

**Date:** Wednesday 30 October 2024  
**Time:** 10.00 am  
**Venue:** Council Chamber, Dunedin Public Art Gallery, The Octagon,  
Dunedin

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**Council**  
**OPEN ATTACHMENTS**  
**UNDER SEPARATE COVER**

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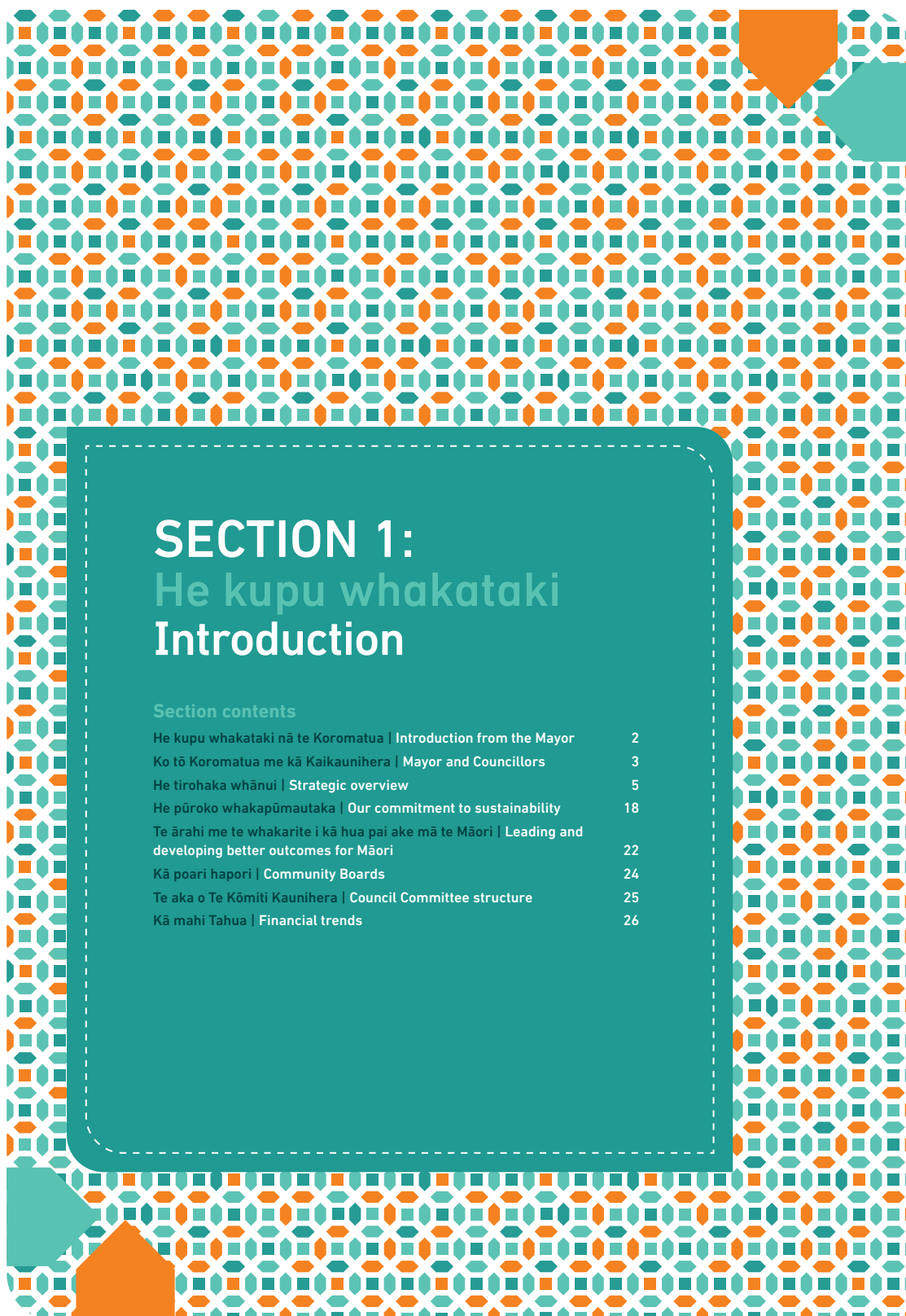
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## **He kupu whakataki nā te Koromatua Introduction from the Mayor**



**This Annual Report details the Dunedin City Council's progress during the 2023/24 year and this year is presented in a format designed to make the material more interesting, informative and transparent for anyone reading it.**

The past 12 months saw Council deliver a significant range of capital projects totalling \$206 million. This includes \$13 million for the purchase of Forbury park. The purchase of the old racecourse will provide the city with a variety of mitigation and adaptation options as it plans for the future of South Dunedin.

The upgrade of our central city was completed well ahead of schedule replacing aging underground infrastructure that dated back to the 1800s and refreshing the CBD.

Construction is well underway on the South Dunedin Library and Community Complex, which will provide a thriving community hub in the heart of the area when it opens in mid-2025.

A considerable amount of work was completed in preparation for the rollout of the city's new kerbside collection services on 1 July 2024. The addition of two new bins has enabled households to increase the amount of material that we can now recycle or reuse, thereby minimising the amount of waste going to landfill.

We have continued to focus on preparing for and responding to the challenges presented by climate change, and our South Dunedin Future joint climate adaptation project with the Otago Regional Council (ORC) works towards a long-term adaption strategy.

Our new Future Development Strategy (FDS) became the first joint growth strategy developed for Dunedin, created in partnership with the ORC and mana whenua. It considers the city's anticipated growth and infrastructure needs, and the actions required to support our urban environment into the future.

Co-hosting the FIFA Women's World Cup – the world's largest ever women's sporting event – was undoubtedly one of the year's highlights. This injected an estimated \$21 million into the local economy and showcased Dunedin to a large international audience.

In November, I led a civic and business delegation to our sister city Shanghai in China, resulting in two Memoranda of Understanding (MOUs) promoting business trade and art film collaboration. Additionally, some of our businesses established connections that led directly to sales.

Council continued to advocate for the community's best interests in a range of areas. We spearheaded the formation of a citywide stakeholder group to develop a multi-agency approach to homelessness in the city, and we have championed the needs of residents in Dunedin and the lower South Island in challenging any proposed cuts to the new Dunedin Hospital.

As we look ahead to 2024/25 and beyond, we remain firmly focused on investing responsibly to provide the infrastructure and services the city needs to ensure the health and wellbeing of the community.

**Jules Radich**  
Mayor of Dunedin



## Ko tō Koromatua me kā Kaikaunihera Mayor and Councillors as at 30 June 2024



Jules Radich (Mayor)



Christine Garey



Jim O'Malley



Cherry Lucas (Deputy Mayor)



Kevin Gilbert



Lee Vandervis



Bill Acklin



Carmen Houlahan



Steve Walker



Sophie Barker



Marie Laufiso



Brent Weatherall



David Benson-Pope



Mandy Mayhem



Andrew Whiley



PHOTO FROM DUNEDINNZ: FIFA Fan Festival 2023



## He tirohaka whānui Strategic overview

### The DCC's current strategic framework

The DCC's strategic vision was developed through a city-wide engagement process that started in 2011. The last of the eight current strategies was adopted in 2017. These strategies focus on long-term outcomes and Dunedin's development.

- The 3 Waters Strategic Direction Statement sets out how the DCC will ensure the city has safe, reliable and affordable water services.
- Ara Toi Ōtepoti Arts and Culture Strategy creates a roadmap to support Dunedin's creative sector and develop an environment that acknowledges the intrinsic value of the arts.
- The Economic Development Strategy sets out priorities for creating jobs, incomes and opportunities.
- The Integrated Transport Strategy sets priorities to support the safe and efficient movement of people and goods.
- The Parks and Recreation Strategy sets out how we can develop Dunedin's open spaces, recreation facilities and parks to build more connected and active communities.
- The Social Wellbeing Strategy outlines how the DCC will foster inclusive communities and quality lifestyles.
- The Spatial Plan shapes the form of the city.
- Te Ao Tūroa, Dunedin's Environment Strategy delineates Dunedin's climate change impact plan and connects our communities with sustainable ecology and environmental actions.

### Refreshing the strategic framework

The development of a wellbeing framework is underway as part of an overall strategic refresh. This will incorporate Te Taki Haruru – the DCC's Māori Strategic Framework – and a commitment to sustainability to illustrate how the DCC will improve the wellbeing of Dunedin's residents now and into the future.





**6 SECTION 1: He kupu whakataki | Introduction**



**Vision: Dunedin is one of the world's great small cities**

**Achieving great outcomes together**




Taking a strategic approach to decision-making gives us a clear view of the outcomes we seek for our city and how to get there. Across the city, we all have a part to play in deciding what our goals are and working hard to achieve them. The DCC is proud to work alongside Ōtepoti communities to make this one of the world's great small cities.



**Strategic Principles**

Two principles – the Treaty of Waitangi and Sustainability – underpin the DCC's strategic framework.

 Strategic principles	Indicators	2023/24 update	Statistics for Māori 2023/24
<b>The Treaty of Waitangi</b>	<p>The DCC's capability to work with Māori is developed through the implementation of a Māori Cultural Capabilities Pathway for DCC staff and Councillors</p> <p>Meaningful partnership arrangements have been established with Māori in Dunedin</p> <p>An increased number of collaboratively developed partnership projects and ventures with mana whenua</p>	Not measured	Not measured
 Sustainability	<p>Percentage of residents agreeing that 'Dunedin is a sustainable city'</p> <p>Percentage of residents agreeing that 'the DCC is a leader in encouraging the development of a sustainable city'</p>	<p>42%</p> <p>32%</p>	<p>44%</p> <p>36%</p>

**Summary of Community Outcomes**

 Community outcomes	Indicators	2023/24 update	Statistics for Māori 2023/24
<b>Social Wellbeing</b> A supportive city with caring communities and a great quality of life	<p>Percentage of residents who have experienced problems with damp or mould in their homes during winter</p> <p>Residents' sense of community within their local neighbourhood</p>	<p>Not measured</p> <p>54%</p>	<p>Not measured</p> <p>52%</p>
 <b>3 Waters</b> A healthy city with reliable and quality water, wastewater and stormwater systems	Satisfaction with the way the DCC manages the city's water-related infrastructure	62%	56%
 <b>Spatial Plan</b> A compact city with a vibrant CBD and thriving suburban and rural centres	<p>Satisfaction with the way the city is developing in terms of its look and feel</p> <p>Number of residential building consents for new builds issued in the past 12 months</p>	<p>60%</p> <p>423</p>	<p>56%</p> <p>Not measured</p>

	Community outcomes	Indicators	2023/24 update	Statistics for Māori 2023/24
	<b>Economic Development</b> A successful city with a diverse, innovative and productive economy	Growth in full-time equivalent jobs	Not measured*	Not measured*
		Growth in real GDP per capita	Not measured*	Not measured*
		Ability to cover costs of everyday needs	Not measured*	Not measured*
	<b>Ara Toi</b> A creative city with a rich and diverse arts and culture scene	Percentage of residents rating Dunedin as creative	64%	62%
		Percentage of residents visiting one or more cultural facility within the last 12 months	92%	96%
	<b>Integrated Transport</b> A connected city with a safe, accessible and low-carbon transport system	Percentage of residents who walk, jog, cycle or take public transport to work	22%	16%
		Number of fatal and serious injury crashes	30	5
	<b>Te Ao Tūroa</b> A sustainable city with healthy and treasured natural environments	City greenhouse gas emissions	Not measured**	Not applicable
		Total area of indigenous habitats in Dunedin protected by the District Plan, DCC reserve land and land held under QEII covenants and other statute-based protective mechanisms and/or recognised as Areas of Significant Biodiversity Value	ASBV 19,998.99 ha QEII 839.53 ha (since 1995) DoC Protected 12,545.45 ha (since 1995) Total = 33,004 ha***	Not applicable
	<b>Parks and Recreation</b> An active city with quality and accessible recreational spaces and opportunities	Percentage of residents who participate in physical activity five or more days a week	Not measured*	Not measured*
		Percentage of residents using a park, reserve and/or open space and/or recreation facility at least once a month	72%	73%

\* The 2024 Quality of Life survey results were not available at the time of publication.

\*\* City-wide greenhouse gas emissions are measured every three years and will next be measured in 2025.

\*\*\*ASBV = Areas of Significant Biodiversity Value. This classification is introduced in the Second Generation District Plan to recognise and protect areas of significant indigenous vegetation and significant habitats of indigenous fauna. Since there is overlap between the different protection types, the total area is less than their sum.

**8 SECTION 1: He kupu whakataki | Introduction**



**Community outcomes**

**A supportive city with caring communities and a great quality of life (Social Wellbeing)**

Across the DCC, we work hard to build strong caring communities and to make sure everyone can enjoy a great quality of life.

We supported a wide range of groups and networks through the year, providing advice, workshops, funding and regular opportunities to connect with other groups. One of our highlights in the 2023/24 financial year was celebrating the 21st birthday of EnviroSchools with an event at the Edgar Centre.

We also made progress on the systemic approach to homelessness in Ōtepoti. While the city has historically had a small group of homeless people,

the number has grown in recent times, as it has in other parts of the country. The DCC has taken the lead in creating a city-wide stakeholder group that includes government departments, agencies, NGOs and charities. This group is using a universal assessment tool to collect high level data that can be used to identify service gaps and need in the city. Initial stakeholder frontline staff training was done in June, with the database going live in July.



PHOTO: East Taieri School EnviroSchools





































































































































































































































































































































































































































































































































































































































































































































































































































































































































































































































































































































































































































































































































































































































































































































































































































































































































































