

**Notice of Meeting:**

I hereby give notice that an ordinary meeting of the Strategy, Planning & Engagement Committee will be held on:

**Date:** Monday 8 May 2023  
**Time:** 1.00 pm  
**Venue:** Council Chambers, Dunedin Public Art Gallery, The Octagon,  
Dunedin

Sandy Graham  
Chief Executive Officer

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**Strategy, Planning & Engagement Committee**  
**PUBLIC AGENDA**

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**MEMBERSHIP**

**Chairperson** Cr Sophie Barker  
**Deputy Chairperson** Cr Kevin Gilbert

**Members**

Cr Bill Acklin	Cr David Benson-Pope
Mr Matapura Ellison	Cr Christine Garey
Cr Carmen Houlahan	Cr Marie Laufiso
Cr Cherry Lucas	Cr Mandy Mayhem
Cr Jim O'Malley	Ms Megan Potiki
Mayor Jules Radich	Cr Lee Vandervis
Cr Steve Walker	Cr Brent Weatherall
Cr Andrew Whiley	

**Senior Officer** Jeanette Wikaira, Manahautū - General Manager Māori,  
Partnerships and Policy

**Governance Support Officer** Wendy Collard

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Wendy Collard  
Governance Support Officer

Telephone: 03 477 4000  
governance.support@dcc.govt.nz  
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**Note:** Reports and recommendations contained in this agenda are not to be considered as Council policy until adopted.

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<b>RESOLUTION TO EXCLUDE THE PUBLIC</b>		<b>40</b>

**1 KARAKIA TIMATANGA**

The meeting will be opened with a karakia timatanga.

**2 PUBLIC FORUM**

At the close of the agenda no requests for public forum had been received.

**3 APOLOGIES**

At the close of the agenda no apologies had been received.

**4 CONFIRMATION OF AGENDA**

Note: Any additions must be approved by resolution with an explanation as to why they cannot be delayed until a future meeting.

## **DECLARATION OF INTEREST**

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### **EXECUTIVE SUMMARY**

1. Members are reminded of the need to stand aside from decision-making when a conflict arises between their role as an elected representative and any private or other external interest they might have.
2. Elected members are reminded to update their register of interests as soon as practicable, including amending the register at this meeting if necessary.

### **RECOMMENDATIONS**

That the Committee:

- a) **Notes/Amends** if necessary the Elected Members' Interest Register attached as Attachment A; and
- b) **Confirms/Amends** the proposed management plan for Elected Members' Interests.

### **Attachments**

	<b>Title</b>	<b>Page</b>
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Councillor Register of Interest - Current as at 2 May 2023				
Councillors are members of all committees				
Name	Responsibility (i.e. Chairperson etc)	Declaration of Interests	Nature of Potential Interest	Member's Proposed Management Plan
Mayor Jules Radich	Shareholder	Izon Science Limited	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Shareholder	Taurikura Drive Investments Ltd	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Shareholder	Golden Block Developments Ltd	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Director	Cambridge Terrace Properties Ltd	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Director/Shareholder	Southern Properties (2007) Ltd	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Director	Arrenway Drive Investments Limited	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Director	Golden Centre Holdings Ltd	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Director/Shareholder	IBMS Ltd	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Director/Shareholder	Raft Holdings Ltd	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Director/Shareholder	Otago Business Coaching Ltd	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Director	Effectivise Ltd	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Director	Athol Street Investments Ltd	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Director/Shareholder	Allandale Trustee Ltd	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Shareholder	Aberdeen St No2 Ltd	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	Road Safety Action Plan	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	100% Shareholder/Director	Panorama Developments Limited	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	Dunedin Hospital Local Advisory Group (Council Appointment)	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	Dunedin Council of Social Services (Council Appointment)	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	Tertiary Precinct Planning Group (Council Appointment)	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	Tertiary Sector Steering Group (Council Appointment)	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	Dunedin Club	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	Local Government New Zealand (Zone 6 Committee) (Council Appointment)	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.

Name	Responsibility (i.e. Chairperson etc)	Declaration of Interests	Nature of Potential Interest	Member's Proposed Management Plan
	Member	Connecting Dunedin (Council Appointment)	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
Cr Bill Acklin	Shareholder/Director	Dunedin Brokers Limited	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	APRA - AMCOS	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Entertainer	Various functions	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	Strath Taieri Community Board (Council Appointment)	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	Craigieburn Reserve Committee (Council Appointment)	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	Toitū Otago Settlers Museum Board (Council Appointment)	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
Cr Sophie Barker	Director	Ayrmed Limited	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Shareholder	Various publicly listed companies	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Property Owner	Residential Property Owner - Dunedin	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Beneficiary	Sans Peur Trust (Larnach Castle)	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Mentor	Business Mentors NZ	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	Southern Heritage Trust	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	Friends Otago Museum	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	Otago Peninsula Trust	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	Orokonui Ecosanctuary	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Volunteer	Blue Penguins Pukekura	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	Dunedin Vegetable Growers Club	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Committee Member	Otago Anniversary Day Dinner	No conflict Identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Chairperson	Dunedin Heritage Fund (Council Appointment)	No conflict Identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	Dunedin Gasworks Museum Trust (Council Appointment)	No conflict Identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	Dunedin Otaru Sister City Society (Council Appointment)	No conflict Identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	Hereweka Harbour Cone Trust (Council Appointment)	No conflict Identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	Local Government New Zealand (Zone 6 Committee) (Council Appointment)	No conflict Identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.

Name	Responsibility (i.e. Chairperson etc)	Declaration of Interests	Nature of Potential Interest	Member's Proposed Management Plan
	Member	Te Ao Tūroa Partnership (Council Appointment)	No conflict Identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	Connecting Dunedin (Council Appointment)	No conflict Identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
Cr David Benson-Pope	Owner	Residential Property Ownership in Dunedin	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Trustee and Beneficiary	Blind Investment Trusts	Duty to Trust may conflict with duties of Council Office	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	Yellow-eyed Penguin Trust	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	New Zealand Labour Party	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	Dunedin Heritage Fund (Council Appointment)	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	Dunedin Public Art Gallery Acquisitions Committee (Council Appointment)	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	Otago Museum Trust Board (Council Appointment)	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
Cr Christine Garey	Trustee	Garey Family Trust - Property Ownership - Dunedin	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	Women of Ōtepoti	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member (alternate)	Grow Dunedin Partnership (Council Appointment)	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	Otago Museum Trust Board (Council Appointment)	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	Sophia Charter (Council Appointment)	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	St Paul's Cathedral Foundation (Council Appointment)	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	Theomin Gallery Management Committee (Olveston) (Council Appointment)	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
Cr Kevin Gilbert	Owner	Gipfel Limited - Bakery	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Trustee	Schlubert Trust - Residential Property	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Trustee	Schlup Family Trust	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	BNI	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	Business South	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Shareholder	Air New Zealand	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Trustee	Kevin Gilbert and Esther Gilbert Partnership - Residential Rental Property	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.



Name	Responsibility (i.e. Chairperson etc)	Declaration of Interests	Nature of Potential Interest	Member's Proposed Management Plan
	Trustee	Biddies Trust	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Advisors	Ronald McDonald House Supper Club Committee	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	Dunedin Fair Trading Committee (Council Appointment)	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	Local Government New Zealand (Zone 6 Committee) (Council Appointment)	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member (alternate)	Otago Regional Transport Committee (Council Appointment)	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	Toitū Otago Settlers Museum Board (Council Appointment)	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	Keep Dunedin Beautiful (Council Appointment)	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	Otago Settlers Association (Council Appointment)	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	Saddle Hill Community Board (Council Appointment)	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	<b>Member</b>	<b>National Industry Advisors Group Food and Beverage (Workforce Development Council)</b>	<b>No conflict identified</b>	<b>Seek advice prior to the meeting if actual or perceived conflict of interest arises.</b>
	Member	Connecting Dunedin (Council Appointment)	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
Cr Carmen Houlihan	Owner	Residential Property - Dunedin	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Owner	Rental Property - North Dunedin	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Part Owner	Adobe Group Ltd, Wanaka	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	Dunedin Rotary Club	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	Institute of Directors	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	Otago Property Investors Association	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	Dunedin Public Art Gallery Society (Council Appointment)	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	Dunedin Public Art Gallery Acquisitions Committee (Council Appointment)	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	Creative Dunedin Partnership (Council Appointment)	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	Otago Theatre Trust (Council Appointment)	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
Cr Marie Laufiso	Property Owner	Residential Property	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Trustee	Moray Place Community Building Trust - Trust Owner of Property 111 Moray Place	Duty to Trust may conflict with duties of Council Office	Seek advice prior to the meeting if actual or perceived conflict of interest arises.

Name	Responsibility (i.e. Chairperson etc)	Declaration of Interests	Nature of Potential Interest	Member's Proposed Management Plan
	Chair	Otago Mental Health Support Trust	Potential grants applicant which would result in pecuniary interest. Duty to Trust may conflict with duties of Council Office	Do not participate in consideration of grants applications. If the meeting is in public excluded, to leave the room.
	Member	Women of Ōtepoti Recognition Initiative	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Family Member	Staff member a relative	Potential conflict depending on level of staff member involvement	Managed by staff at officer level if a perceived conflict of interest arises.
	Secretary	Brockville Improvements and Amenities Society (BIAS)	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Trustee	Corso Ōtepoti Dunedin Trust	Potential grants recipient	Withdraw from discussion and leave the table. If in public excluded leave the room. Seek advice prior to the meeting.
	Member	Dunedin Manufacturing Holdings Inc	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Secretary	BIAS Charitable Trust	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Dunedin Branch Treasurer	P.A.C.I.F.I.C.A Inc	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	Green Party of Aotearoa New Zealand	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	Dunedin Abrahamic Interfaith Group (Council Appointment)	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	Dunedin Refugee Steering Committee (Council Appointment)	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	Social Wellbeing Advisory Group (Council Appointment)	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	District Licensing Committee (Council Appointment)	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Chairperson	Grants Subcommittee (Council Appointment)	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
Cr Cherry Lucas	Trustee	Otago Farmers Market	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	Otago A & P Society	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Trustee	Henderson Lucas Family Trust - Residential Dunedin Property	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	NZ Institute of Chartered Accountants	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	Otago Museum Trust Board (Council Appointment)	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	Dunedin Chinese Garden Advisory Board (Council Appointment)	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	Toitū Otago Settlers Museum Board (Council Appointment)	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member (alternate)	Grow Dunedin Partnership (Council Appointment)	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	Mosgiel Taieri Community Board (Council Appointment)	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.

Name	Responsibility (i.e. Chairperson etc)	Declaration of Interests	Nature of Potential Interest	Member's Proposed Management Plan
	Member	Te Poāri a Pukekura Partnership (Council Appointment)	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
Cr Mandy Mayhem	Chairperson	Waitati Hall Society Inc	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Chairperson	Blueskin News Committee	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Co-ordinator	Waitati Market	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Co-ordinator	Emergency response group, Blueskin area	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	FENZ Local Advisory Committee for Otago	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	Waitati Music Festival Committee	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	Blueskin Bay Amenities Society	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	Blueskin A & P Society	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Chairperson	Keep Dunedin Beautiful (Council Appointment)	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Deputy Chairperson	Keep New Zealand Beautiful	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	Coastal Community Cycleway Network	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	West Harbour Community Board (Council Appointment)	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	Disability Issues Advisory Group (Council Appointment)	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	Social Wellbeing Advisory Group (Council Appointment)	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
Cr Jim O'Malley	Owner	Biocentrix Ltd	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	Mosgiel Association Football Club	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Director	Ocho Newco Limited	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Owner	Residential Property Dunedin	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Owner	Ayrmed Limited	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	Ice Sports Dunedin Incorporated (Council Appointment)	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	Connecting Dunedin (Council Appointment)	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	Dunedin Hospital Local Advisory Group (Council Appointment)	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	Otago Regional Transport Committee (Council Appointment)	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.

Name	Responsibility (i.e. Chairperson etc)	Declaration of Interests	Nature of Potential Interest	Member's Proposed Management Plan
	Member	Okia Reserve Management Committee (Council Appointment)	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	Tertiary Precinct Planning Group (Council Appointment)	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	Waikouaiti Coast Community Board (Council Appointment)	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
Lee Vandervis	Director	Lee Vandervis, Antonie Alm-Lequeux and Cook Allan Gibson Trustee Company Ltd - Residential Property Ownership - Dunedin	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Director	Bunchy Properties Ltd - Residential Property Ownership - Dunedin	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Owner	Vandervision Audio and Lighting - Hire, Sales and Service Business	May contract and provide service to DCC	Withdraw from discussion and leave the table. If the meeting is in public excluded leave the room. Seek advice prior to the meeting.
	Member	District Licensing Committee (Council Appointment)	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	Okia Reserve Management Committee (Council Appointment)	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
Steve Walker	Board Member	Dunedin Wildlife Hospital Trust	Potential grants recipient	Withdraw from discussion and leave the table. If the meeting is in public excluded leave the room. Seek advice prior to the meeting.
	Chairperson	West Harbour Beautification Trust	Potential conflict WHBT work with Parks and Reserves to co-ordinate volunteer activities	Withdrawal from all West Harbour Beautification Trust/ DCC discussions involving this relationship.
	Member	Orokonui Ecosanctuary	Potential grants recipient	Withdraw from discussion and leave the table. If the meeting is in public excluded leave the room. Seek advice prior to the meeting.
	Member	Port Chalmers Golf Club	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	Society of Beer Advocates	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	New Zealand Labour Party	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	Port Chalmers Historical Society	Potential grants recipient	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Owner	Residential Property - Dunedin	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Shareholder	Various publicly listed companies	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	NZ Sea Lion Trust	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	Dunedin Edinburgh Sister City Society (Council Appointment)	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	Predator Free Dunedin (Council Appointment)	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
Cr Brent Weatherall	Member	Urban Access	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Owner	Residential Property	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Owner	Business George Street, Dunedin	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.

Name	Responsibility (i.e. Chairperson etc)	Declaration of Interests	Nature of Potential Interest	Member's Proposed Management Plan
	Trustee	Brent Weatherall Jeweller Limited	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Trustee	Weatherall Trustee Company	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Trustee	Residential Rental Properties	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	Craigieburn Reserve Committee (Council Appointment)	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	Dunedin Public Art Gallery Society (Council Appointment)	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
Andrew Whiley	Owner/Operator	Whiley Golf Inc and New Zealand Golf Travel Ltd	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Director/Shareholder 22 May 2017	Estate of Grace Limited	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Trustee	Japek (Family Trust) - Property Ownership - Dunedin	Duties to Trust may conflict with duties of Council Office.	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	Otago Golf Club	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	Dunedin South Rotary Club	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	Institute of Directors	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	National Party	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Chairman	Volunteer South	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	President	New Zealand PGA (Professional Golf Association)	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Chair	Dunedin Community House Executive Committee	Potential grants recipient	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	Otago Property Investors Association	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	Chisholm Links Golf Club	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	Hereweka Harbour Cone Trust (Council Appointment)	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	Otago Peninsula Community Board (Council Appointment)	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	Dunedin Shanghai Association (Sister City Society) (Council Appointment)	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	Grow Dunedin Partnership (Council Appointment)	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	NZ Masters Games Trust Board (Council Appointment)	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	Puketai Residential Centre Liaison Committee (Council Appointment)	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.

## **CONFIRMATION OF MINUTES**

### **STRATEGY, PLANNING & ENGAGEMENT COMMITTEE MEETING - 13 FEBRUARY 2023**

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#### **RECOMMENDATIONS**

That the Committee:

- a) **Confirms** the minutes of the Strategy, Planning & Engagement Committee meeting held on 13 February 2023 as a correct record.

#### **Attachments**

	<b>Title</b>	<b>Page</b>
A 	Minutes of Strategy, Planning & Engagement Committee meeting held on 13 February 2023	15

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## **Strategy, Planning & Engagement Committee**

### **MINUTES**

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**Minutes of an ordinary meeting of the Strategy, Planning & Engagement Committee held in the Council Chambers, Dunedin Public Art Gallery, The Octagon, Dunedin on Monday 13 February 2023, commencing at 1.00 pm**

#### **PRESENT**

<b>Chairperson</b>	Cr Sophie Barker	
<b>Deputy Chairperson</b>	Cr Kevin Gilbert	
<b>Members</b>	Cr Bill Acklin	Cr David Benson-Pope
	Cr Christine Garey	Cr Carmen Houlahan
	Cr Marie Laufiso	Cr Cherry Lucas
	Cr Jim O'Malley	Ms Megan Potiki
	Mayor Jules Radich	Cr Lee Vandervis
	Cr Steve Walker	Cr Brent Weatherall
	Cr Andrew Whiley	

#### **IN ATTENDANCE**

Jeanette Wikaira (Manahautū (General Manager Māori, Partnerships and Policy), Simon Pickford (General Manager Community Services), Simon Drew (General Manager Infrastructure Services), Claire Austin (General Manager Customer and Regulatory), Gina Huakau (Policy Manager), Dr Anna Johnson (City Development Manager) and Clare Sullivan (Principal Committee Advisor)

**Governance Support Officer** Wendy Collard

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#### **1 KARAKIA TIMATANGA**

Ms Megan Potiki opened the meeting with a karakia timatanga.

#### **2 PUBLIC FORUM**

There was no Public Forum.

#### **3 APOLOGIES**

Moved (Cr Sophie Barker/Cr Jim O'Malley):

That the Committee:

**Accepts** the apologies from Cr Mandy Mayhem (for lateness), Cr Carmen Houlahan (for possible early departure) and Mr Matapura Ellison.

**Motion carried (SPECC/2023/001)**

#### **4 DECLARATIONS OF INTEREST**

Members were reminded of the need to stand aside from decision-making when a conflict arose between their role as an elected representative and any private or other external interest they might have.

Moved (Cr Sophie Barker/Cr Marie Laufiso):

That the Committee:

- a) **Notes** the Elected or Independent Members' Interest Register; and
- b) **Confirms** the proposed management plan for Elected or Independent Members' Interests.

**Motion carried (SPECC/2023/002)**

### **PART A REPORTS**

#### **5 STRATEGY, PLANNING AND ENGAGEMENT COMMITTEE FORWARD WORK PROGRAMME**

A report from Civic provided an update on the Strategy, Planning and Engagement Committee forward work programme.

The General Manager Manahautū General Manager Māori, Partnerships and Policy (Jeanette Wikaira) and the General Manager Community Services (Simon Pickford) responded to questions.

Moved (Cr Sophie Barker/Mayor Jules Radich):

That the Committee:

- a) **Notes** the Strategy, Planning and Engagement Committee forward work programme.

**Motion carried (SPECC/2023/003)**

#### **6 RESIDENT'S OPINION SURVEY RESULTS 2021/2022**

A report from Corporate Policy provided a summary of the annual results of the 2021/22 Residents' Opinion Survey (ROS). It noted that the 2021/22 survey was conducted during the



previous triennium over the 12 months from 1 July 2021 to 30 June 2022 by an independent research company, called GravitasOPG.

The Chief Executive Officer (Sandy Graham), General Manager Manahautū General Manager Māori, Partnerships and Policy (Jeanette Wikaira), General Manager Customer and Regulatory (Claire Austin) and the Corporate Policy Manager (Gina Huakau) responded to questions.

Cr Mandy Mayhem entered the meeting at 1.18 pm during the debate on the resolution.

Cr Cherry Lucas left the meeting at 01:22 pm and returned to the meeting at 01:24 pm.

Moved (Cr Kevin Gilbert/Cr Sophie Barker):

That the Committee:

- a) **Notes** the annual results of the 2021/22 Resident's Opinion Survey
- b) **Notes** the review of the ROS is underway, and the rationale for the ROS will be informed by the wider Strategic Refresh work programme.

**Motion carried (SPECC/2023/004)**

Moved (Cr Kevin Gilbert/Cr Sophie Barker):

That the Committee:

- c) **Requests** quarterly Residents Opinion Survey reports to the Strategy, Planning and Engagement Committee

**Motion carried (SPECC/2023/005)** with Crs Christine Garey, Marie Laufiso and Lee Vandervis recording their votes against

## **7 SUBMISSION ON THE NATURAL AND BUILT ENVIRONMENT BILL AND THE SPATIAL PLANNING BILL**

In a report from Corporate Policy and City Development approval was sought for the draft Dunedin City Council (DCC) submission to the Government's Environment Committee on the Natural and Built Environment (NBE) and the Spatial Planning (SP) Bills.

The Chief Executive Officer (Sandy Graham), General Manager Infrastructure Services (Simon Drew), General Manager Customer and Regulatory (Claire Austin) and the City Development Manager (Dr Anna Johnson) responded to questions.

Moved (Cr David Benson-Pope/Cr Jim O'Malley):

That the Committee:

- a) **Approves** the DCC submission, with any amendments, on "the Natural and Built Environment Bill and the Spatial Planning Bill".
- b) **Authorises** the Mayor or his delegate to speak to the submission at hearings.
- c) **Authorises** the Chief Executive to make any minor editorial amendments to the submission.

**Motion carried (SPECC/2023/006)**

## 8 HERBICIDES FOR VEGETATION CONTROL

In a report from Transport a review of the use of herbicides, especially those containing glyphosate, for weed and vegetation control in Council operations, and what alternative vegetation control methods existed was provided.

The Chief Executive Officer (Sandy Graham) and the General Manager Infrastructure Services (Simon Drew) spoke to the report and responded to questions.

Moved (Cr Steve Walker/Cr Marie Laufiso):

That the Committee:

- a) **Notes** the Herbicides for Vegetation Control Report.

**Motion carried (SPECC/2023/007)** with Cr Carmen Houlahan recording her vote against

Moved that the Committee (Cr Sophie Barker/Cr Steve Walker):

Adjourns the meeting.

**Motion carried**

The meeting adjourned at 2.45 pm and reconvened at 2.51 pm.

Moved (Cr Carmen Houlahan/Cr Marie Laufiso):

That the Committee:

- a) **Requests** a report on alternative methods for weed control (including health benefits, potential implications for budgets and levels of service) in time for the January 2024 10 year plan meeting.

**Motion carried (SPECC/2023/008)**

## 9 KARAKIA WHAKAMUTUNGA

Ms Megan Potiki closed the meeting with a karakia whakamutunga.

The meeting concluded at 3.02 pm.

.....  
CHAIRPERSON

## PART A REPORTS

### ACTIONS FROM RESOLUTIONS OF THE STRATEGY, PLANNING AND ENGAGEMENT COMMITTEE

Department: Civic

#### EXECUTIVE SUMMARY

- 1 The purpose of this report is to provide an update on resolutions that are being actioned and completed since the last Strategy, Planning and Engagement Committee meeting.
- 2 As this report is an administrative report only, there are no options or Summary of Considerations.

#### RECOMMENDATIONS

That the Committee:

- a) **Notes** the Completed Actions from resolutions of the Strategy, Planning and Engagement Committee shown in Attachment A.

#### Signatories

Author:	Wendy Collard - Governance Support Officer
Authoriser:	Sharon Bodeker - Manager Governance

#### Attachments

	Title	Page
<a href="#">A</a>	Action List	20

PUBLIC COMPLETED ACTIONS - STRATEGY, PLANNING AND ENGAGEMENT COMMITTEE RESOLUTIONS 2023-2025							
Meeting Date	Resolution	Report	Resolution or Action to be Taken	Group	Due Date	Status	Date Completed
13/02/2023	SPECC/2023/005	Resident's Opinion Survey Results	c) Requests quarterly Residents Opinion Survey reports to the Strategy, Planning and Engagement Committee	Corporate Planning		Completed - included in the Strategy, Planning and Engagement forward work programme	Mar-23
	SPECC/2023/006	Submission on the Natural and Built Environment Bill and the Spatial Planning Bill	a) Approves the DCC submission, with any amendments, o "the Natural and Built Environment Bill and the Spatial Planning Bill". b) Authorises the Mayor or his delegate to speak to the submission at hearings. c) Authorises the Chief Executive to make any minor editorial amendments to the submission.	City Development		Completed - Submission sent on 17 Febraury 2023	Feb-23
	SPECC/2023/008	Herbicides for Vegetation Control	a) <b>Requests</b> a report on alternative methods for weed control (including health benefits, potential implications for budgets and levels of service) in time for the January 2024 10 year plan meeting.			Completed - Included in the 10 year plan forward work programme	Feb-23

## **STRATEGY, PLANNING AND ENGAGEMENT COMMITTEE FORWARD WORK PROGRAMME**

Department: Civic

### **EXECUTIVE SUMMARY**

- 1 The purpose of this report is to provide a regular update of the Strategy, Planning and Engagement Committee forward work programme to show areas of activity, progress and expected timeframes for decision making across a range of areas of work. (Attachment A).
- 2 As this is an administrative report only, there are no options or Summary of Considerations.

### **RECOMMENDATIONS**

That the Committee:

- a) **Notes** the Strategy, Planning and Engagement Committee forward work programme as shown in Attachment A.

### **DISCUSSION**

- 3 The forward work programme will be a regular agenda item which shows areas of activity, progress and expected timeframes for decision making across a range of areas of work.
- 4 As an update report, purple highlights show changes to timeframes. New items added to the schedule will be highlighted in yellow. Items that have been completed or updated are shown as bold.

### **Signatories**

Author:	Wendy Collard - Governance Support Officer
Authoriser:	Jeanette Wikaira - Manahautū (General Manager Māori Partnerships and Policy)

### **Attachments**

<b>Title</b>	<b>Page</b>
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Key	
New item	
Changes to timeframes	
Completed; progress to date update	<b>Bold</b>

Strategy, Planning and Engagement Committee Forward Work Programme 2022/2023 - May 2023													
Area of Work	Reason for Work	Council role (decision and/or direction)	Expected timeframe										
			May	June	July	August	Sept	Oct	Nov	Dec	Jan	Feb	Mar
Review of Strategic Framework, incorporating Sustainability Framework options and aligned levels of service	Review, update and align strategies	Ongoing decision making throughout the review process.  <b>Progress to date:</b> An ongoing workshop series to progress the Strategic Refresh project has been established, <b>and will be reported to the Strategy, Planning &amp; Engagement Committee in May.</b>	Report	Strategic Refresh Workshop Series		Ongoing Work							
Submissions to central government and other external parties.	Provide feedback on proposals from central government and other external parties.	Consider and decide on draft submission on central government and other external parties proposals.  <b>Progress to date:</b> <b>One submission has been considered to date.</b>	As required										
Resident's Opinion Survey Results	Provide quarterly updates on the Residents Opinion Survey	Consider the quarterly updates of the Residents Opinion Survey  <b>Progress to date:</b> <b>A report will be presented to the Strategy, Planning &amp; Engagement Committee in May.</b>	Report			Report			Report				Report
Climate Change Work Programme incorporating:													
Zero Carbon 2030 and Alliance Concept	Development of a work programme to achieve alignment with Council's Zero Carbon 2030 target.	<b>Progress to date:</b> An update on the Zero Carbon work programme was presented to the Council January meeting. An update report will be presented to the June 2023 Strategy, Planning & Engagement Committee.	Ongoing work	Update Report	Ongoing work								

Area of Work	Reason for Work	Council role (decision and/or direction)	Expected timeframe										
			May	June	July	August	Sept	Oct	Nov	Dec	Jan	Feb	Mar
South Dunedin Future	Working with the community and Otago Regional Council on the future of South Dunedin	Ongoing decision making throughout the process.  <b>Progress to date:</b> Procurement for technical assistance closed 14 March. Tender evaluation is near complete (at the due diligence stage). Councillor workshops and a formal update report will be scheduled for June 2023.	Ongoing work	Report	Ongoing work								
Second Generation District Plan (2GP) Work Programme													
Variation 3 - Second Generation District Plan	Variations to the 2GP - implement parts of the National Policy Statement - Urban Development, and other minor amendments	Decide on variation 3 to the 2GP to be notified for consultation purposes. Decision to adopt the variation to the 2GP.  <b>Progress to date:</b> Issue and option identification is continuing to be progressed by staff. Notification is expected to be around mid 2023.	Ongoing work				Notify						
NPS - Urban Development													
Future Development Strategy	Required to be completed under the National Policy Statement - Urban Development, in conjunction with the Otago Regional Council, by 2024.	Consider and make decisions as required on the development of the strategy.  <b>Progress to date:</b> The Governance structure for the preparation of the FDS has been agreed by both ORC and DCC Councils. Community engagement workshops are scheduled for 27 April – 30 May. A joint Governors workshop with ORC is planned for 5 May 2023 on strategic directions.	Community Engagement and Joint ORC & DCC Workshop	Ongoing work									
Reserve Management Plans													
Reserves Management Plan - General Policies	Adoption of management plan for reserves is required under section 41(6) of the Reserves Act 1977	Approve a Statement of Proposal and consultation process for the Reserves Management Plan, and adopt the final Plan.  <b>Progress to date:</b> A report will be presented to Council at its 30 May 2023 meeting .	Report to Council	Ongoing work									



Area of Work	Reason for Work	Council role (decision and/or direction)	Expected timeframe										
			May	June	July	August	Sept	Oct	Nov	Dec	Jan	Feb	Mar
Signal Hill Reserve Management Plan	Adoption of management plan for reserves is required under section 41(6) of the Reserves Act 1977	Approve a Statement of Proposal and consultation process for the Reserves Management Plan, and adopt the final Plan.  <b>Progress to date:</b> A review of the plan is in progress. Approval of a Statement of Proposal for community consultation will be presented in June 2023.		Report	Ongoing work								
Mosgiel Memorial Reserve Management Plan	Adoption of management plan for reserves is required under section 41(6) of the Reserves Act 1977	Approve a Statement of Proposal and consultation process for the Reserves Management Plan, and adopt the final Plan.  <b>Progress to date:</b> <b>A Notice of Intent (NOI) to prepare an Reserve Management Plan was presented to Council on 27 April 2023.</b>	Public Feedback being sought										
Logan Park Reserve Management Plan	Adoption of management plan for reserves is required under section 41(6) of the Reserves Act 1977	<b>Approve a Statement of Proposal and consultation process for the Reserve Management Plan, and adopt the final Plan.</b>  <b>Progress to date:</b> <b>A Notice of Intent (NOI) to prepare a Reserve Management Plan was presented to Council on 27 April 2023.</b>	Public Feedback being sought										
Botanic Garden Management Plan	Adoption of management plan for reserves is required under section 41(6) of the Reserves Act 1977	Approve a Statement of Proposal and consultation process for the Reserves Management Plan, and adopt the final Plan.  <b>Progress to date:</b> Work will commence after the completion of the Botanic Garden Strategic Plan in <b>June 2023</b> .	Commencement of plan development										
Dunedin Town Belt Management Plan	Adoption of management plan for reserves is required under section 41(6) of the Reserves Act 1977	Approve a Statement of Proposal and consultation process for the Reserves Management Plan, and adopt the final Plan.  <b>Progress to date:</b> Work is scheduled to commence in <b>September 2023</b> .					Commencement of plan development						

Area of Work	Reason for Work	Council role (decision and/or direction)	Expected timeframe										
			May	June	July	August	Sept	Oct	Nov	Dec	Jan	Feb	Mar
Otago Boat Harbour Reserve Management Plan and Otago Harbour Reserve Management Plan	Adoption of management plan for reserves is required under section 41(6) of the Reserves Act 1977	Approve a Statement of Proposal and consultation process for the Reserves Management Plan, and adopt the final Plan.  <b>Progress to date:</b> Work is scheduled to commence in <b>September 2023</b> .					Commencement of plan development						
Ocean Beach Domain Reserve Management Plan	Adoption of management plan for reserves is required under section 41(6) of the Reserves Act 1977	Approve a Statement of Proposal and consultation process for the Reserves Management Plan, and adopt the final Plan.  <b>Progress to date:</b> Work is scheduled to commence in <b>October 2023</b> .						Commencement of plan development					

## STRATEGIC REFRESH UPDATE

Department: Corporate Policy

### EXECUTIVE SUMMARY

- 1 The purpose of this report is to update the Strategy, Planning and Engagement Committee on the progress of the Strategic Refresh project (the Strategic Refresh), and outlines the next phase of the Strategy Refresh work programme.
- 2 The report summarises key milestones achieved since the update report to Council in September 2022.
- 3 A schedule of Councillor workshops is provided as **Appendix A**.

### RECOMMENDATIONS

That the Committee:

- a) **Notes** the Strategic Refresh Update Report

### BACKGROUND

- 4 The existing Strategic Framework (the wheel) incorporates eight high-level strategies. The wheel is underpinned by Council's commitment to the Treaty of Waitangi and the principle of sustainability.
- 5 The key strategies were developed with community and stakeholders over a period of approximately eight years. The first strategy, the Three Waters Strategic Direction Statement was adopted in 2010. The last, the Parks and Recreation Strategy was completed in 2017.



- 6 A review by consultants Harrison Grierson in 2020 found that:
- There was no formal governance or oversight of the wheel
  - That the principles of sustainability and the Treaty of Waitangi were not clearly defined
  - That there was no consistency in prioritising, implementing, measuring, and reporting on the principles across the strategies
  - That the wheel lacked alignment and did not capture all of the DCC's strategic activities
  - That the DCC's current strategic framework wheel needed to be refreshed
- 7 Separately, the Local Government (Community Wellbeing) Amendment Act (2019) restored the promotion of 'social, economic, environmental, and cultural wellbeing of communities' to the statutory purpose as defined in the Local Government Act 2002. However, the four wellbeings were not clearly defined within the Act.
- 8 The wheel does include four wellbeing strategies (Ara Toi Otepoti – our Creative future, Te Ao Tūroa, Economic Development Strategy and Dunedin's Social Wellbeing Strategy), but they are not embedded across all strategic documents or operational activities. Refreshing the four wellbeing strategies was identified as essential. The development of a Māori Strategic Framework (MSF) to give effect to Council's commitment to the Treaty of Waitangi was also identified as essential.
- 9 In September 2020, Council considered options for a consistent approach to sustainability in the refresh of the DCC's Strategic Framework. Council approved the development of the City Portrait for development and adaptation. The Council resolved as follows:

*Moved (Cr Steve Walker/Cr Christine Garey):*

*That the Council:*

- a) *Considers the sustainability frameworks set out in the report, and*
- b) **Approves** *development of the City Portrait framework for development and adaptation.*

*Division*

*The Council voted by division:*

*For: Crs Sophie Barker, David Benson-Pope, Christine Garey, Doug Hall, Mike Lord, Jim O'Malley, Chris Staynes, Steve Walker and Mayor Aaron Hawkins (9).*

*Against: Crs Rachel Elder, Jules Radich, Lee Vandervis and Andrew Whiley (4).*

*Abstained: Nil*

*The division was declared CARRIED by 9 votes to 4*

*Motion carried (CNL/2020/072)*

- 10 In December 2020, an update report on the Strategic Refresh was presented to Council.
- 11 In May 2021, the report 'Thriving Cities City Portrait: Progressing the Strategic Framework Refresh' was presented to Council. The Council voted by division to approve the implementation of the Strategic Framework Refresh project plan.

*Moved (Cr Steve Walker/Cr Christine Garey):*

*That the Council:*

*b) **Approves** implementation of the Strategic Framework Refresh project plan.*

*Division*

*The Council voted by division:*

*For: Crs Sophie Barker, David Benson-Pope, Rachel Elder, Christine Garey, Carmen Houlahan, Marie Laufiso, Jim O'Malley, Steve Walker and Mayor Aaron Hawkins (9).*

*Against: Crs Mike Lord, Jules Radich, Lee Vandervis and Andrew Whiley (4).*

*Abstained: Nil*

*The division was declared CARRIED by 9 votes to 4*

*Motion carried (CNL/2021/078)*

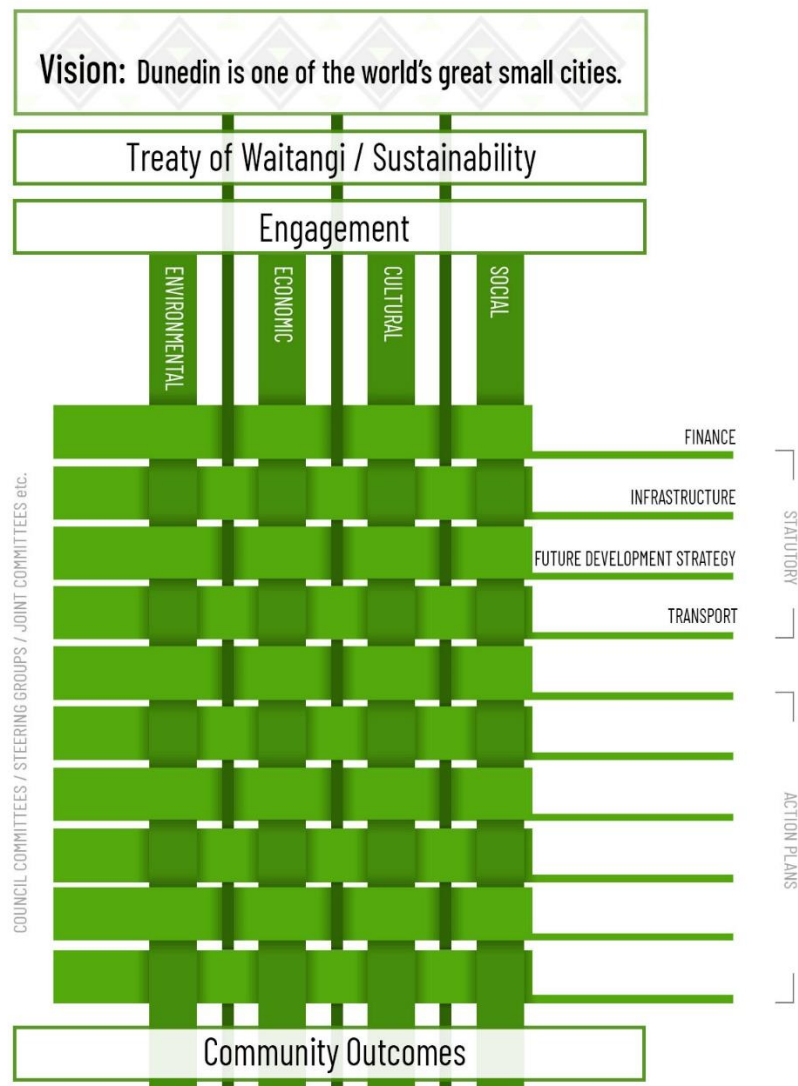
- 12 In December 2021, a further update report was presented to Council on the Strategic Framework Refresh Programme.
- 13 The most recent update to Council was in September 2022, which included a proposed draft 'refreshed' Strategic Framework (the weave).

*"Moved (Mayor Aaron Hawkins/Cr Christine Garey): That the Council:*

***Notes** the Strategic Refresh update and the 'refreshed draft' Strategic Framework.*

*Motion carried (CNL/2022/065) with Cr Vandervis recording his vote against.*

- 14 The draft weave framework has been a useful conceptually as a visual to reimagine strategic alignment. The weave has also been useful in making visible key strategic components that will support Council to deliver improved wellbeing to all Dunedin residents, whilst providing clarity of alignment across operational activities. Recent Council feedback was used to produce this updated version of the weave.



The draft

## DISCUSSION

### Strategic Refresh Update

- 15 Staff have developed a high level online dashboard to provide clear updates on the Strategic Refresh project. An overview of this is included below.

Council's strategic commitments	Expressed in strategies/framework /policies	Strategic Refresh Status	What will we achieve once this is completed?
Sustainability	City Portrait (& Zero Carbon Policy)	In development	<ul style="list-style-type: none"> <li>Strategic alignment of all strategies &amp; frameworks</li> <li>Better reporting &amp; monitoring focussed on outcomes and performance based measures</li> <li>Review cycle for strategies to ensure alignment</li> <li>Improved efficiencies throughout</li> </ul>
Treaty of Waitangi	Māori Strategic Framework	In development with mana whenua	
Economic Wellbeing	Economic Development Strategy	Refresh	
Social Wellbeing	Dunedin's Social Wellbeing Strategy	Refresh	
Environmental Wellbeing	Te Ao Tūroa – The Natural World	Refresh	
Cultural Wellbeing Engagement	Ara Toi Ōtepoti - Our Creative Future	Refresh	
Engagement	Engagement Strategy	New work – in development	

Table 1: High level summary of review of wellbeing strategies, and development of new strategies.

- 16 As set out in the previous Council report in September 2022, the Harrison Grierson Project plan has been integrated in the work programme and the original milestones remain relevant such as; developing a schedule of Councillor workshops and updated reports, continual alignment across the work streams and education opportunities for staff teams.
- 17 In addition to the Harrison Grierson Project plan, wellbeing and engagement was also included as new work areas in response to the Future for Local Government review which proposed strengthening the legislation related to the Treaty of Waitangi and wellbeing.
- 18 The original timeline in the Harrison Grierson Project plan was not achievable as the periods were too short to engage with mana whenua and the wider community, and it did not take into account the impacts of Covid-19.
- 19 The timing of the project going forward takes into account other Council related work and the 10 Year Plan 2024-34.
- 20 A high level update on each of the work streams that form the Strategic Refresh Project is summarised below.

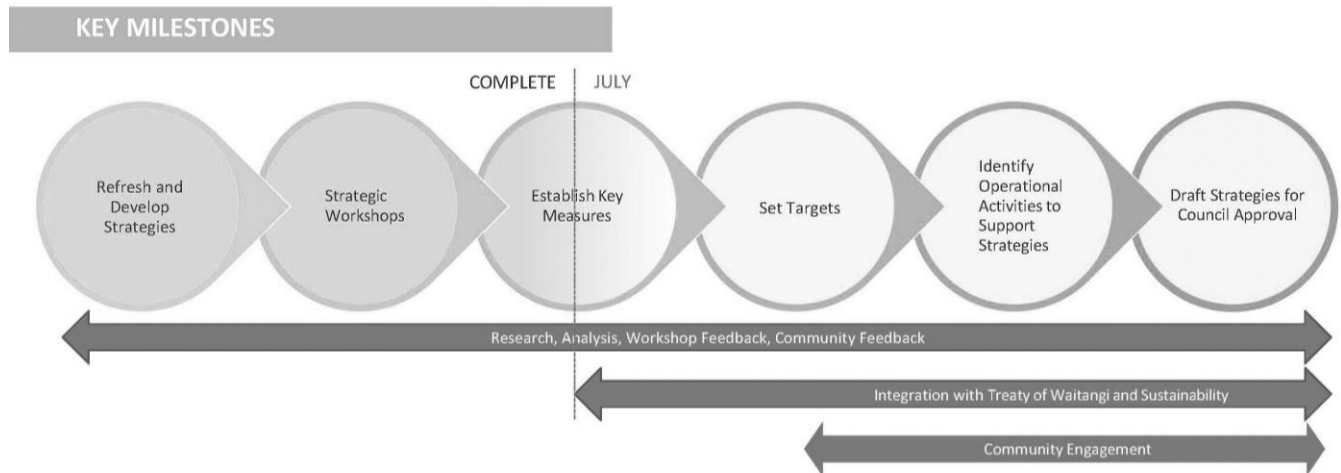
Work Streams	Key Milestones completed	What we are working on now	Where we are heading
<b>Māori Strategic Framework (Treaty of Waitangi Priority)</b>	<ul style="list-style-type: none"> <li>Engagement with mana whenua (ongoing)</li> </ul>	<ul style="list-style-type: none"> <li>Finalising high level strategy document</li> <li>Developing draft indicators and measures</li> </ul>	<ul style="list-style-type: none"> <li>Te Pae Māori report and presentation</li> <li>Council workshop</li> </ul>

	<ul style="list-style-type: none"> <li>Values and framework developed with mana whenua</li> <li>Council Workshop</li> <li>Te Pae Māori Presentation</li> </ul>	<ul style="list-style-type: none"> <li>Connecting the MSF with the City Portrait and the four wellbeings</li> <li>Planning for update report and presentation to Te Pae Māori</li> </ul>	<ul style="list-style-type: none"> <li>Council approval</li> </ul>
<b>City Portrait (Sustainability Priority)</b>	<ul style="list-style-type: none"> <li>Review of DCC strategies</li> <li>Ongoing meetings with staff</li> <li>Updated communications (online)</li> <li>Appointment of PAN</li> <li>Council Workshops</li> </ul>	<ul style="list-style-type: none"> <li>Developing draft indicators/measures with staff in existing strategies</li> <li>Council workshops</li> <li>Developing engagement plan to support community engagement</li> </ul>	<ul style="list-style-type: none"> <li>Council workshop</li> <li>Community Engagement</li> <li>Council approval</li> </ul>
<b>Wellbeing Strategies (Economic Development Strategy, Ara Toi, Te Ao Tūroa, Social Wellbeing)</b>	<ul style="list-style-type: none"> <li>Audit of existing 'wellbeing' strategies</li> <li>Wellbeing research completed</li> <li>Wellbeing Concepts drafted</li> <li>Ongoing support for ORC wellbeing group</li> </ul>	<ul style="list-style-type: none"> <li>Building indicators/measures with Council and staff</li> </ul>	<ul style="list-style-type: none"> <li>Council workshops</li> <li>Community Engagement</li> <li>Council approval</li> </ul>
<b>Levels of Service and other data</b>	<ul style="list-style-type: none"> <li>Reviewed LoS and other data</li> <li>Produced draft SMART descriptions for LoS</li> <li>Workshop with Councillors</li> </ul>	<ul style="list-style-type: none"> <li>Developing LoS with staff and Council</li> <li>Developing reporting tools for strategies</li> </ul>	<ul style="list-style-type: none"> <li>Council workshop</li> <li>Community Engagement</li> <li>Council approval</li> <li>Auditors satisfied with LoS improvements</li> </ul>
<b>Engagement Strategy</b>	<ul style="list-style-type: none"> <li>Reviewed other Council's engagement strategies and guidelines</li> </ul>	<ul style="list-style-type: none"> <li>Developing a Council wide engagement strategy</li> <li>Identifying key principles for community engagement</li> <li>Developing guidelines and best practice engagement tools.</li> </ul>	<ul style="list-style-type: none"> <li>Council workshop</li> <li>Council approval</li> </ul>

Table 2: High level summary of work streams that form the Strategic Refresh Programme



- 21 The timeline for the Strategic Refresh Project related to key milestones for 2023 is outlined below.



## Key Points

### Refreshing the existing strategies

- 22 In undertaking the review of the DCC's existing strategies, staff have been mindful of the legislative reforms from Central Government. This has included, but not limited to, the reform of the Resource Management Act including the forthcoming Climate Adaptation Bill, the 3 Waters reform, as well as the Future for Local Government review.
- 23 The wheel includes four strategies that focus on community wellbeing and four statutory strategies that relate to critical services delivered by Council. Across these eight strategies, objectives include both long term visionary goals for the city, as well as short to medium outputs related to delivering operational activities. This has resulted in various indicators and measures, that are not aligned, are disconnected and do not clearly indicate progress over time.
- 24 The focus has been on analysing and refreshing the four strategies that are related to wellbeing (Economic Development Strategy, Ara Toi, Te Ao Tūroa, and Dunedin's Social Wellbeing). This has involved an in-depth audit of each strategy, analysing strengths and weaknesses in relation to wellbeing, and identifying areas of improvement.
- 25 In refreshing the remaining strategies, it has been important to keep in mind the potential impacts of the reforms as well as the statutory requirements related to strategies that have national significance such as the Transport, Spatial and 3 Waters Strategies. These specific strategies have been reviewed in relation to the Treaty of Waitangi and Sustainability and have helped to inform the City Portrait work. The Spatial Strategy is also being refreshed as part of the Future Development Strategy work.

## Workshop Programme

- 26 A combined Councillor and ELT workshop programme has been developed. The rationale for these workshops is so that ELT and Council can consider and give feedback on the development of the wellbeing strategies together. This will provide an opportunity for a combined governance and operational perspective. This in turn will help to strengthen the process and provide guidance on the Strategic Refresh work programme. Please see **Appendix One** for a list of scheduled workshops.

## Summary of Wellbeing and City Portrait work

- 27 A summary overview of the Wellbeing and City Portrait work has been prepared and will be provided prior to the workshop programme.
- 28 This summary will include a review of national, international, and indigenous wellbeing research and frameworks, and a comparison of how other cities are developing wellbeing strategies to drive their work and assess impacts. The Wellbeing Summary includes a high level review of the existing wellbeing strategies. DCC have attended the regional wellbeing working group, led by the Otago Regional Council. Collaboration with this group has also helped to foster a shared understanding of wellbeing. In addition, The City Portrait Summary includes a review of existing strategies and a high level summary of what the DCC is currently measuring as it relates to the ecological ceiling.

## OPTIONS

- 29 As this is a report for noting, there are no options.

## NEXT STEPS

- 30 **Combined Councillor and ELT workshop programme** is scheduled to start in May.
- 31 **Community Engagement** is an essential part of the Strategic Refresh. This will begin in August and September once the Councillor and ELT workshops are complete. The focus is to learn from the community and provide opportunities for the community to shape the refreshed strategies.
- 32 **Update reports to Strategy, Planning and Engagement Committee** will follow the Council and ELT workshops with the provision of the Strategic Refresh engagement plan. A further update report is planned following community engagement.

## Signatories

Author:	Gina Huakau - Corporate Policy Manager
Authoriser:	Jeanette Wikaira - Manahautū (General Manager Māori Partnerships and Policy)

## Attachments

Title	Page
<a href="#">A</a> Strategic refresh Reporting and Workshop Schedule	37

## SUMMARY OF CONSIDERATIONS

### ***Fit with purpose of Local Government***

The Strategic Refresh enables democratic local decision making and action by, and on behalf of, communities.

It also promotes the social, economic, environmental and cultural wellbeing of communities in the present and for the future.

### ***Fit with strategic framework***

	Contributes	Detracts	Not applicable
Social Wellbeing Strategy	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Economic Development Strategy	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Environment Strategy	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Arts and Culture Strategy	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
3 Waters Strategy	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Spatial Plan	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Integrated Transport Strategy	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Parks and Recreation Strategy	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Other strategic projects/policies/plans	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

The Refresh encapsulates all of the above strategies.

### ***Māori Impact Statement***

Mana whenua and mataawaka are partners in the development of the MSF and in the Strategic Refresh. The project will ensure the DCC is a good Treaty partner and contributes to positive outcomes for Māori and will seek further Māori input via community engagement.

### ***Sustainability***

The development and adoption of the City Portrait will promote social, economic, environmental and cultural wellbeing of communities in the present and for the future. It will do this by clarifying the interpretation and measures of sustainability, and promoting consistent application of this development approach.

### ***LTP/Annual Plan / Financial Strategy /Infrastructure Strategy***

The Refresh is expected to bring greater visibility and clarity as to how current and future corporate planning functions (encompassing long term plans and associated statutory strategies, levels of service and performance measures) support the DCC's strategic goals and meet statutory requirements. The Strategic Refresh will align with the 10 Year Plan process.

### ***Financial considerations***

There are no financial considerations.

### ***Significance***

This report is considered to be of low significance in terms of the Significance and Engagement Policy as it provides an update of the Strategic Refresh. The Strategic Refresh itself is of high importance and so community engagement is planned and has been detailed in the report.

## SUMMARY OF CONSIDERATIONS

### ***Engagement – external***

Staff have not presented to any additional groups since the last update report.

### ***Engagement - internal***

Internal engagement is ongoing.

### ***Risks: Legal / Health and Safety etc.***

There are no identified risks.

### ***Conflict of Interest***

There are no known conflicts of interest.

### ***Community Boards***

All areas of the city will be interested in the Strategic Refresh. Community Boards will have an opportunity to participate as part of the engagement process.

**APPENDIX 1.**
**Strategic Refresh Reporting and Workshop Schedule for Councillors**  
**September 2022 – September 2023**

Date	Forum	Topic	Explanation
<b>Tuesday 27 September 2022</b>	<b>Report: Council</b>	<b>Strategic Refresh Update</b>	<b>Update Council on the Strategic Refresh, including a draft 'refreshed' Strategic Framework.</b>
Monday 7 November 2022	<b>Workshop</b>	Strategic Refresh, including the four wellbeings	Introducing the new Council to the Strategic Refresh project.
Monday 28 November 2022	<b>Workshop</b>	The City Portrait	Introducing the new Council to the City Portrait work programme.
Monday 30 January	<b>Workshop</b>	Māori Strategic Framework	Presenting an update on the MSF to Rūnaka and Council.
Wednesday 1 February	<b>Workshop</b>	AP, LTP, LOS + Financial Strategy and Audit Process	Presenting an overview of strategic processes that underpin.
Wednesday 22 March	<b>Workshop</b>	Council Aspirations Part I	Identifying Council's collective strategic intent.
Monday 3 April Tuesday 4 April Wednesday 12 April Wednesday 26 April Monday 8 April	<b>Workshop</b>	Levels of Service and team activities	Presenting DCC Activities <ul style="list-style-type: none"> <li>Who we are</li> <li>What we do</li> <li>Facts</li> <li>Operating budget</li> </ul>
Wednesday 26 April	<b>Workshop</b>	Strategic Refresh overview	Identifying Council's collective strategic intent.
<b>Monday 8 May</b>	<b>Report: Strategy, Engagement &amp; Planning Committee</b>	<b>Strategic Refresh Update</b>	<b>Update of the SR project &amp; next steps with Council</b>
17 May	<b>Workshop</b>	Economic Development Strategy – refresh overview	Seeking feedback on EDS, Economic Wellbeing and next steps with Council
31 May	<b>Workshop</b>	Ara Toi Ōtepoti - refresh overview	Seeking feedback on ATŌ, Cultural Wellbeing and next steps with Council
14 June	<b>Workshop</b>	Dunedin's Social Wellbeing Being Strategy – refresh overview	Seeking feedback on DSWS, Social Wellbeing and next steps with Council
28 June	<b>Workshop</b>	Te Ao Tūroa – refresh overview	Seeking feedback on TAT, Environmental Wellbeing and next steps with Council

12 July	<b>Workshop</b>	City Portrait - overview of work	Seeking feedback on CP, Environmental Wellbeing and next steps with Council
<b>17 July</b>	<b>Report and Presentation: Te Pae Māori Mana Whenua and Council Meeting Kāti Huirapa ki Puketeraki Marae</b>	<b>Māori Strategic Framework overview</b>	<b>Presenting an overview of the Māori Strategic Framework and seeking feedback from Te Pae Māori.</b>
TBC	<b>Workshop</b>	Engagement Strategy – overview of work	Seeking feedback on ES, and next steps with Council.
TBC	<b>Workshop</b>	Levels of Service & other data -overview of work	Seeking feedback on LoS and next steps with Council.
TBC	<b>Workshop</b>	Māori Strategic Framework	Seeking feedback on MSF, and next steps with Council.
<b>TBC</b>	<b>Report: Strategy, Engagement &amp; Planning Committee</b>	<b>Strategic Refresh Update report/ approvals</b>	<b>Seeking approval of the SR programme &amp; next steps with Council.</b>

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## **ITEMS FOR CONSIDERATION BY THE CHAIR**

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Any items for consideration by the Chair

## RESOLUTION TO EXCLUDE THE PUBLIC

That the Strategy, Planning & Engagement Committee:

Pursuant to the provisions of the Local Government Official Information and Meetings Act 1987, exclude the public from the following part of the proceedings of this meeting namely:

General subject of the matter to be considered	Reasons for passing this resolution in relation to each matter	Ground(s) under section 48(1) for the passing of this resolution	Reason for Confidentiality
C1 Options for Residents' Opinion Survey Quarterly Reporting	S7(2)(b)(ii) The withholding of the information is necessary to protect information where the making available of the information would be likely unreasonably to prejudice the commercial position of the person who supplied or who is the subject of the information.	S48(1)(a) The public conduct of the part of the meeting would be likely to result in the disclosure of information for which good reason for withholding exists under section 7.	The report is considered confidential due to commercial sensitivities as it provides pricing information from the contractor..

This resolution is made in reliance on Section 48(1)(a) of the Local Government Official Information and Meetings Act 1987, and the particular interest or interests protected by Section 6 or Section 7 of that Act, or Section 6 or Section 7 or Section 9 of the Official Information Act 1982, as the case may require, which would be prejudiced by the holding of the whole or the relevant part of the proceedings of the meeting in public are as shown above after each item.