



Date: Tuesday 25 June 2024
Time: 10.00 am
Venue: Council Chamber, Dunedin Public Art Gallery, The Octagon,
Dunedin

Council
OPEN ATTACHMENTS
UNDER SEPARATE COVER

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tō tātou āpōpō
the future of us

Dunedin City Council
2024/25 Annual Plan



Section 1

he kupu whakataki introduction

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he kupu whakataki nā te kahika introduction from the Mayor

Welcome to our 2024/25 Annual Plan.

You may be aware that we were scheduled to complete a 10 year plan for the 2024-34 period. Given the recent repeal of 3 Waters legislation, the Government enabled councils to instead complete an annual plan for the 2024/25 year if they wished, and this would be followed by a 9 year plan for the 2025-34 period.

As 3 Waters is a significant part of our Council budget, we decided to take the option of preparing an Annual Plan, as it gives us an opportunity to develop a 9 year plan with more certainty about the future of 3 Waters. In the meantime, this Annual Plan provides an update of year four of our 10 year plan 2021-31 – the future of us / tō tātou āpōpō.

We understand the financial pressures that everyone is facing, with high inflation rates and interest rates. We are also impacted by cost increases, many beyond our control, such as energy costs to run our pools and other facilities. We have scrutinized our budgets to find all possible savings but have also kept in mind our need to continue to deliver services to you, and so the final overall rates rise for the 2024/25 year will be 17.5%.

Of this rate increase, 4.4% relates to the cost of the new 4-bin kerbside waste collection service that will commence on 1 July 2024. This new service replaces the purchase of black rubbish bags and includes new garden and food waste collection. A further 5.4% of the rates rise pertains to 3 Waters, 4.9% stems from depreciation, and 1.8% from interest.

In this Annual Plan, we have updated our capital programme and budgets to reflect changes in cost and timing of delivery. We have approved a budget of \$207 million for capital works, and \$80 million of this relates to 3 Waters. Advancing our 3 Waters work will reduce the risk of network failures and service interruptions.

Thank you to everyone who contributed to the development of this year's Annual Plan. We are grateful for the feedback we received through our engagement process and the ideas that were presented to us. Some of your ideas will be explored further, as we now work on our next draft 9 year plan 2025-34.

We thank you for your support of the work that we are doing to look after and invest in our city for now and future generations.

Jules Radich
Mayor of Dunedin



he kupu whakataki nā te kahika introduction from the Mayor

Te reo translation



ko tō koromatua me kā kaikaunihera mayor and councillors



Jules Radich (Mayor)



Christine Garey



Jim O'Malley



Cherry Lucas (Deputy Mayor)



Kevin Gilbert



Lee Vandervis



Bill Acklin



Carmen Houlahan



Steve Walker



Sophie Barker



Marie Laufiso



Brent Weatherall



David Benson-Pope



Mandy Mayhem



Andrew Whiley

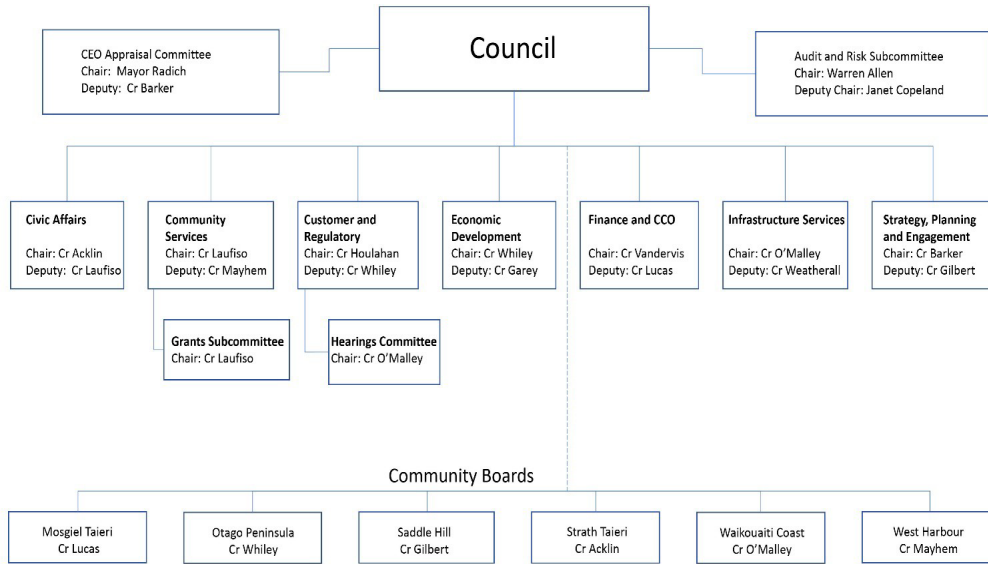


kā poari hapori communityboards

| Mosgiel - Taieri | Otago Peninsula | Saddle Hill | Strath Taieri | Waikouaiti Coast | West Harbour |
|----------------------|-----------------------|---------------------|------------------------|---------------------------|---------------------|
| Andrew Simms (Chair) | Paul Pope (Chair) | Paul Weir (Chair) | Barry Williams (Chair) | Alasdair Morrison (Chair) | Ange McLane (Chair) |
| Kathryn Anderson | Hoani Langsbury | Scott Weatherall | David (Jock) Frew | Andy Barratt | Wayne Sefton |
| Austen Banks | Lox Kellas | Pim Allen | Terina Geddes | Sonya Billyard | Barbara Anderson |
| Regan Horrell | Stacey Kokaua-Balfour | Christina McBratney | Tony Markham | Mark Brown | Duncan Eddy |
| Dean McAlwee | Cheryl Neill | Keith McFayden | Robin Thomas | Chris McBride | Kristina Goldsmith |
| Brian Peat | Edna Stevenson | John Moyle | Anna Wilson | Geraldine Tait | Jarrold Hodson |
| Cr Cherry Lucas | Cr Andrew Whiley | Cr Kevin Gilbert | Cr Bill Acklin | Cr Jim O'Malley | Cr Mandy Mayhem |



te aka o tekōmiti kaunihera council committee structure





Section 2

he tirohaka whānui overview

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whakarāpopoto o te akoako hapori summary of community consultation

Community feedback

Community engagement on the draft 2024/25 Annual Plan took place between 28 March and 24 April 2024, and between 8 May and 15 May 2024. A mixed method approach to engagement was used. A consultation document was prepared, and engagement included in person engagement opportunities such as drop in sessions at the Civic Centre, the Farmers Market and Local Board areas, digital content on the DCC website, and taking a proactive use of social media and advertising in print media and radio.

Specific feedback was sought on two topics – community housing and a possible increase in the rent paid by the tenants, and whether or not Council should take ownership of the Hockey Turfs at Logan Park. The community was also invited to provide any other feedback that they wished to tell us.

Submissions were collected via an online form, emails, and written letters. Around 100 submissions were presented to the Council Annual Plan hearings on 8 and 9 May 2024, and 15 May 2024.

Council received 760 submissions during the feedback period, in addition to social media posts. The community feedback was categorised into topics and the 10 most frequently commented on topics were:

| Topic | Number of Comments |
|----------------------------|--------------------|
| Hockey turf | 319 |
| Community housing | 241 |
| Tūhura Otago Museum | 192 |
| Cycleways | 80 |
| Peninsula connection | 79 |
| Ara Toi – arts and culture | 61 |
| Transport | 48 |
| Rates | 39 |
| Waste Management | 33 |
| City development | 28 |

Council decision making

Council considered the community feedback received at its deliberations meeting on 28 May 2024. A complete record of the decisions can be found in the meeting minutes on the DCC website.

The Council made decisions and agreed to look into some matters as a result of the community feedback received. Decisions made at the meeting included:

| | |
|-------------------------|--|
| Community Housing | Council approved an 11% increase in the Community Housing rents for 2024/25. |
| Hockey Turf | Council agreed to take ownership of the hockey turfs located at Logan Park and fund the replacement of the hockey turfs at a capital cost of \$1 million in the 2024/25 year. Staff are to undertake a review of the ground rental charges for sports fields and facilities, in time to inform the development of the 9 year plan 2025-34. Staff are also to work with the Otago Hockey Association on rental charges for 2024/25. |
| Tūhura Otago Museum | Council approved a museum levy increase of 4.3% for the 2024/25 year. |
| Wildlife Hospital Trust | Council approved funding of \$75,000 for the Wildlife Hospital Trust for the 2024/25 year. |
| Community Development | Staff to develop, in consultation with key Māori and Pasifika agencies, a draft Ōtepoti Rakatahi Taiohi Young People's Action Plan. |
| Rates | Council approved a rate increase of 17.5% for the 2024/25 year. |



he whakatikatika pae tawhiti 10 year plan update

The 10 year plan 2021-31 outlines the services and activities that the DCC will provide, the projects that will be carried out, and the level of service that the community can expect. The 10 year plan also includes how much things will cost, how they will be paid for and what it means for rates and debt.

A 10 year plan looks a decade ahead, but is reviewed and consulted on every three years. An Annual Plan is prepared for the years in between and provides an overview of the Council's plans for a single year. However, given the recent repeal of 3 Waters legislation, the Government have said that Councils can do an enhanced annual plan instead for this coming year. This is due to uncertainty about the future funding and structure of 3 Waters. As 3 Waters is a significant part of our Council budget, Dunedin City Council decided to do an enhanced annual plan this year. Therefore, 2024/25 budget is 'year 4' of the current 10 year plan.

Budget changes for 2024/25

The 2024/25 budget in this document has been compared to the budget for year 4 in the 10 year plan, and differences arising are as follows:

1. Rates revenue is higher than that provided for in year 4 of the 10 year plan. The 2024/25 year provides for a rate increase of 17.5%, which is higher than the 6.0% provided for in year 4 of the 10 year plan. It is also higher than the Financial Strategy rate limit of 6.5%. This rate increase will maintain our current levels of service, and provide our new 4 bin kerbside waste collection service. This decision follows an extensive review of our operations and budgets, while also reflecting our commitment to the city's wellbeing today and into the future.
2. Financial revenue is higher than forecast in year 4 of the 10 year plan due to the inclusion of an \$11.0 million dividend from Dunedin City Holdings Limited.
3. Other expenses are higher than what is provided for in year 4 of the 10 year plan reflecting increases in maintenance, regulation and compliance, monitoring, insurance, energy and rates. This is in part reflecting the fact that actual inflation rates have exceeded the assumed inflation rates in the 10 year plan 2021-31.
4. Personnel costs are higher than what is provided for in year 4 of the 10 year plan. They were increased in the 2022/23 Annual Plan to respond to demand for building and other consents, the 3 Waters reform process, and to reduce our reliance on contractors and consultants, to enable more efficient project delivery. In the 2023/24 Annual Plan,



additional staff are required to staff Te Puna o Whakaehu and to increase back-of-house support areas, necessary to support the changes that are being made internally to increase efficiency and support service delivery. In the 2024/25 Annual Plan the increase provides for a union negotiated salary increase for staff.

5. Depreciation costs are higher than provided for in year 4 of the 10 year plan due to the revaluation of assets.
6. Interest expense is also higher than forecast in year 4 of the 10 year plan, reflecting the predicted increase in debt funding required to support the planned capital expenditure programme and an increase in interest rate.
7. In the 2024/25 Annual Plan, there is not sufficient projected revenue to cover the expenses to achieve the predicted levels of service. An operating deficit of \$28.585 million has been projected.
8. The updated capital expenditure programme is detailed in Section 4 of the 2024/25 Annual Plan. The capital expenditure programme for 2024/25 is \$206.883 million, compared to \$157.044 million in year 4 of the 10 year plan. Capital budgets have been reviewed and updated for all activities of Council. The increase reflects an accelerated capital expenditure programme for 3 Waters. In addition, since completing the 10 year plan budgets we have better information on the estimated costs of projects and timing of delivery.
9. The value of the property, plant and equipment is higher than forecast in year 4 of the 10 year plan, reflecting asset revaluation and the accelerated capital expenditure programme.
10. Term loans are higher than provided for in the 10 year plan due to the accelerated 3 Waters capital expenditure programme, with debt projected to reach \$709.473 million by 30 June 2025, which represents 190% of revenue. The debt limit in our Financial Strategy is 250% of revenue. This estimated debt is an increase of \$120.500 million on the 2023/24 Annual Plan and is \$169.894 million higher than provided for in year 4 of the 10 year plan.

Significant forecasting assumptions for 2024/25

The 10 year plan included an assumed interest rate of 2.85% per annum for floating debt. Due to increases in the official cash rate to manage inflationary pressures and the elevated level of economic activity, the interest rate included in the 2024/25 Annual Plan is 5.00%.

There are no other changes to the significant forecasting assumptions for the 2024/25 year. Significant forecasting assumptions can be found in Section 4 of the 10 year plan.



te tahua ā-tau annual budget

| Activities and services | Capital cost | Operating costs |
|------------------------------------|---------------------|------------------------|
| Community & planning | \$0m | \$16m |
| Economic development | \$0m | \$6m |
| Galleries, libraries & museums | \$4m | \$31m |
| Governance & support services | \$4m | \$52m |
| Property | \$37m | \$47m |
| Reserves & recreational facilities | \$16m | \$45m |
| Regulatory Services | \$1m | \$20m |
| Roading & footpaths | \$25m | \$66m |
| 3 Waters | \$80m | \$126m |
| Waste Management | \$40m | \$33m |



Section 3

he ratoka, he mahi services and activities

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Services and activities | He ratoka, he mahi

This section provides information on the activities and services that the DCC provides and describes:

- How the services and activities contribute to our community outcomes;
- How performance is measured; and
- The costs for providing the services and activities.

The services and activities that the DCC provides are grouped into 12 groups of activity. The community outcomes that they mainly contribute to are described within each activity.

Information on 'significant negative effects' for the services and activities is also provided within each activity.

The activity group structure in this Annual Plan aligns with the 10 year plan 2021-31 is as follows:

| Group of activity | Services and activities | |
|--------------------------------------|---|---|
| Roading and footpaths | Transport | |
| Water supply | Water supply | |
| Sewerage and sewage | Wastewater | |
| Stormwater | Stormwater | |
| Reserves and recreational facilities | Aquatic services Botanic Garden | Cemeteries and crematorium Parks and reserves |
| Property | Commercial property Community housing | Operational property |
| Ara Toi (Arts and Culture) | Dunedin Public Art Gallery Dunedin Public Libraries Lan Yuan Chinese Garden | Olveston Historic Home Toitū Otago Settlers Museum |
| Waste management | Waste and environmental solutions | |
| Regulatory services | Building services Compliance solutions | Parking operations Parking services (enforcement) |
| Community and planning | City development Resource consents | Community development and events |
| Economic development | Economic development Marketing Dunedin | Dunedin i-Site Visitor Centre |
| Governance and support services | Civic and administration Civil defence Customer services agency | |



Community and planning | Te hapori me te whakamahere kaupapa

Services and activities

The community and planning group includes activities and services related to:

- Community development and events
- City development
- Resource consents

The DCC is responsible for promoting the sustainable management of the natural and physical resources within Dunedin. This includes developing, reviewing and administering the District Plan, Spatial Plan and related policies, and processing applications for resource consents under the District Plan. The DCC also provides heritage, biodiversity and urban design advice to the Council and residents, and administers the heritage fund.

The community and planning group provides advice and support to community providers, administers a range of community support and grants, and organises community events. The community and planning group contributes to the vibrancy of the city for Dunedin residents and visitors, and works with community groups to provide a better quality of life, while driving development and delivery of the city's key strategies.

Community outcomes

The community and planning group contributes to the following community outcomes:

- A creative city with a rich and diverse arts and culture scene
- A successful city with a diverse, innovative and productive economy
- A supportive city with caring communities and a great quality of life
- A sustainable city with healthy and treasured natural environments
- A compact city with a vibrant CBD and thriving suburban and rural centres

Significant negative effects

Community development and events:

No significant negative effects have been identified, but examples of potential negative effects on the local community are:

- The Events Team organises large events within the city. At times, these can cause some traffic congestion, in particular around Forsyth Barr Stadium and Octagon areas.

The Events Team is actively promoting ride-share, walking and other options for people to attend



major events within the city. The Council works with the Otago Regional Council and other providers to ensure there are buses from the Stadium to the city. More work is planned to explore further options to reduce traffic volumes in and around the Stadium and Octagon during major events.

City development and resource consents:

No significant negative effects have been identified, but examples of potential negative effects on the local community are:

- District Plan policies and rules, NES and regulation, their administration via permitted activity status and resource consent decisions can have negative effects on the interests of people within the community.

If these policies and rules and their administration is done effectively and appropriately, the effects should maximise the potential benefits to the community as a whole, which may require some negative effects on individual's interests.

Measuring performance

| Measure | Data Source | Actual Year 2 2022/23 | Target 2024/25 |
|--|---------------|-----------------------|----------------|
| Level of service: Advice and support is provided to the community and key stakeholders, and grants funding and contract support is appropriately administered and monitored | | | |
| Percentage of customers satisfied with advice, support, and assistance provided by the Community Development Team | Annual survey | 92% | ≥95% |
| Level of service: Council funded events meet the needs of residents | | | |
| Percentage of residents satisfied with city festivals and events | ROS | 61% | ≥70% |
| Level of service: Residents are satisfied with the look and feel of the city | | | |
| Percentage of residents satisfied with the overall look and feel of the city | ROS | 58% | ≥75% |
| Level of service: Resource consents are processed efficiently and meet statutory timeframes and customer information needs are met. | | | |
| Percentage of resource consents processed within statutory timeframes | Internal data | 93% | 100% |

ROS Residents' Opinion Survey



Dunedin City Council
Funding Impact Statement
for the Year Ended 30 June 2024 for Community & Planning

| | 2023/24 Annual Plan \$000 | 2024/25 Long-term plan \$000 | 2024/25 Annual Plan \$000 |
|--|---------------------------------|---------------------------------------|---------------------------------|
| Sources of operating funding | | | |
| General rates, uniform annual general charges, rates penalties | 14,479 | 13,027 | 13,545 |
| Targeted rates | - | - | - |
| Subsidies and grants for operating purposes | 801 | 151 | 62 |
| Fees and charges | 1,808 | 1,662 | 1,878 |
| Internal charges and overheads recovered | 278 | 219 | 574 |
| Interest and dividends from investments | - | - | - |
| Local authorities fuel tax, fines, infringement fees, and other receipts | - | - | - |
| Total operating funding (A) | 17,366 | 15,059 | 16,059 |
| Applications of operating funding | | | |
| Payments to staff and suppliers | 15,162 | 12,882 | 13,778 |
| Finance costs | - | 50 | - |
| Internal charges and overheads applied | 2,137 | 2,121 | 2,204 |
| Other operating funding applications | - | - | - |
| Total application of operating funding (B) | 17,299 | 15,053 | 15,982 |
| Surplus/(deficit) of operating funding (A-B) | 67 | 6 | 77 |
| Sources of capital funding | | | |
| Subsidies and grants for capital expenditure | - | - | - |
| Development and financial contributions | - | - | - |
| Increase/(decrease) in debt | 438 | 202 | - |
| Gross proceeds from sale of assets | - | - | - |
| Lump sum contributions | - | - | - |
| Other dedicated capital funding | - | - | - |
| Total sources of capital funding (C) | 438 | 202 | - |
| Application of capital funding | | | |
| Capital expenditure | | | |
| - to meet additional demand | - | - | - |
| - to improve the level of service | 500 | 200 | 100 |
| - to replace existing assets | 5 | 1 | 5 |
| Increase/(decrease) of investments | - | - | - |
| Increase/(decrease) of other investments | - | 7 | (28) |
| Total application of capital funding (D) | 505 | 208 | 77 |
| Surplus/(deficit) of capital funding (C-D) | (67) | (6) | (77) |
| Funding balance ((A-B)+(C-D)) | - | - | - |



Economic development | Te whakatupu ohaoha

Services and activities

The economic development group includes activities and services related to:

- Business development
- Destination Dunedin
- Dunedin i-site Visitor Centre

The DCC supports and encourages business vitality, alliances for innovation, a hub of skills and talent, linkages beyond our borders and a compelling destination to make Dunedin a great place to live, work, study, visit and invest in.

The economic development group works in partnership with other agencies to promote the city, attract visitors and migrants, and encourage and support business, job growth and entrepreneurial activity.

Community outcomes

The economic development group contributes to the following community outcomes:

- A creative city with a rich and diverse arts and culture scene
- A successful city with a diverse, innovative and productive economy
- A supportive city with caring communities and a great quality of life

Significant negative effects

There are no significant negative effects identified for this group.

Measuring performance

| Measure | Data Source | Actual Year 2 2022/23 | Target 2024/25 |
|---|-------------|--------------------------|-----------------------|
| Level of service: Enterprise Dunedin provides business sector support and coordinates the marketing of the city for tourism and education and attracting investment and skilled migrants | | | |
| Percentage of residents satisfied with the Council's support for economic development | ROS | 41% | ≥50% |
| Dunedin's share of national visitor spend | MBIE TECTs | 3% | Grow 10% year on year |



| Measure | Data Source | Actual Year 2 2022/23 | Target 2024/25 |
|---|-----------------------------|--------------------------|-------------------|
| Level of service: The i-Site Visitor Centre provides an accessible, accurate tourism information and booking service | | | |
| Percentage of external customers satisfied with the i-Site Visitor Centre experience | Independent external survey | 89% | ≥90% |

ROS Residents' Opinion Survey



Dunedin City Council
Funding Impact Statement
for the Year Ended 30 June 2024 for Economic development

| | 2023/24 Annual Plan \$000 | 2024/25 Long-term plan \$000 | 2024/25 Annual Plan \$000 |
|--|---------------------------------|---------------------------------------|---------------------------------|
| Sources of operating funding | | | |
| General rates, uniform annual general charges, rates penalties | 4,875 | 5,259 | 5,139 |
| Targeted rates | 500 | 500 | 500 |
| Subsidies and grants for operating purposes | 77 | - | - |
| Fees and charges | 581 | 453 | 511 |
| Internal charges and overheads recovered | 3 | 3 | 2 |
| Interest and dividends from investments | - | - | - |
| Local authorities fuel tax, fines, infringement fees, and other receipts | - | - | - |
| Total operating funding (A) | 6,036 | 6,215 | 6,152 |
| Applications of operating funding | | | |
| Payments to staff and suppliers | 4,860 | 4,970 | 4,930 |
| Finance costs | - | 8 | - |
| Internal charges and overheads applied | 1,165 | 1,204 | 1,200 |
| Other operating funding applications | - | - | - |
| Total application of operating funding (B) | 6,025 | 6,182 | 6,130 |
| Surplus/(deficit) of operating funding (A-B) | 11 | 33 | 22 |
| Sources of capital funding | | | |
| Subsidies and grants for capital expenditure | 200 | - | - |
| Development and financial contributions | - | - | - |
| Increase/(decrease) in debt | 289 | - | - |
| Gross proceeds from sale of assets | - | - | - |
| Lump sum contributions | - | - | - |
| Other dedicated capital funding | - | - | - |
| Total sources of capital funding (C) | 489 | - | - |
| Application of capital funding | | | |
| Capital expenditure | | | |
| - to meet additional demand | - | - | - |
| - to improve the level of service | - | - | - |
| - to replace existing assets | 500 | 5 | 60 |
| Increase/(decrease) in reserves | - | - | - |
| Increase/(decrease) of investments | - | 28 | (38) |
| Total application of capital funding (D) | 500 | 33 | 22 |
| Surplus/(deficit) of capital funding (C-D) | (11) | (33) | (22) |
| Funding balance ((A-B)+(C-D)) | - | - | - |



Galleries, Libraries and Museums | Kā wharepukapuka, kā whare taoka

Services and activities

The Galleries, libraries and museums group includes activities and services related to:

- Dunedin Public Libraries (including City of Literature)
- Dunedin Public Art Gallery
- Toitū Otago Settlers Museum
- Lan Yuan Chinese Garden
- Olveston Historic Home

The DCC owns and operates the Dunedin Public Libraries, Dunedin Public Art Gallery, Toitū Otago Settlers Museum, Dunedin Chinese Garden and Olveston Historic Home.

The DCC provides opportunities to access and experience visual arts and culture by viewing art collections held in a safe and quality environment. The DCC maintains and preserves a rich heritage of stories, treasures and knowledge through its cultural institutions.

The Council is one of four local authorities in Otago that contribute to the management and funding of the Otago Museum under the Otago Museum Trust Board Act 1996.

Community outcomes

The Galleries, libraries and museums group contributes to the following community outcomes:

- A creative city with a rich and diverse arts and culture scene
- A supportive city with caring communities and a great quality of life
- A successful city with a diverse, innovative and productive economy

Significant negative effects

There are no significant negative effects identified for this group.



Measuring performance

| Measure | Data Source | Actual Year 2 2022/23 | Target 2024/25 |
|--|-----------------|-----------------------|----------------|
| Level of service: Library facilities are accessible, and collections are maintained and updated to meet the needs of the community | | | |
| Percentage of residents who visit Dunedin Public Libraries at least once in a year | ROS | 60% | ≥60% |
| Percentage of residents who visited and were satisfied with Dunedin Public Libraries | ROS | 89% | ≥90% |
| Total number of visits to Dunedin Public Libraries annually | Internal data | 773,841 | ≥1.1 million |
| Number of participants in lifelong learning programmes conducted by the library annually | Internal data | 27,150 | ≥35,000 |
| Level of service: The Dunedin Public Art Gallery provides access to a diverse visual art experience which meets the expectations of visitors and the collection is managed according to international best practice | | | |
| Percentage of residents who visit Dunedin Public Art Gallery at least once in a year | ROS | 47% | ≥40% |
| Percentage of residents who visited and were satisfied with to their visit to the Dunedin Public Art Gallery | ROS | 87% | ≥90% |
| Total number of visits to Dunedin Public Art Gallery annually | Internal data | 188,943 | ≥195,000 |
| Level of visitor satisfaction with Dunedin Public Art Gallery | Visitor surveys | 93% | ≥90% |
| Percentage of designated exhibition galleries that are committed to displays from the permanent collection (in order to provide access to the city's holding of nationally significant art) | Internal data | 58% | ≥40% |
| Level of service: The Toitū Otago Settlers Museum (Toitū) facilities provide a access to a diverse social history experience which meets the expectations of visitors | | | |
| Percentage of residents who visit Toitū at least once a year | ROS | 61% | ≥75% |
| Percentage of residents who visited and were satisfied with their visit to Toitū | ROS | 93% | ≥95% |
| Total number of visits to Toitū annually | Internal data | 210,135 | ≥250,000 |



| Measure | Data Source | Actual Year 2 2022/23 | Target 2024/25 |
|---|------------------------|-----------------------|---|
| Number of special exhibitions, public programs and events staged per year at Toitū and at Lan Yuan Chinese Garden | Annual status analysis | 102 | ≥100 |
| Level of visitor satisfaction with Toitū | Trip Advisor | 5.0 | ≥4.5 out of 5 stars (as at 30 June each year) |
| Level of service: Visitors enjoy an authentic Chinese architectural and cultural experience | | | |
| Percentage of residents who visit Lan Yuan Chinese Garden at least once a year | ROS | 26% | ≥15% |
| Percentage of residents who visited and were satisfied with their visit to Lan Yuan Chinese Garden | ROS | 89% | ≥85% |
| Total number of visits to Lan Yuan Chinese Garden annually | Internal data | 29,308 | ≥40,000 |
| Level of visitor satisfaction with Lan Yuan Chinese Garden | Trip Advisor | 4.5 | ≥4.0 out of 5 stars (as at 30 June each year) |
| Level of service: Visitors enjoy an authentic experience at Olveston Historic House | | | |
| Percentage of residents who visit Olveston at least once a year | ROS | 11% | ≥10% |
| Percentage of residents who visited and were satisfied with their visit to Olveston | ROS | 90% | ≥90% |
| Total number of visits to Olveston annually | Internal data | 22,886 | ≥35,000 |
| Level of visitor satisfaction with Olveston | Trip Advisor | 4.7 | ≥4.5 out of 5 stars (as at 30 June each year) |

ROS Residents' Opinion Survey



Dunedin City Council
Funding Impact Statement
for the Year Ended 30 June 2024 for Galleries, libraries and
museums

| | 2023/24 Annual Plan \$000 | 2024/25 Long-term plan \$000 | 2024/25 Annual Plan \$000 |
|--|---------------------------------|---------------------------------------|---------------------------------|
| Sources of operating funding | | | |
| General rates, uniform annual general charges, rates penalties | 27,062 | 25,741 | 28,317 |
| Targeted rates | - | - | - |
| Subsidies and grants for operating purposes | 261 | 342 | 424 |
| Fees and charges | 1,753 | 1,997 | 1,913 |
| Internal charges and overheads recovered | 173 | 22 | 174 |
| Interest and dividends from investments | - | - | - |
| Local authorities fuel tax, fines, infringement fees, and other receipts | - | 11 | - |
| Total operating funding (A) | 29,249 | 28,113 | 30,828 |
| Applications of operating funding | | | |
| Payments to staff and suppliers | 20,071 | 19,554 | 21,694 |
| Finance costs | 711 | 388 | 707 |
| Internal charges and overheads applied | 6,947 | 7,141 | 7,131 |
| Other operating funding applications | - | - | - |
| Total application of operating funding (B) | 27,729 | 27,083 | 29,532 |
| Surplus/(deficit) of operating funding (A-B) | 1,520 | 1,030 | 1,296 |
| Sources of capital funding | | | |
| Subsidies and grants for capital expenditure | 30 | 32 | 30 |
| Development and financial contributions | - | - | - |
| Increase/(decrease) in debt | 977 | 517 | 2,201 |
| Gross proceeds from sale of assets | - | - | - |
| Lump sum contributions | - | - | - |
| Other dedicated capital funding | - | - | - |
| Total sources of capital funding (C) | 1,007 | 549 | 2,231 |
| Application of capital funding | | | |
| Capital expenditure | | | |
| - to meet additional demand | - | - | - |
| - to improve the level of service | 521 | 896 | 2,254 |
| - to replace existing assets | 2,006 | 678 | 1,273 |
| Increase/(decrease) in reserves | - | - | - |
| Increase/(decrease) of investments | - | 5 | - |
| Total application of capital funding (D) | 2,527 | 1,579 | 3,527 |
| Surplus/(deficit) of capital funding (C-D) | (1,520) | (1,030) | (1,296) |
| Funding balance ((A-B)+(C-D)) | - | - | - |



Governance and support services | Ratoka whakahaere, ratoka tautoko

Services and activities

The governance and support services group includes activities and services related to:

- Civic and administration
- Customer services agency
- Council communications & marketing
- Warm Dunedin

The governance and support services group provide technical and administrative support for the key delivery activities of the DCC. In some instances, an external service to residents and the public is provided (e.g. the provision of the Council's website). The support activities are largely funded by an internal charge to the other activities in this section. The charge is based on an allocation method that endeavours to reflect the true cost to the key delivery activities.

Community outcomes

The governance and support services group contributes to the following community outcomes:

- A healthy city with reliable and quality water, wastewater and stormwater system
- A compact city with a vibrant CBD and thriving suburban and rural centres
- A successful city with a diverse, innovative and productive economy
- A creative city with a rich and diverse arts and culture scene
- A connected city with a safe, accessible and low-carbon transport system
- A sustainable city with healthy and treasured natural environments
- An active city with quality and accessible recreational spaces and opportunities
- A supportive city with caring communities and a great quality of life

Significant negative effects

There are no significant negative effects identified for this group.



Measuring performance

| Measure | Data Source | Actual Year 2 2022/23 | Target 2024/25 |
|--|---------------|--------------------------|-------------------|
| Level of service: The information required to participate in the democratic process is appropriately available | | | |
| Percentage of non-public material that is assessed for proactive release to the public during each Council Committee meeting round | Internal data | 100% | 100% |
| Percentage of LGOIMA official information requests that are responded to within 20 working days | Internal data | 86% | 100% |
| Percentage of residents satisfied with the amount of public consultation undertaken | ROS | 37% | ≥50% |
| Level of service: The information residents require is appropriately available | | | |
| Percentage of residents satisfied with the Council's website | ROS | 57% | ≥65% |
| Level of service: Staff communicate with residents appropriately | | | |
| Percentage of residents satisfied with how staff communicate | ROS | 56% | ≥80% |

ROS Residents' Opinion Survey



Dunedin City Council
Funding Impact Statement
for the Year Ended 30 June 2024 for Governance and
support services

| | 2023/24 Annual Plan \$000 | 2024/25 Long-term plan \$000 | 2024/25 Annual Plan \$000 |
|--|---------------------------------|---------------------------------------|---------------------------------|
| Sources of operating funding | | | |
| General rates, uniform annual general charges, rates penalties | 630 | 9,022 | 1,027 |
| Targeted rates | 370 | 468 | 273 |
| Subsidies and grants for operating purposes | 100 | - | 2,659 |
| Fees and charges | 1,506 | 9,246 | 792 |
| Internal charges and overheads recovered | 27,140 | 27,687 | 29,152 |
| Interest and dividends from investments | 19,722 | - | 20,931 |
| Local authorities fuel tax, fines, infringement fees, and other receipts | - | - | - |
| Total operating funding (A) | 49,468 | 46,423 | 54,834 |
| Applications of operating funding | | | |
| Payments to staff and suppliers | 35,742 | 36,276 | 37,337 |
| Finance costs | 2,229 | 1,515 | 1,902 |
| Internal charges and overheads applied | 7,139 | 7,312 | 9,997 |
| Other operating funding applications | - | - | - |
| Total application of operating funding (B) | 45,110 | 45,103 | 49,236 |
| Surplus/(deficit) of operating funding (A-B) | 4,358 | 1,320 | 5,598 |
| Sources of capital funding | | | |
| Subsidies and grants for capital expenditure | - | - | - |
| Development and financial contributions | - | - | - |
| Increase/(decrease) in debt | (843) | 1,319 | 942 |
| Gross proceeds from sale of assets | 120 | 120 | 120 |
| Lump sum contributions | - | - | - |
| Other dedicated capital funding | - | - | - |
| Total sources of capital funding (C) | (723) | 1,439 | 1,062 |
| Application of capital funding | | | |
| Capital expenditure | | | |
| - to meet additional demand | - | - | - |
| - to improve the level of service | 2,018 | 2,408 | 2,080 |
| - to replace existing assets | 2,206 | 2,709 | 1,815 |
| Increase/(decrease) in reserves | - | - | - |
| Increase/(decrease) of investments | (589) | (2,358) | 2,765 |
| Total application of capital funding (D) | 3,635 | 2,759 | 6,660 |
| Surplus/(deficit) of capital funding (C-D) | (4,358) | (1,320) | (5,598) |
| Funding balance ((A-B)+(C-D)) | - | - | - |



Property | Kā wāhi whenua

Services and activities

The property group includes activities and services related to:

- Community housing
- Property management (including Investment Property, Operational Property and Community Property)
- Land and lease management

The DCC manages property to maintain core services, provide community housing, and provide non-rates revenue.

The property portfolio includes the management of community housing units for qualifying residents; arts and culture facilities like the Regent Theatre; sports facilities like Edgar Centre and the Ice Sports Stadium; and non-rates revenue from the management of investment properties.

Property management is essential to the Council’s influence in economic development, arts and culture, community housing, and libraries and museums, and maintaining the range of services provided to Dunedin’s communities. It supports all of the DCC’s activities and services.

Community outcomes

The property group contributes to the following community outcomes:

- A creative community with a rich and diverse arts and culture scene
- A supportive city with caring communities and a great quality of life
- An active city with quality and accessible recreational spaces and opportunities
- A compact city with a vibrant CBD and thriving suburban and rural centres

Significant negative effects

There are no significant negative effects identified for this group.

Measuring performance

| Measure | Data Source | Actual Year 2 2022/23 | Target 2024/25 |
|---|---------------|-----------------------|----------------|
| Level of service: The housing provided by the Council meets the needs of tenants and rental values will not exceed operating expenses. | | | |
| Percentage occupancy of Council provided rental housing | Internal data | 99% | ≥94% |



| Measure | Data Source | Actual Year 2 2022/23 | Target 2024/25 |
|--|--------------------|-----------------------|--|
| Percentage of tenants satisfied with Council provided rental housing | Tenant survey | 99% | ≥95% |
| Level of service: Council investment properties are appropriately managed | | | |
| Percentage overall occupancy of Council investment properties | Internal data | 96% | ≥95% |
| Level of service: Council operational properties are appropriately managed | | | |
| Percentage of service request response times met | Internal data | 78% | ≥75% |
| Level of service: The impact of Council operations on the environment are managed 🌱 | | | |
| The amount of energy used by DCC properties is reducing year on year 🌱 | Internal data | 48.8GWh | Reducing year on year |
| The amount of energy generated from fossil fuels in DCC properties 🌱 | Energy from LPG | 11.7GWh | Reduction on 2018/19 baseline of 9.3GWh |
| | Energy from diesel | 3.7GWh | Reduction on 2018/19 baseline of 3.0kGWh |
| Level of service: The number of public toilets throughout Dunedin will increase | | | |
| Increase in the number of public toilets | Internal data | Not achieved | 2 new toilets each year |

🌱 levels of service statements and measures that will help monitor progress towards Council’s zero carbon 2030 target.

ROS Residents’ Opinion Survey



Dunedin City Council
Funding Impact Statement
for the Year Ended 30 June 2024 for Property

| | 2023/24 Annual Plan \$000 | 2024/25 Long-term plan \$000 | 2024/25 Annual Plan \$000 |
|--|---------------------------------|---------------------------------------|---------------------------------|
| Sources of operating funding | | | |
| General rates, uniform annual general charges, rates penalties | 15,874 | 13,325 | 18,531 |
| Targeted rates | - | - | - |
| Subsidies and grants for operating purposes | - | - | - |
| Fees and charges | 17,329 | 18,700 | 18,546 |
| Internal charges and overheads recovered | 7,654 | 8,380 | 7,955 |
| Interest and dividends from investments | - | - | - |
| Local authorities fuel tax, fines, infringement fees, and other receipts | - | - | - |
| Total operating funding (A) | 40,857 | 40,405 | 45,032 |
| Applications of operating funding | | | |
| Payments to staff and suppliers | 22,210 | 22,295 | 24,117 |
| Finance costs | 3,898 | 2,223 | 5,292 |
| Internal charges and overheads applied | 2,600 | 2,764 | 2,632 |
| Other operating funding applications | - | - | - |
| Total application of operating funding (B) | 28,708 | 27,282 | 32,041 |
| Surplus/(deficit) of operating funding (A-B) | 12,149 | 13,123 | 12,991 |
| Sources of capital funding | | | |
| Subsidies and grants for capital expenditure | - | - | - |
| Development and financial contributions | 295 | 309 | 295 |
| Increase/(decrease) in debt | 14,568 | 10,990 | 23,909 |
| Gross proceeds from sale of assets | - | - | - |
| Lump sum contributions | - | - | - |
| Other dedicated capital funding | - | - | - |
| Total sources of capital funding (C) | 14,863 | 11,299 | 24,204 |
| Application of capital funding | | | |
| Capital expenditure | | | |
| - to meet additional demand | - | 242 | 1,766 |
| - to improve the level of service | 2,955 | 7,438 | 21,526 |
| - to replace existing assets | 24,057 | 16,406 | 13,903 |
| Increase/(decrease) in reserves | - | - | - |
| Increase/(decrease) of investments | - | 336 | - |
| Total application of capital funding (D) | 27,012 | 24,422 | 37,195 |
| Surplus/(deficit) of capital funding (C-D) | (12,149) | (13,123) | (12,991) |
| Funding balance ((A-B)+(C-D)) | - | - | - |



Regulatory services | Ratoka waeture

Services and activities

The regulatory services group includes activities and services related to:

- Animal services
- Building services
- Environmental health and alcohol licensing)
- Parking operations
- Parking services (enforcement)

The DCC provides monitoring services to enforce standards of public safety with the control of dogs; building services that meet customer needs and statutory requirements; protection for the public by monitoring and enforcing standards of public health; and services to reduce alcohol-related harm by monitoring and enforcing standards within licensed premises.

The regulatory services group contributes directly to the safety and health of residents. By monitoring and enforcing standards of public safety, the Council fulfils its role as the authority for a range of regulatory frameworks which help to make Dunedin a great place to live.

Community outcomes

The regulatory services group contributes to the following community outcomes:

- A supportive city with caring communities and a great quality of life
- A sustainable city with healthy and treasured natural environments

Significant negative effects

Building services:

No significant negative effects are currently identified, but examples of potential negative effects on the local community are included here.

- Because the Building Services unit is not able to control the incoming workload sometimes it is not able to issue consents within the statutory time frames.

A short fall in processing capacity can be compensated for by contracting other Building Consent Authorities to assist with the work.



Measuring performance

| Measure | Data Source | Actual Year 2 2022/23 | Target 2024/25 |
|--|---------------|-----------------------|-----------------------------------|
| Level of service: Legislative standards and bylaws are enforced to protect the public | | | |
| Percentage of residents satisfied with the control of roaming dogs | ROS | 66% | ≥60% |
| Percentage of "A" graded food premises | Internal data | 95% | ≥70% |
| Percentage of residents satisfied with the control of noise | ROS | 58% | ≥60% |
| Level of service: Statutory timeframes for processing of building consent applications and certifications are met | | | |
| Percentage of building consent applications processed in accordance with statutory timeframes | Internal data | 92.9% | 100% |
| Percentage of Code Compliance Certificates issued in accordance with statutory timeframes | Internal data | 97.9% | 100% |
| Level of service: Monitoring of legislative standards and bylaws is undertaken to protect the public | | | |
| Percentage of registered health premises inspected in accordance with statutory timeframes | Internal data | 93% | 100% |
| Number of alcohol licensing monitoring visits completed each quarter | Internal data | 80 | ≥50 compliance visits per quarter |
| Level of service: Car parking is available, meets the needs of users and parking regulations are enforced | | | |
| Percentage of residents satisfied with availability of metered on-street parking in the central city | ROS | 22% | ≥40% |

ROS Residents' Opinion Survey



Dunedin City Council
Funding Impact Statement
for the Year Ended 30 June 2024 for Regulatory Services

| | 2023/24 Annual Plan \$000 | 2024/25 Long-term plan \$000 | 2024/25 Annual Plan \$000 |
|--|---------------------------------|---------------------------------------|---------------------------------|
| Sources of operating funding | | | |
| General rates, uniform annual general charges, rates penalties | - | - | - |
| Targeted rates | - | - | - |
| Subsidies and grants for operating purposes | - | - | - |
| Fees and charges | 17,667 | 16,905 | 18,083 |
| Internal charges and overheads recovered | 245 | 110 | 295 |
| Interest and dividends from investments | - | - | - |
| Local authorities fuel tax, fines, infringement fees, and other receipts | 2,319 | 2,349 | 2,401 |
| Total operating funding (A) | 20,231 | 19,364 | 20,779 |
| Applications of operating funding | | | |
| Payments to staff and suppliers | 12,620 | 11,758 | 13,166 |
| Finance costs | - | 22 | - |
| Internal charges and overheads applied | 6,019 | 6,160 | 6,371 |
| Other operating funding applications | - | - | - |
| Total application of operating funding (B) | 18,639 | 17,940 | 19,537 |
| Surplus/(deficit) of operating funding (A-B) | 1,592 | 1,424 | 1,242 |
| Sources of capital funding | | | |
| Subsidies and grants for capital expenditure | - | - | - |
| Development and financial contributions | - | - | - |
| Increase/(decrease) in debt | - | 599 | - |
| Gross proceeds from sale of assets | - | - | - |
| Lump sum contributions | - | - | - |
| Other dedicated capital funding | - | - | - |
| Total sources of capital funding (C) | - | 599 | - |
| Application of capital funding | | | |
| Capital expenditure | | | |
| - to meet additional demand | - | - | - |
| - to improve the level of service | - | - | - |
| - to replace existing assets | 605 | 731 | 600 |
| Increase/(decrease) in reserves | - | - | - |
| Increase/(decrease) of investments | 987 | 1,292 | 642 |
| Total application of capital funding (D) | 1,592 | 2,023 | 1,242 |
| Surplus/(deficit) of capital funding (C-D) | (1,592) | (1,424) | (1,242) |
| Funding balance ((A-B)+(C-D)) | - | - | - |



Reserves and recreational facilities | Taunaha whenua, papa rēhia

Services and activities

The reserves and recreational facilities group includes activities and services related to:

- Aquatic services
- Botanic Garden
- Cemeteries and crematorium
- Parks and recreation

The DCC operates four community swimming pools and over 100 playgrounds, sportsgrounds, parks and reserves. They are maintained every day to meet the leisure, fitness and lifestyle needs of Dunedin residents. The DCC also maintains open green spaces and reserves like the Botanic Gardens and other important facilities like cemeteries and crematoriums.

Green spaces, aquatic facilities and the other activities in this group are central to the wellbeing of Dunedin's communities. The maintenance of these activities allows a breadth of leisure opportunities and the pursuit of 'active' lifestyles in parks, pools, gardens and reserves so that Dunedin's communities can be fit, active and connected in natural spaces.

Community outcomes

The reserves and recreational facilities group contributes to the following community outcomes:

- An active city with quality and accessible recreational spaces and opportunities
- A supportive city with caring communities and a great quality of life
- A sustainable city with healthy and treasured natural environments

Significant negative effects

Aquatic services

No significant negative effects are currently identified, but examples of potential negative effects on the local community are:

- The potential exists for negative effects on the environmental interests of the community from the use of chlorine gas as a pool disinfectant, resulting in harm from a leakage in the gas storage or delivery system.

Emergency systems for early leak detection and emergency cylinder shut-downs to minimise adverse effects are in place. Alarms are wired directly to the Fire Service to ensure a quick response. The gas cylinders are stored in an area separate from the primary pool facilities.



- High energy consumption involved in the heating and operation of pools may impact environmental interests.

Energy use has been reduced with heat recovery projects. The 10 year plan included a project to install a second heat recovery heat pump at Moana Pool (cutting 75% of our LPG use at the facility) and then installing either a wood pallet boiler or an air source heat pump (which would mean using no LPG at all). Energy efficiency has been a key consideration in the design of the new Mosgiel Pool.

- The social wellbeing of individuals could be impacted by near-drowning, drowning incidents or perception of a danger of drowning.

This is managed by supervision of all pools by trained lifeguards.

Botanic Garden

No significant negative effects are currently identified, but examples of potential negative effects on the local community are:

- Use of chemicals for pest plant, animal, and disease control.

This is managed through the compulsory adherence by the contractor to: Agrichemical Users Code of Practice – NZS 8409; Regional Plan – Air; and Fertiliser Use Code of Practice – (NZFMRA). The adherences to these standards are monitored by staff supervising the work.

- Biosecurity risk of exotic (and native) plants and captive birds escaping or causing or disease in local native flora and fauna.

This is managed by monitoring of the health status of aviary birds and plants, staff who engage all measure necessary to ensure bird and plant health is maintained at optimum levels at all times.

Holding structures for birds and potential of weediness of plants are checked and monitored at all times, with appropriate remedial work carried out before any harm or loss occurs.

Parks and Reserves:

No significant negative effects are currently identified, but examples of potential negative effects on the local community are:

- Conflict between provisions of recreation pursuits (e.g. mountain biking) vs. environmental protection.

This is managed through the adoption of appropriate, consulted policy (Tracks Policy) and Reserves Management Plans.

- Use of chemicals for pest plant, animal, and disease control.

This is managed through the compulsory adherence by the contractor to: Agrichemical Users Code of Practice – NZS 8409; Regional Plan – Air; and Fertiliser Use Code of Practice – (NZFMRA). The adherences to these standards are monitored by staff supervising the work



Measuring performance

| Measure | | Data Source | Actual Year 2022/23 | Target 2024/25 |
|---|-----------------------------|---------------|---------------------|----------------|
| Level of service: Aquatic facilities are accessible to everyone | | | | |
| Percentage of residents who visit a DCC swimming pool at least once in a year | | ROS | 48% | ≥50% |
| Number of annual attendances at DCC swimming pools: | Moana Pool | Internal data | 579,868 | ≥600,000 |
| | St Clair Hot Saltwater Pool | | 51,476 | ≥36,000 |
| | Mosgiel Pool | | 0 | ≥ 44,000 |
| | Port Chalmers Pool | | 12,199 | ≥14,500 |
| Level of service: Aquatic facilities are well maintained and meet the needs of users | | | | |
| Percentage of users satisfied with Moana Pool | | ROS | 80% | ≥85% |
| Percentage of users satisfied with community swimming pools (St Clair Salt Water Pool, Mosgiel Pool and Port Chalmers Pool) | | ROS | 76% | ≥85% |
| Level of service: The Botanic Garden and its facilities are well maintained and meet the needs of users | | | | |
| Percentage of residents who visit the Botanic Garden at least once in a year | | ROS | 77% | ≥75% |
| Percentage of users satisfied with the Botanic Garden | | ROS | 95% | ≥90% |
| Level of service: Parks and reserves facilities are accessible to everyone | | | | |
| Percentage of respondents that agree sites and facilities are satisfactorily accessible | | ROS | 66% | ≥80% |
| Level of service: Parks and reserves facilities are well maintained and meet the needs of users | | | | |
| Percentage of users satisfied with DCC playgrounds | | ROS | 67% | ≥80% |
| Percentage of users satisfied with DCC sports fields | | ROS | 74% | ≥80% |
| Percentage of users satisfied with DCC tracks | | ROS | 83% | ≥80% |
| Percentage of users satisfied with DCC scenic, bush and coastal reserves | | ROS | 85% | ≥80% |



| Measure | Data Source | Actual Year 2 2022/23 | Target 2024/25 |
|---|-------------|-----------------------|----------------|
| Level of service: Cemetery and crematorium services meet the needs of funeral directors and the bereaved | | | |
| Percentage of users satisfied with cemeteries | ROS | 77% | ≥80% |

ROS Residents' Opinion Survey



Dunedin City Council
Funding Impact Statement
for the Year Ended 30 June 2024 for Reserves and
recreational facilities

| | 2023/24 Annual Plan \$000 | 2024/25 Long-term plan \$000 | 2024/25 Annual Plan \$000 |
|--|---------------------------------|---------------------------------------|---------------------------------|
| Sources of operating funding | | | |
| General rates, uniform annual general charges, rates penalties | 31,260 | 31,970 | 31,961 |
| Targeted rates | 5,618 | 5,476 | 5,948 |
| Subsidies and grants for operating purposes | 436 | 308 | 255 |
| Fees and charges | 6,823 | 6,813 | 6,981 |
| Internal charges and overheads recovered | - | - | 1 |
| Interest and dividends from investments | - | - | - |
| Local authorities fuel tax, fines, infringement fees, and other receipts | - | 32 | - |
| Total operating funding (A) | 44,137 | 44,599 | 45,146 |
| Applications of operating funding | | | |
| Payments to staff and suppliers | 32,004 | 31,840 | 32,220 |
| Finance costs | 1,931 | 1,833 | 1,877 |
| Internal charges and overheads applied | 3,155 | 3,269 | 3,216 |
| Other operating funding applications | - | - | - |
| Total application of operating funding (B) | 37,090 | 36,942 | 37,313 |
| Surplus/(deficit) of operating funding (A-B) | 7,047 | 7,657 | 7,833 |
| Sources of capital funding | | | |
| Subsidies and grants for capital expenditure | - | - | - |
| Development and financial contributions | 269 | 275 | 275 |
| Increase/(decrease) in debt | 12,763 | 9,418 | 7,967 |
| Gross proceeds from sale of assets | - | - | - |
| Lump sum contributions | - | - | - |
| Other dedicated capital funding | - | - | - |
| Total sources of capital funding (C) | 13,032 | 9,693 | 8,242 |
| Application of capital funding | | | |
| Capital expenditure | | | |
| - to meet additional demand | - | 667 | 333 |
| - to improve the level of service | 2,108 | 3,834 | 3,368 |
| - to replace existing assets | 17,971 | 12,697 | 12,374 |
| Increase/(decrease) in reserves | - | - | - |
| Increase/(decrease) of investments | - | 152 | - |
| Total application of capital funding (D) | 20,079 | 17,350 | 16,075 |
| Surplus/(deficit) of capital funding (C-D) | (7,047) | (7,657) | (7,833) |
| Funding balance ((A-B)+(C-D)) | - | - | - |

