff and managers from across the Council have been involved in the development of the draft budgets.

Risks: Legal / Health and Safety etc.

There are no identified risks.

Conflict of Interest

There are no known conflicts of interest.

Community Boards

The rating method will be of interest to Community Boards.

Summary of Current and Proposed Rates

		2020-21 Current		2021-22 Proposed		Increase/(Decrease)		
Rates (Including GST)	Basis of Rate	Rate	Rates Collected	Rate	Rates Collected	Rate	Rates Collected	Rates Collected
	Note 1	Note 2	\$'000	Note 2	\$'000		\$'000	%
General Rates								
Rate in \$, Capital Value, Differentiated								
Residential	cv	0.2859	63,176	0.3124	69,600	9.3%	6,424	10.2%
Lifestyle	cv	0.2717	5,196	0.2969	5,819	9.3%	623	12.0%
Commercial	cv	0.7032	35,000	0.7684	38,321	9.3%	3,321	9.5%
Farmland	cv	0.2288	4,067	0.2499	4,427	9.2%	360	8.9%
Residential Heritage Bed & Breakfast	cv	0.5000	30	0.5464	24	9.3%	(6)	-19.0%
Stadium 10,000 plus seat	cv	0.0609	114	0.0621	116	2.0%	2	2.0%
Total General Rates			107,583		118,308		10,725	10.0%
Targeted Rates								
Community Services								
Residential, Farmland, Lifestyle, Utilities	suip	100.00	5,398	102.00	5,529	2.0%	131	2.4%
Commercial	ru	100.00	279	102.00	284	2.0%	5	1.8%
Total Community Services			5,677		5,813		136	2.4%
Tourism/Economic Development								
Commercial	cv	0.0117	573	0.0117	573	-0.2%	(0)	-0.0%
Stadium 10,000 plus seat	cv	0.0013	2	0.0013	2	2.0%	0	2.4%
Total Tourism/Economic Development			575		575		0	0.0%
Drainage								
Fixed Charge								
Residential, Lifestyle & Farmland (Note 3)	suip	581.00	27,831	625.00	30,088	7.6%	2,257	8.1%
Commercial, Residential Institutions, Schools (Note 3)	ru	581.00	1,673	625.00	1,792	7.6%	119	7.1%
Churches	ru	102.25	12	102.25	12	0.0%	0	0.0%
Rate in \$ CV								
Commercial & Residential Institutions (Note 3)	cv	0.2644	14,001	0.2865	15,160	8.4%	1,159	8.3%
Schools (Note 3)	cv	0.1664	681	0.1803	743	8.4%	62	9.1%
Stadium 10,000 plus seat	cv	0.0228	43	0.0233	44	2.0%	1	1.9%
Total Drainage Rates			44,241		47,839		3,598	8.1%
Kerbside Recycling Collection Fixed Charge								
Residential, Farmland, Lifestyle, Utilities	suip	66.30	3,317	106.10	5,320	60.0%	2,003	60.4%
Commercial	ru	66.30	17	106.10	28	60.0%	11	67.0%
Total Kerbside Collection Rates			3,334		5,348		2,014	60.4%
Water								
Fixed Charge								
Residential, Lifestyle & Farmland (Note 3)	suip/unit	419.50	20,956	451.50	22,633	7.6%	1,677	8.0%
Fire Protection	suip	125.85	21	135.45	23	7.6%	2	9.5%
Fire Protection, Rate in \$ CV								
Commercial	cv	0.0736	4,122	0.0799	4,481	8.6%	359	8.7%
Residential Institutions	cv	0.0552	282	0.0599	307	8.5%	25	8.9%
Stadium 10,000 plus seat	cv	0.0092	17	0.0094	18	2.0%	0	2.4%
Total Water Rates			25,398		27,462		2,063	8.1%
Other Targeted Rates								
Private Street Lighting	suip	149.40	35	149.40	35	0.0%	0	0.0%
Allanton	suip	411.00	22	411.00	22	0.0%	0	0.0%
Blanket Bay	suip	636.00	1	636.00	1	0.0%	0	0.0%
Curles Point	suip	749.00	1	749.00	1	0.0%	0	0.0%
Total Other Rates			59		59		0	0.0%
Voluntary Targeted Rates								
Warm Dunedin	suip	various	739	various	590		(150)	-20.2%
Total Voluntary Rates			739		590		(150)	-20.2%
Total Rates Including GST			187,607		205,993		18,386	9.8%
Total Rates Excluding GST			163,136		179,124		15,988	9.8%
Check			(0)		0			

Note 1: cv = capital value, suip = separately used or inhabited part of a rating unit, ru = rating unit.

Note 2: Fixed charge unless specified as a rate in the dollar.

Note 3: Charges are reduced to 50% where a property is not connected/supplied but is capable of being connected/supplied.

Summary Information

Note : All numbers are GST INCLUSIVE

Summary of Fixed Charges

	This Year 2021/22	Last Year 2020/21	Increase \$	Increase %
Community Services	102.00	100.00	2.00	2.0%
Kerbside Recycling	106.10	66.30	39.80	60.0%
Water	451.50	419.50	32.00	7.6%
Drainage	625.00	581.00	44.00	7.6%
Total Fixed Charges	1,284.60	1,166.80	117.80	10.1%

Summary of General Rates

	General Rate Share	Total CV each group	General Rate Rate in \$	CV %ages	General Rate Factor	General Rates Paid
Residential	58.83%	22,276,878,280	0.003124	71.3%	1.00	69,592,968
Lifestyle	4.92%	1,960,157,500	0.002969	6.3%	0.95	5,818,832
Commercial	32.39%	5,040,903,650	0.007684	16.1%	2.46	38,320,868
Farmland	3.74%	1,771,528,250	0.002499	5.7%	0.80	4,427,049
Residential Heritage B&B	0.02%	4,465,000	0.005464	0.0%	1.75	24,397
Stadium 10,000 plus seat	0.10%	187,300,000	0.000621	0.6%	0.20	116,313
	100.00%	31,241,232,680		100.0%		118,300,427

Note: This includes properties charged the general rate discounted by 50% - ie the General Rate Half

Summary of Total Rates

	2021/22	2020/21	Inc (Dec)	% Inc (Dec)
Residential	133,904,100	121,574,500	12,329,600	10.1%
Lifestyle	6,712,300	5,983,600	728,700	12.2%
Commercial	60,274,300	55,346,600	4,927,700	8.9%
Farmland	5,101,900	4,701,700	400,200	8.5%
Total	205,992,600	187,606,400	18,386,200	9.8%

Sample Rate Accounts

Average Capital Value Rates

	CV	2020/21 Rates	2021/22 Rates	Increase	Increase %
Residential					
Average CV	464,400				
General Rates		1,328	1,451	123	9.3%
Community Services		100	102	2	2.0%
Kerside Recycling		66	106	40	60.0%
Water		420	452	32	7.6%
Drainage		581	625	44	7.6%
Total		2,495	2,735	241	9.7%
Residential					
Median CV	420,000				
General Rates		1,201	1,312	111	9.3%
Community Services		100	102	2	2.0%
Kerside Recycling		66	106	40	60.0%
Water		420	452	32	7.6%
Drainage		581	625	44	7.6%
Total		2,368	2,597	229	9.7%
Commercial					
Average CV	1,605,000				
General Rates		11,286	12,333	1,046	9.3%
Community Services		100	102	2	2.0%
Tourism Economic		187	187	(0)	-0.2%
Fire Protection		1,181	1,282	101	8.6%
Drainage		581	625	44	7.6%
Drainage CV		4,244	4,598	355	8.4%
Total		17,580	19,128	1,548	8.8%
Farmland					
Average CV	1,265,000				
General Rates		2,894	3,161	267	9.2%
Community Services		100	102	2	2.0%
Total		2,994	3,263	269	9.0%
Lifestyle					
Average CV	746,000				
General Rates		2,027	2,215	188	9.3%
Community Services		100	102	2	2.0%
Total		2,127	2,317	190	8.9%

Other Sample Properties Rates

	CV	2020/21 Rates	2021/22 Rates	Increase	Increase %
Residential					
Example	275,000	1,953	2,144	191	9.8%
Example	320,000	2,082	2,284	203	9.7%
Lower Quartile	345,000	2,153	2,362	209	9.7%
Mode	385,000	2,268	2,487	220	9.7%
Median Value	420,000	2,368	2,597	229	9.7%
Average	464,400	2,495	2,735	241	9.7%
Upper Quartile	530,000	2,682	2,940	258	9.6%
Example	600,000	2,882.2	3,159.0	277	9.6%
Example	750,000	3,311	3,628	317	9.6%
Example	1,000,000	4,026	4,409	383	9.5%
Commercial					
Lower Quartile	245,000	3,261	3,536	275	8.4%
Median Value	495,000	5,893	6,402	509	8.6%
Upper Quartile	1,150,000	12,789.1	13,911.2	1,122	8.8%
Average	1,605,000	17,580	19,128	1,548	8.8%
Example	2,345,000	25,371.0	27,611.4	2,240	8.8%
Example	5,500,000	58,589.4	63,782.0	5,193	8.9%
Example	10,800,000	114,392	124,544	10,152	8.9%
Farmland (General and Community Services Rates only)					
Median Value	550,000	1,358.4	1,476.5	118	8.7%
Average	1,265,000	2,994	3,263	269	9.0%
Upper Quartile	1,430,000	3,372	3,676	304	9.0%
Example	2,060,000	4,813	5,250	437	9.1%
Example	2,250,000	5,248	5,725	477	9.1%
Example	3,270,000	7,582	8,274	692	9.1%
Example	4,230,000	9,778	10,673	895	9.1%
Example	7,250,000	16,688	18,220	1,532	9.2%
Example	10,300,000	23,666.4	25,841.7	2,175	9.2%
Lifestyle (General and Community Services Rates only)					
Lower Quartile	510,000	1,486	1,616	131	8.8%
Median Value	725,000	2,070	2,255	185	8.9%
Average	746,000	2,127	2,317	190	8.9%
Example	745,000	2,124	2,314	190	8.9%
Upper Quartile	930,000	2,626.8	2,863.2	236	9.0%
Residential Heritage Bed and Breakfasts					
Example	1,560,000	8,673	9,492	819	9.4%

NOTIFICATION OF 2GP VARIATION 2: ADDITIONAL HOUSING CAPACITY

Department: City Development

EXECUTIVE SUMMARY

- 1 This report seeks approval to notify Variation 2: Additional Housing Capacity to the second generation Dunedin City District Plan (2GP). The proposed notification date is 3 February 2021.
- 2 Variation 2 comprises a number of discrete changes to the 2GP that will add additional housing capacity into the Plan. These changes include rule changes for the General Residential 1 and Township and Settlement zones that will enable additional infill development and intensification, rezoning additional areas of medium-density 'General Residential 2' zoning, 16 new 'greenfield' residential sites (totally 101 ha) along the urban boundary that are being rezoned from rural or rural residential to residential. Together, it is expected that these changes will provide for an estimated 2000-2500 new houses. The changes also make better provision for social housing.
- 3 The decision to approve notification is primarily a procedural decision made under Clause 5 of Schedule 1 of the (Resource Management Act) RMA to allow the public submissions and further submissions processes to commence. It is based on councillors' satisfaction that a proper assessment of options has occurred as required by section 32 of the RMA.
- 4 Notification of Variation 2 is included in the mail-outs of the third instalment of rates notices between 14 January and 11 February (see Attachment). The notification is subject to the decision that is the subject of this report.

RECOMMENDATIONS

That the Council:

- a) **Approves**, having had particular regard to the section 32 RMA report, notification of Variation 2 to the second generation Dunedin City District Plan
- b) **Resolves** under section 48(1)(a)(i) and section 7(2)(j) of the Local Government Official Information and Meetings Act 1987 to withhold the attachments to this report (provided electronically) until 3 February to prevent the disclosure or use of official information for improper gain or improper advantage
- c) **Resolves** to delay the rules provided for in section 86B(3) of the RMA from taking effect until Variation 2 becomes operative.
- d) **Resolves** to delegate power to lodge a submission under Clause 6, First Schedule RMA on the variation to the Chief Executive Officer (or delegate) or Chair of the Hearing Committee (Cr David Benson-Pope)
- e) **Delegates** to the Chief Executive Officer (or delegate), the power to correct or authorise the correction of, typographical errors or to make minor amendments to the content of Variation 2 or its accompanying section 32 reports.

BACKGROUND

- 5 A variation is a proposal for amendments to a District Plan before it is made fully operative (while it is still considered a 'proposed plan'). The legal requirements for public notification of a variation to the proposed District Plan are set out in Schedule 1 to the RMA (<http://www.legislation.govt.nz/act/public/1991/0069/latest/DLM240686.html>).
- 6 Dunedin City Council (DCC) notified the second generation District Plan (2GP) on 26 September 2015. In total, 83 appeals were lodged with the Environment Court, and they are currently being resolved through informal meetings and Environment Court-assisted mediation. Until appeals are resolved the Plan cannot be treated as fully operative.
- 7 Reports to Council or decisions by Council on Variation 2 to date include:
 - 12 February 2019 – Planning and Environment Committee – Initiation of changes to the Second Generation District Plan.
 - 22 September 2020 – Planning and Environment Committee – Update on Variation 2 to the 2GP.
- 8 As outlined in these reports, the purpose of Variation 2 is to respond to the *Housing Capacity Assessment for Dunedin City* (January 2019) report (https://www.dunedin.govt.nz/_data/assets/pdf_file/0010/704962/Housing-capacity-assessment-for-Dunedin-City.pdf) which indicated a shortfall in residential capacity of approximately 1,000 dwellings over the medium term (2021-28) and 4,700 over the long term (2028-48). The National Policy Statement for Urban Development requires Council to respond to that shortfall. Maintaining adequate future housing capacity in the Plan is

also necessary to ensure the District Plan does not drive up house prices through not providing adequate opportunities for new houses to be built.

- 9 Variation 2 comprises a number of discrete changes to the 2GP that will add additional housing capacity into the plan. Variation 2 is not a comprehensive review of the Residential section's rule framework nor of zoning across the city. A more comprehensive plan for growth out to 30 years will be completed as part of a review of the Dunedin Spatial Plan (future development strategy) that must be prepared jointly with the Otago Regional Council (ORC) by the end of 2022.

DISCUSSION

- 10 The changes in Variation 2 include:

- a) zoning changes for some sites, which will result in:
- new greenfield residential sites for development in areas that were zoned rural or rural residential
 - more areas of medium-density zoning (where the density of housing can be increased)
- b) rule changes for the General Residential 1 and Township and Settlement zones (which is most of suburban Dunedin) that will:
- make better provision for social housing
 - remove the restrictions on who can live in family flats
 - allow smaller site sizes and provide for duplexes
 - create more flexibility for development through changes such as making it easier to average out site sizes in subdivisions
 - improve how the plan manages the development of areas rezoned for new houses (greenfield sites) to encourage good urban design and well-managed infrastructure.

- 11 The decision to approve notification of variation 2 is primarily a procedural decision to allow the public submissions and further submissions processes to commence. It should be based on councillors' satisfaction that Variation 2 has been developed robustly by staff in accordance with the evaluation requirements outlined in section 32 (s32) of the RMA (<http://www.legislation.govt.nz/act/public/1991/0069/latest/DLM232582.html>).

- 12 Planners must evaluate options as to how well they will achieve the objectives of the Plan (or the purpose of the RMA if objectives are being reviewed) and also consider the benefits and cost of any regulation, including by way of examining the effectiveness and efficiency of provisions. They must also consider any higher order policy instruments that sit at the regional or national level. For Variation 2, the requirements of the National Policy Statement for Urban Development are of particular importance.

- 13 A summary of the amendments to the 2GP included in Variation 2 and the s32 report for Variation 2 has been provided electronically to Council members. Amendments are indicated by

way of mark-up of existing 2GP content, with strike-through for 2GP text being deleted and underline for 2GP text being added.

- 14 The required public notice informing ratepayers of Variation 2's notification (clause 5(1A) of Schedule 1 of the RMA) has already been included in the third instalment of rates mail-outs, some of which have been mailed out starting on 14 January. The mail out finishes on the 11 February 2021. The full details of Variation 2 and the s32 report will not be publicly released until the date of notification of Variation 2 (3 February).
- 15 Using the rates mail-outs to meet the requirements for public notice as set out in the First Schedule to the Resource Management Act 1991 (RMA) provides a significant cost saving (approximately \$40,000) to Council compared with separately sending letters to all ratepayers. The scheduled date for public notification is Wednesday 3 February 2021.
- 16 In addition to the legally required public notice in the ODT and rates mail-out, the following additional communications methods are being used:
 - a) Letters to all ratepayers whose properties are being rezoned or are subject to any other mapping changes (e.g. changes to overlays)
 - b) FYI article
 - c) City Development News articles
 - d) DCC social media.
- 17 Similar to what was done for the 2GP, the City Development team will set up a 'front counter' service to help members of the public understand the effect of changes proposed in Variation 2 and explain the submissions process to those who wish to participate. This will be located in the new DCC community engagement space opposite the visitors' centre in the Civic Centre building.

Decision on Rules Taking Effect

- 18 Section 86B of the RMA sets out when rules in variations to proposed plans have legal effect (meaning they are considered alongside the 2GP until they become operative and replace the 2GP's rules). The objectives and policies of variations to proposed plans have immediate legal effect.
- 19 Legal effect means the provisions (rules or objectives and policies), where relevant, will be considered alongside the provisions in the 2GP when processing an application for resource consent. Where both sets of provisions are applicable, they will be weighted according to which stage the submission, hearing and appeal process is at and how many submissions are in support/opposition of the provision. Where there are a high number of submissions in opposition, it is unlikely the provision will be afforded much weight.
- 20 The RMA states that all rules protecting or relating to water, air, soil (for soil conservation), aquaculture activities, and that protect: historic heritage, significant areas of indigenous fauna or significant indigenous vegetation, have immediate legal effect upon notification unless the local authority resolves that the rule only has legal effect once the proposed plan becomes operative.

- 21 The third decision requested in this report is to resolve to delay the rules provided for in section 86B(3) from taking effect until Variation 2 becomes operative. This decision must be made before public notification and be included in the public notification.
- 22 This decision can be rescinded at any time, and past practice has been to rescind this resolution once decisions are released on Variation 2, which is the time when all other rules normally have legal effect

OPTIONS

Option One – Recommended Option – Approve notification of Variation 2 on 3 February 2021

- 23 Under this option, Council would approve the notification of Variation 2: Additional Housing Capacity on 3 February.

Advantages

- Will allow the submission process to start on a plan change that will provide for a range of rule and zoning changes that will add capacity for an additional 2000 to 2500 homes to be built and will provide expanded capacity to create ancillary residential units (family flats).
- While land availability monitoring doesn't show a lack of capacity until the medium term, there is feedback that there is an immediate shortage of development opportunities in the city and a lack of competition in the housing market.

Disadvantages

- The timetable for Variation 2 has not allowed for as extensive a pre-consultation phase as was undertaken for the 2GP.

Option Two – Delay Variation 2

- 24 Under this option, Council would delay Variation 2 to allow more time to develop the options in the variation.

Advantages

- Delaying Variation 2 could enable more pre-consultation, which could 'iron-out' more issues. (Variation 2 has been fast-tracked to enable a quick response to the housing crisis in Dunedin. It has not had as extensive a pre-consultation phase as was undertaken for the 2GP).

Disadvantages

- Delays in getting the additional housing capacity 'on stream' meaning a longer period of having fewer housing options in the city. Lack of competition in the housing market can contribute to increased housing prices.

NEXT STEPS

- 25 If approved, Variation 2 will be notified on 3 February and will be open for submissions until 4 March.
- 26 After the submission process finishes, submissions will be summarised by staff and a summary published. At this point certain people may make 'further submissions' on other people's submissions. Hearings will then be held for any submitters who wish to speak to their submission and decisions made by the Hearings Panel.

Signatories

Author:	Anna Johnson - City Development Manager
Authoriser:	Nicola Pinfold - Group Manager Community and Planning Robert West - Acting General Manager City Services

Attachments

	Title	Page
↓A	Rates Insert letter 2GP Variation 2	192

SUMMARY OF CONSIDERATIONS

Fit with purpose of Local Government

This decision enables democratic local decision making and action by, and on behalf of communities; and promotes the social, economic and environmental well-being of communities in the present and for the future.

Fit with strategic framework

	Contributes	Detracts	Not applicable
Social Wellbeing Strategy	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Economic Development Strategy	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Environment Strategy	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Arts and Culture Strategy	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
3 Waters Strategy	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Spatial Plan	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Integrated Transport Strategy	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Parks and Recreation Strategy	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Other strategic projects/policies/plans	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

Variation 2 to the 2GP will provide additional housing capacity throughout Dunedin. The District Plan is Council's principal policy document for enabling land use development envisaged by the various strategies of Council.

Māori Impact Statement

In accordance with Clause 3 of the First Schedule to the RMA, tangata whenua of the area who may be affected have been consulted.

Sustainability

Sustainable management is a fundamental principle of the RMA, and Variation 2 is being developed in accordance with this principle.

LTP/Annual Plan / Financial Strategy /Infrastructure Strategy

Decisions on where residential development can be intensified or areas that can be rezoned residential are reliant on the availability of public infrastructure capacity. Work programmes to improve or create infrastructure capacity to facilitate the changes in Variation 2 are being considered in the 10 Year Plan.

Financial considerations

The cost of Variation 2 notification has been kept to a minimum by including the notification letters with the rates notices.

Significance

The decision to approve notification of Variation 2 is primarily a procedural decision to allow the next stage of Variation 2's development to occur, which includes submissions and hearings.

Engagement – external

The Planning for Housing Survey conducted in October/November 2019 provided the general public the opportunity to give their views on where additional housing capacity should be provided in Dunedin, what types of housing should be enabled, and the extent to which design controls should be applied through the district plan. The Institute of Surveyors, Otago Regional Council, developers and relevant 2GP appellants have also been engaged in developing Variation 2.

SUMMARY OF CONSIDERATIONS

Engagement - internal

There has been significant engagement with Council's infrastructure departments, particularly 3 Waters and Transportation, to ensure that Council infrastructure is able to provide for proposals for intensification of existing residential areas and urbanisation of greenfield areas or that additional infrastructure upgrades required to support growth are included in the proposed 10 Year Plan.

Risks: Legal / Health and Safety etc.

There are no legal or health and safety risks associated with making this decision.

Conflict of Interest

There are no conflict of interest risks associated with making this decision.

Community Boards

The Community Boards have not been consulted as Variation 2 has been developed, but Community Boards will be invited to a presentation on the 2GP.

VARIATION 2 ADDITIONAL HOUSING CAPACITY



JANUARY/FEBRUARY 2021

The Dunedin City Council has been working on changes to the Second Generation Dunedin City District Plan (2GP) to provide for more housing. The city's population is growing faster than expected so more capacity is needed.

Dunedin residents have previously been asked for their ideas on how and where the city should grow. That feedback has helped develop these proposed changes, which are called Variation 2 to the 2GP.

The proposed changes include:

- zoning changes for some sites which will result in:
 - » new greenfield sites for development in areas that were zoned rural or rural residential
 - » more areas of medium-density zoning (where the density of housing can be increased)
- rule changes for most of suburban Dunedin that will:
 - » make better provision for social housing
 - » remove the restrictions on who can live in family flats
 - » allow smaller site sizes and provide for duplexes
 - » create more flexibility for development through changes such as making it easier to average out site sizes in subdivisions
 - » improve how the plan manages the development of areas rezoned for new houses (greenfield sites) to encourage good urban design and well-managed infrastructure.

Most Dunedin residents live in areas which would be affected by one or more of these proposed changes. You will be able to see what that means for your property when details of the changes are made public soon.

We'll be asking for formal submissions on what's proposed from 3 February to 4 March 2021. We are required to follow a legal process to do this and those details are overleaf.

Most of the changes proposed in Variation 2 won't come into effect until decisions are made on submissions, but some changes may have immediate effect from 3 February 2021.

When Variation 2 is released, I encourage you to visit www.dunedin.govt.nz/2gp to see what's proposed and when any changes would apply. We welcome your feedback.



Sandy Graham
Chief Executive Officer

PUBLIC NOTICE

under Clause 5, Schedule 1, Resource Management Act (RMA) 1991

The Dunedin City Council hereby gives notice that it has prepared Variation 2 to the Second Generation Dunedin City District Plan (2GP). The variation to the 2GP is open for public submissions **from Wednesday, 3 February 2021 until midnight, Thursday, 4 March 2021**. This notification is subject to approval to notify, which will be decided by the Council on 29 January 2021.

WHERE CAN I SEE THE PROPOSED CHANGES?

The 2GP is an electronic plan (e-plan) that is most easily viewed online at www.dunedin.govt.nz/2gp.

On 3 February 2021, the e-plan and the 2GP planning map will be updated to include Variation 2 content.

A summary of all the proposed amendments to the plan, mapping changes, and the accompanying section 32 report (which explains the purpose of the changes and the other options considered), will be available on the DCC website and for inspection at:

- DCC public libraries and service centres at Dunedin (including South Dunedin), Middlesmarch, Mosgiel, Port Chalmers, Blueskin Bay (Waitati) and Waikouaiti.
- The DCC community engagement space (at the Octagon entrance of the Civic Centre, opposite the i-SITE Visitor Centre).

HOW CAN I HAVE MY SAY?

Any person may make a submission on Variation 2 (subject to clause 6, Schedule 1 of the Resource Management Act 1991, which limits submissions relating to trade competition). Submissions can only be made on the proposed Variation 2 amendments to the 2GP (and other alternative options that were evaluated in the section 32 report), not on other aspects of the plan.

Please visit www.dunedin.govt.nz/2gp to find out more and to make a submission, or phone the DCC on 03 477 4000.

Submissions must be made in the prescribed form (see Form 5, Schedule 1 Resource Management (Forms, Fees, and Procedure) Regulations 2003) which can be submitted online or downloaded and filled out, or picked up in hard copy from the DCC, public libraries or service centres. We encourage you to make an online submission using the form and guidelines on the website.

For written submissions:

POST TO: Submission on Variation 2 to the 2GP, Dunedin City Council, PO Box 5045, Dunedin 9054

DELIVER TO: Customer Services Agency, Dunedin City Council, Ground Floor, 50 The Octagon, Dunedin

EMAIL TO: districtplansubmissions@dcc.govt.nz

If any person making a submission asks to be heard in support of their submission, a hearing must be held.

WHAT HAPPENS NEXT?

After submissions close, the DCC will prepare a summary of submissions and publicly notify that summary. There is then an opportunity for further submissions to be made either supporting or opposing submissions already made. Further submissions may be made by any person representing a relevant aspect of the public interest, any person who has an interest in Variation 2 that is greater than that of the general public, or the DCC.

The Council will make its decision on Variation 2 to the 2GP (including its reasons for accepting or rejecting submissions) after the completion of public hearings. Any person who has made a submission has the right to appeal the decision to the Environment Court.