

Notice of Meeting:

I hereby give notice that an ordinary meeting of the Strategy, Planning & Engagement Committee will be held on:

Date: Thursday 20 March 2025
Time: 10.00 am
Venue: Council Chambers, Dunedin Public Art Gallery, The Octagon,
Dunedin

Sandy Graham
Chief Executive Officer

Strategy, Planning & Engagement Committee
PUBLIC AGENDA

MEMBERSHIP

Chairperson	Cr Sophie Barker	
Deputy Chairperson	Cr Kevin Gilbert	
Members	Cr Bill Acklin	Cr David Benson-Pope
	Mr Matapura Ellison	Cr Christine Garey
	Cr Carmen Houlahan	Cr Marie Laufiso
	Cr Cherry Lucas	Cr Mandy Mayhem
	Cr Jim O'Malley	Ms Megan Potiki
	Mayor Jules Radich	Cr Lee Vandervis
	Cr Steve Walker	Cr Brent Weatherall
	Cr Andrew Whiley	
Senior Officer	David Ward, General Manager 3 Waters and Transition	
Governance Support Officer	Wendy Collard	

Wendy Collard
Governance Support Officer

Telephone: 03 477 4000
governance.support@dcc.govt.nz
www.dunedin.govt.nz

Note: *Reports and recommendations contained in this agenda are not to be considered as Council policy until adopted.*

ITEM	TABLE OF CONTENTS	PAGE
1	Karakia Timatanga	4
2	Public Forum	4
3	Apologies	4
4	Confirmation of Agenda	4
5	Declaration of Interest	5
6	Confirmation of Minutes	15
6.1	Strategy, Planning & Engagement Committee meeting - 19 February 2025	15
PART A REPORTS (Committee has power to decide these matters)		
7	Strategy, Planning and Engagement Committee Forward Work Programme	21
8	Strategy, Planning and Engagement Committee Activity Report	29
9	Strategic Refresh Panel Update Report	34
10	Items for Consideration by the Chair	142
11	Karakia Whakamutunga	
	The meeting will close with a Karakia Whakamutunga.	

1 KARAKIA TIMATANGA

The meeting will open the meeting with a Karakia Timatanga.

2 PUBLIC FORUM

At the close of the agenda no requests for public forum had been received.

3 APOLOGIES

At the close of the agenda no apologies had been received.

4 CONFIRMATION OF AGENDA

Note: Any additions must be approved by resolution with an explanation as to why they cannot be delayed until a future meeting.

DECLARATION OF INTEREST

EXECUTIVE SUMMARY

1. Members are reminded of the need to stand aside from decision-making when a conflict arises between their role as an elected representative and any private or other external interest they might have.
2. Elected members are reminded to update their register of interests as soon as practicable, including amending the register at this meeting if necessary.

RECOMMENDATIONS

That the Committee:

- a) **Notes/Amends** if necessary the Elected Members' Interest Register attached as Attachment A; and
- b) **Confirms/Amends** the proposed management plan for Elected Members' Interests.

Attachments

	Title	Page
↓A	Register of Interests	6

Strategy, Planning and Engagement Committee Interest Register				
11 March 2025				
Councillors are members of all committees				
Name	Responsibility (i.e. Chairperson etc)	Declaration of Interests	Nature of Potential Interest	Member's Proposed Management Plan
Mayor Jules Radich	Shareholder	Izon Science Limited	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Shareholder	Taurikura Drive Investments Ltd	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Shareholder	Golden Block Developments Ltd	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Director	Cambridge Terrace Properties Ltd	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Director/Shareholder	Southern Properties (2007) Ltd	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Director	Arrenway Drive Investments Limited	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Director	Golden Centre Holdings Ltd	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Director/Shareholder	IBMS Ltd	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Director/Shareholder	Raft Holdings Ltd	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Director/Shareholder	Otago Business Coaching Ltd	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Director	Effectivise Ltd	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Director	Athol Street Investments Ltd	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Director/Shareholder	Allandale Trustee Ltd	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Shareholder	Aberdeen St No2 Ltd	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	Road Safety Action Plan	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	100% Shareholder/Director	Panorama Developments Limited	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	Dunedin Hospital Local Advisory Group (Council Appointment)	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	Dunedin Council of Social Services (Council Appointment)	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	Tertiary Precinct Planning Group (Council Appointment)	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	Tertiary Sector Steering Group (Council Appointment)	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
Member	Dunedin Club	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.	
Member	Local Government New Zealand (Zone 6 Committee) (Council Appointment)	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.	

Name	Responsibility (i.e. Chairperson etc)	Declaration of Interests	Nature of Potential Interest	Member's Proposed Management Plan
	Member	Connecting Dunedin (Council Appointment)	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
Cr Bill Acklin	Shareholder/Director	Dunedin Brokers Limited	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	APRA - AMCOS	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Entertainer	Various functions	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	Strath Taieri Community Board (Council Appointment)	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Casual Employee	Insulmax	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	Craigieburn Reserve Committee (Council Appointment)	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	Toitū Otago Settlers Museum Board (Council Appointment)	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
Cr Sophie Barker	Director	Ayrmed Limited	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Shareholder	Various publicly listed companies	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Property Owner	Residential Property Owner - Dunedin	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Beneficiary	Sans Peur Trust (Larnach Castle)	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Mentor	Business Mentors NZ	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Volunteer	Blue Penguins Pukekura	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	Dunedin Vegetable Growers Club	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Chairperson	Dunedin Heritage Fund (Council Appointment)	No conflict Identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	Dunedin Gasworks Museum Trust (Council Appointment)	No conflict Identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	Dunedin Otaru Sister City Society (Council Appointment)	No conflict Identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	Hereweka Harbour Cone Trust (Council Appointment)	No conflict Identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Deputy Chair	Dunedin Food and Drink Tourism Story Group	No conflict Identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	Te Ao Tūroa Partnership (Council Appointment)	No conflict Identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	Connecting Dunedin (Council Appointment)	No conflict Identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	Institute of Directors	No conflict Identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.

Name	Responsibility (i.e. Chairperson etc)	Declaration of Interests	Nature of Potential Interest	Member's Proposed Management Plan
Cr David Benson-Pope	Owner	Residential Property Ownership in Dunedin	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Trustee and Beneficiary	Blind Investment Trusts	Duty to Trust may conflict with duties of Council Office	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	Yellow-eyed Penguin Trust	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	New Zealand Labour Party	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	Dunedin Heritage Fund (Council Appointment)	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	Dunedin Public Art Gallery Acquisitions Committee (Council Appointment)	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	Otago Museum Trust Board (Council Appointment)	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
Cr Christine Garey	Trustee	Garey Family Trust - Property Ownership - Dunedin	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	Women of Ōtepoti	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member (alternate)	Grow Dunedin Partnership (Council Appointment)	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	Otago Museum Trust Board (Council Appointment)	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	Sophia Charter (Council Appointment)	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Chairperson	Study Dunedin	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Trustee	Ashburn Hall Charitable Trust Board	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	St Paul's Cathedral Foundation (Council Appointment)	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
Member	Theomin Gallery Management Committee (Olveston) (Council Appointment)	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.	
Cr Kevin Gilbert	Owner	Gipfel Limited - Bakery	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Trustee	Schlubert Trust - Residential Property	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Trustee	Schlup Family Trust	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	BNI	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	Business South	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Shareholder	Air New Zealand	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Trustee	Kevin Gilbert and Esther Gilbert Partnership - Residential Rental Property	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.

Name	Responsibility (i.e. Chairperson etc)	Declaration of Interests	Nature of Potential Interest	Member's Proposed Management Plan
	Trustee	Biddies Trust	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Advisors	Ronald McDonald House Supper Club Committee	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	Dunedin Fair Trading Committee (Council Appointment)	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	Local Government New Zealand (Zone 6 Committee) (Council Appointment)	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member (alternate)	Otago Regional Transport Committee (Council Appointment)	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	Toitū Otago Settlers Museum Board (Council Appointment)	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	Keep Dunedin Beautiful (Council Appointment)	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	Otago Settlers Association (Council Appointment)	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	Saddle Hill Community Board (Council Appointment)	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Chair	Food Equity and Education Dunedin (FEED) Charitable Trust	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	National Industry Advisors Group Food and Beverage (Workforce Development Council)	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	Connecting Dunedin (Council Appointment)	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
Cr Carmen Houlahan	Owner	Residential Property - Dunedin	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Owner	Rental Property - North Dunedin	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Part Owner	Adobe Group Ltd, Wanaka	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	Dunedin Rotary Club	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	Institute of Directors	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	Otago Property Investors Association	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	Dunedin Public Art Gallery Society (Council Appointment)	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	Dunedin Public Art Gallery Acquisitions Committee (Council Appointment)	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	Creative Dunedin Partnership (Council Appointment)	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Trustee	KBCLR Family Trust	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	Otago Theatre Trust (Council Appointment)	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.

Name	Responsibility (i.e. Chairperson etc)	Declaration of Interests	Nature of Potential Interest	Member's Proposed Management Plan
Cr Marie Laufiso	Property Owner	Residential Property	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Trustee	Moray Place Community Building Trust - Trust Owner of Property 111 Moray Place	Duty to Trust may conflict with duties of Council Office	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Trustee	Otago Mental Health Support Trust	Potential grants applicant which would result in pecuniary interest. Duty to Trust may conflict with duties of Council Office	Do not participate in consideration of grants applications. If the meeting is in public excluded, to leave the room.
	Member	Women of Ōtepoti Recognition Initiative	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Family Member	Staff member a relative	Potential conflict depending on level of staff member involvement	Managed by staff at officer level if a perceived conflict of interest arises.
	Trustee	Corso Ōtepoti Dunedin Trust	Potential grants recipient	Withdraw from discussion and leave the table. If in public excluded leave the room. Seek advice prior to the meeting.
	Dunedin Branch Treasurer	P.A.C.I.F.I.C.A Inc	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Secretary	Dunedin Abrahamiac Interfaith Group (Council Appointment)	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Trustee and Secretary	Refugee Support Group	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Chairperson	Dunedin Former Refugee Steering Committee (Council Appointment)	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Chairperson	Social Wellbeing Advisory Group (Council Appointment)	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Trustee	The Ōtepoti Community Builders Charitable Trust	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	District Licensing Committee (Council Appointment)	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
Chairperson	Grants Subcommittee (Council Appointment)	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.	
Cr Cherry Lucas	Trustee	Otago Farmers Market	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	Otago A & P Society	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Trustee	Henderson Lucas Family Trust - Residential Dunedin Property	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	NZ Institute of Chartered Accountants	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Deputy Chair	Otago Museum Trust Board (Council Appointment)	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	Dunedin Chinese Garden Advisory Board (Council Appointment)	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	Toitū Otago Settlers Museum Board (Council Appointment)	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	Local Government New Zealand (Zone 6 Committee) (Council Appointment)	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
Member (alternate)	Grow Dunedin Partnership (Council Appointment)	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.	

Name	Responsibility (i.e. Chairperson etc)	Declaration of Interests	Nature of Potential Interest	Member's Proposed Management Plan
	Member	Taieri Airport Trust (Council Appointment)	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	Mosgiel Taieri Community Board (Council Appointment)	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	Te Poāri a Pukekura Partnership (Council Appointment)	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
Cr Mandy Mayhem	Chairperson	Waitati Hall Society Inc	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Chairperson	Blueskin News Committee	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Co-ordinator	Waitati Market	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Co-ordinator	Emergency response group, Blueskin area	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	FENZ Local Advisory Committee for Otago	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	Waitati Music Festival Committee	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	Blueskin Bay Amenities Society	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	Blueskin A & P Society	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Chairperson	Keep Dunedin Beautiful (Council Appointment)	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Zone Representative and Board Member	Keep New Zealand Beautiful	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	Coastal Community Cycleway Network	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	West Harbour Community Board (Council Appointment)	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	Disability Issues Advisory Group (Council Appointment)	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	Dunedin Former Refugee Steering Committee (Council Appointment)	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	Music Advisory Panel (Council Appointment)	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Property Owner	Residential Property	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	Social Wellbeing Advisory Group (Council Appointment)	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
Cr Jim O'Malley	Owner	Biocentrix Ltd	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Owner	Residential Property Dunedin	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Owner	Ayrmed Limited	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	Northern AFC	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.

Name	Responsibility (i.e. Chairperson etc)	Declaration of Interests	Nature of Potential Interest	Member's Proposed Management Plan
	Director	Ocho Newco Limited	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	Ice Sports Dunedin Incorporated (Council Appointment)	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	Connecting Dunedin (Council Appointment)	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	Dunedin Hospital Local Advisory Group (Council Appointment)	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	Otago Regional Transport Committee (Council Appointment)	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	Okia Reserve Management Committee (Council Appointment)	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	Tertiary Precinct Planning Group (Council Appointment)	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	Waikouaiti Coast Community Board (Council Appointment)	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
Cr Lee Vandervis	Director	Lee Vandervis, Antonie Alm-Lequeux and Cook Allan Gibson Trustee Company Ltd - Residential Property Ownership - Dunedin	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Director	Bunchy Properties Ltd - Residential Property Ownership - Dunedin	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Owner	Vandervision Audio and Lighting - Hire, Sales and Service Business	May contract and provide service to DCC	Withdraw from discussion and leave the table. If the meeting is in public excluded leave the room. Seek advice prior to the meeting.
	Member	District Licensing Committee (Council Appointment)	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	Okia Reserve Management Committee (Council Appointment)	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
Cr Steve Walker	Trustee	Dunedin Wildlife Hospital Trust	Potential grants recipient	Withdraw from discussion and leave the table. If the meeting is in public excluded leave the room. Seek advice prior to the meeting.
	Member	Orokonui Ecosanctuary	Potential grants recipient	Withdraw from discussion and leave the table. If the meeting is in public excluded leave the room. Seek advice prior to the meeting.
	Member	Society of Beer Advocates	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	New Zealand Labour Party	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	Port Chalmers Historical Society	Potential grants recipient	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Owner	Residential Property - Dunedin	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Shareholder	Various publicly listed companies	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	NZ Sea Lion Trust	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	Dunedin Edinburgh Sister City Society (Council Appointment)	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	Music Advisory Panel (Council Appointment)	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.

Name	Responsibility (i.e. Chairperson etc)	Declaration of Interests	Nature of Potential Interest	Member's Proposed Management Plan
	Justice of the Peace		No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Trustee	Predator Free Dunedin	No conflict	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	Predator Free Dunedin (Council Appointment)	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
Cr Brent Weatherall	Member	Urban Access	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Owner	Residential Property	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Owner	Business George Street, Dunedin	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Trustee	Brent Weatherall Jeweller Limited	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Trustee	Weatherall Trustee Company	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Trustee	Residential Rental Properties	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	Craigieburn Reserve Committee (Council Appointment)	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	Dunedin Public Art Gallery Society (Council Appointment)	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
Cr Andrew Whiley	Owner/Operator	Whiley Golf Inc and New Zealand Golf Travel Ltd	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Director/Shareholder 22 May 2017	Estate of Grace Limited	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Trustee	Japek (Family Trust) - Property Ownership - Dunedin	Duties to Trust may conflict with duties of Council Office.	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	Otago Golf Club	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	Dunedin South Rotary Club	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	Institute of Directors	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	National Party	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Board Chair	Volunteer South	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	New Zealand PGA (Professional Golf Association)	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Chair	Dunedin Community House Executive Committee	Potential grants recipient	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	Otago Property Investors Association	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	Hereweka Harbour Cone Trust (Council Appointment)	No conflict Identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	Otago Peninsula Community Board (Council Appointment)	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	Dunedin Shanghai Association (Sister City Society) (Council Appointment)	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.

Name	Responsibility (i.e. Chairperson etc)	Declaration of Interests	Nature of Potential Interest	Member's Proposed Management Plan
	Member	Grow Dunedin Partnership (Council Appointment)	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	NZ Masters Games Trust Board (Council Appointment)	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	Puketai Residential Centre Liaison Committee (Council Appointment)	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Board Member	Dunedin Christmas Charitable Trust	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
Matapura Ellison	Chairperson	Kati Huirapa Rūnaka ki Puketeraki	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Runaka Representative	Te Rūnanga ō Ngāi Tahu	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Director	Ōtākou Health Ltd	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Trustee	Waikouaiti Māori Foreshore Trust	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Chairperson	Otago Museum Māori Advisory Committee	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Chairperson	Araiteuru Marae Reservation Trust	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Representative	Te Pae	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
Megan Potiki	Member	Te Runaka o Ōtākou	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Contractor	Aukaha Ltd	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Director	A3K	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Mana Whenua Representative	Local Advisory Group for the New Dunedin Hospital (LAG)	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	Centre for Research on Colonial Culture University of Otago (CROCC)	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.
	Member	Tiramorehu te Taumata	No conflict identified	Seek advice prior to the meeting if actual or perceived conflict of interest arises.

CONFIRMATION OF MINUTES

STRATEGY, PLANNING & ENGAGEMENT COMMITTEE MEETING - 19 FEBRUARY 2025

RECOMMENDATIONS

That the Committee:

- a) **Confirms** the minutes of the Strategy, Planning & Engagement Committee meeting held on 19 February 2025 as a correct record.

Attachments

	Title	Page
A↓	Minutes of Strategy, Planning & Engagement Committee meeting held on 19 February 2025	16

Strategy, Planning & Engagement Committee

MINUTES

Minutes of an ordinary meeting of the Strategy, Planning & Engagement Committee held in the Council Chambers, Dunedin Public Art Gallery, The Octagon, Dunedin on Wednesday 19 February 2025, commencing at 10.00 am

PRESENT

Chairperson	Cr Sophie Barker	
Deputy Chairperson	Cr Kevin Gilbert	
Members	Cr David Benson-Pope	Mr Matapura Ellison
	Cr Christine Garey	Cr Carmen Houlahan
	Cr Cherry Lucas	Cr Mandy Mayhem
	Cr Jim O'Malley	Cr Lee Vandervis
	Cr Steve Walker	Cr Brent Weatherall
	Cr Andre Whiley	

IN ATTENDANCE

Nicola Morand (Manahautū - General Manager Policy and Partnerships), David Ward (General Manager 3 Waters and Transition), Jeanette Wikaira (General Manager Arts, Culture and Recreation), Scott MacLean (General Manager Climate and City Growth), Nadia Wesley-Smith (Corporate Policy Manager), Jinty MacTavish (Principal Policy Advisor Sustainability), Paul Freeland (Principal Policy Advisor) and Dr Rula

Governance Support Officer Wendy Collard

1 KARAKIA TIMATANGA

Cr Sophie Barker opened the meeting with a Karakia Timataka.

Crs Sophie Barker, Mandy Mayhem and Carmen Houlahan acknowledged the passing of David Ellison, Upoko of Kāti Huirapa Rūnaka ki Puketeraki. They spoke of his contribution to the community, support for the protection of the environment and support for minority groups.

2 PUBLIC FORUM

There was no Public Forum.

3 APOLOGIES

Apologies were received from Mayor Jules Radich, Crs Bill Acklin, Marie Laufiso and Ms Megan Potiki (for absence) and Cr Christine Garey and Andrew Whiley (for early departure)

Moved (Cr Sophie Barker/Cr Kevin Gilbert):

That the Committee:

Accepts the apologies from Mayor Jules Radich, Crs Bill Acklin and Marie Laufiso and Ms Megan Potiki (for absence) and Cr Christine Garey (for early departure).

Motion carried (SPECC/2025/001)

Cr Vandervis left the meeting at 10.08 am

4 CONFIRMATION OF AGENDA

Moved (Cr Sophie Barker/Cr Kevin Gilbert):

That the Committee:

Confirms the agenda without addition or alteration

Motion carried (SPECC/2025/002)

5 DECLARATIONS OF INTEREST

Members were reminded of the need to stand aside from decision-making when a conflict arose between their role as an elected representative and any private or other external interest they might have.

Moved (Cr Sophie Barker/Cr Kevin Gilbert):

That the Committee:

- a) **Notes** the Elected Members' Interest Register attached; and
- b) **Confirms** the proposed management plan for Elected Members' Interests.

Motion carried (SPECC/2025/003)

PART A REPORTS

6 STRATEGY, PLANNING AND ENGAGEMENT COMMITTEE FORWARD WORK PROGRAMME

A report from Civic provided an update of the Strategy, Planning and Engagement Committee forward work programme to show areas of activity, progress and expected timeframes for decision making across a range of areas of work.

The Manahautū - General Manager Policy and Partnerships, the General Manager Arts, Culture and Recreation (Jeanette Wikaira), the General Manager City Growth and Climate (Scott MacLean) responded to questions.

Moved (Cr Sophie Barker/Cr Kevin Gilbert):

That the Committee:

- a) **Notes** the Strategy, Planning and Engagement Committee forward work programme..

Motion carried (SPECC/2025/004)

7 SUBMISSION ON RESOURCE MANAGEMENT (CONSENTING AND OTHER SYSTEM CHANGES) AMENDMENT BILL

A report from City Development sought retrospective approval of the draft Dunedin City Council (DCC) submission to the Government's Environment Committee on the Resource Management (Consenting and Other System Changes) Bill.

The General Manager 3 Waters and Transition (David Ward) and the Principal Policy Advisor (Paul Freeland) spoke to the report and responded to questions.

Cr Vandervis entered the meeting at 10.26 am during the debate on the item.

Moved (Cr Sophie Barker/Cr Kevin Gilbert):

That the Committee:

- a) **Approves** the draft Dunedin City Council submission, with any amendments, to the Environment Committee on the Resource Management (Consenting and Other System Changes) Bill.
- b) **Authorises** the Chief Executive to make any minor editorial amendments to the submission.
- c) **Notes** that the Mayor or delegate will speak to any hearings in regard to the submission.

Motion carried (SPECC/2025/005)

8 RESIDENTS' OPINION SURVEY QUARTERLY REPORT OCTOBER-DECEMBER 2024

A report from Corporate Policy provided a summary of the Residents' Opinion Survey (ROS) quarterly results (the Quarterly results) for the October-December 2024/25 quarter.

The Manahautū - General Manager Policy and Partnerships (Nicola Morand) and the Corporate Policy Manager (Nadia Wesley-Smith) spoke to the report and responded to questions.

Moved (Cr Kevin Gilbert/Cr Sophie Barker):

That the Committee:

- a) **Notes** the Residents' Opinion Survey quarterly results for the period of October-December 2024 (Quarter Two 2024/25).
- b) **Notes** the current contract expiry date of 31 August 2025 and the need for a new contract. A new open market procurement plan is underway.

Motion carried (SPECC/2025/006)

9 ZERO CARBON UPDATE

A report from the Sustainability Group provided an update on elements of the Zero Carbon work programme and a report on the DCC's organisational emissions for the 2023/24 financial year. It also provided updates: a cruise emissions baseline for Dunedin, phase 1 findings of a Zero Carbon business support pilot, and the most recent Zero Carbon Alliance Collaboration Group report.

The General Manager Climate and City Growth (Scott MacLean) and the Principal Policy Advisor (Jinty MacTavish) spoke to the report and responded to questions.

Cr Christine Garey left the meeting at 10:43 am.

Moved that the Committee (Cr Sophie Barker/Cr Kevin Gilbert):

Adjourns the meeting.

Motion carried

The meeting adjourned at 11.00 am and reconvened at 11.02 am.

Moved that the Committee (Cr Kevin Gilbert/Cr Cherry Lucas):

Adjourns the meeting.

Motion carried

The meeting adjourned at 11.50 am and reconvened at 11.52 am.

Moved that the Committee (Cr Sophie Barker/Cr Cherry Lucas):

Adjourns the meeting.

Motion carried

The meeting adjourned at 11.54 am and reconvened at 11.55 am.

Moved (Cr Sophie Barker/Cr Kevin Gilbert):

That the Committee:

- a) **Notes** the report
- b) **Notes** the attached reports on Zero Carbon work programme actions, including:
 - i) DCC Inventory Management Report for 2023/24
 - ii) the Ōtepoti Dunedin's Greenhouse Gas Emissions Inventory: Cruise Ship Emissions report
 - iii) the Zero Carbon Alliance Collaboration Group report

Motion carried (SPECC/2025/007) with Cr Lee Vandervis recording his vote against

10 ITEMS FOR CONSIDERATION BY THE CHAIR

Cr David Benson-Pope requested a report which provided an update from the Zero Carbon Plan Advisory Panel on its review of the Zero Carbon Plan implementation and achievement of its targets to be presented to either Strategy, Planning and Engagement Committee or Council.

11 KARAKIA WHAKAMUTUNGA

Cr Sophie Barker closed the meeting with a Karakia Whakamutunga.

The meeting concluded at 12.19 pm.

.....
CHAIRPERSON

PART A REPORTS

STRATEGY, PLANNING AND ENGAGEMENT COMMITTEE FORWARD WORK PROGRAMME

Department: Civic

EXECUTIVE SUMMARY

- 1 The purpose of this report is to provide a regular update of the Strategy, Planning and Engagement Committee forward work programme to show areas of activity, progress and expected timeframes for decision making across a range of areas of work (Attachment A).
- 2 As this is an administrative report only, there are no options or Summary of Considerations.

RECOMMENDATIONS

That the Committee:

- a) **Notes** the Strategy, Planning and Engagement Committee forward work programme as shown in Attachment A.

DISCUSSION

- 3 The forward work programme will be a regular agenda item which shows areas of activity, progress and expected timeframes for decision making across a range of areas of work.
- 4 As an update report, purple highlights show changes to timeframes. New items added to the schedule will be highlighted in yellow. Items that have been completed or updated are shown as bold.

Signatories

Author:	Wendy Collard - Governance Support Officer
Authoriser:	David Ward - General Manager, 3 Waters and Transition

Attachments

	Title	Page
↓A	Forward Work Programme	22

Key	
New item	
Changes to timeframes	
Completed; progress to date update	Bold

Strategy, Planning and Engagement Committee Forward Work Programme 2025 - March 2025																	
Area of Work	Reason for Work	Council role (decision and/or direction)													2026		
			Mar	Apr	May	June	July	August	Sept	Oct	Nov	Dec	Jan	Feb	Mar		
Strategic Refresh	Refreshing the wellbeing strategies to align to align with the 10 year plan.	Ongoing decision making throughout the review process. Progress to date: A report will be presented to Council at its June 2025 meeting.	Ongoing work				Report to Council										
Strategic Refresh Advisory Panel	Establishment of an Advisory Panel to oversee the refresh the four wellbeing strategies	Provide governance oversight of the process for the Strategic Refresh. Progress to date: A report is on the agenda	Report														
Activity Report	To provide an update on the activities.	Activity report Progress to date: A report is on the agenda.	Report			Report											
Resident's Opinion Survey Results	Provide quarterly updates on the Residents Opinion Survey	Consider the quarterly updates of the Residents Opinion Survey Progress to date: A report will be presented quarterly.				Quarterly Report				Annual report to Council							

STRATEGY, PLANNING AND ENGAGEMENT COMMITTEE ACTIVITY REPORT

Department: 3 Waters

EXECUTIVE SUMMARY

- 1 This activity report provides an update on progress towards projects, plans and strategies that sit within the forward work programme of the Strategy, Planning and Engagement Committee for the period 1 September to 28 February 2025 for the following areas:
 - Citywide Climate Adaptation Plan
 - Reserves Management Plans
 - SDG Sustainability Framework
 - Second Generation District Plan (2GP)
 - Future Development Strategy (Implementation Plan)
 - Heritage Action Plan
 - South Dunedin Futures
 - Strategic Refresh
 - St Kilda/St Clair Coastal Plan
 - Te Taki Haruru
 - Zero Carbon
- 2 As this is an administrative report only, there are no Options or Summary of Considerations.

RECOMMENDATIONS

That the Committee:

- a) **Notes** the Strategy, Planning and Engagement Activity Report for 1 September to 28 February 2025.

BACKGROUND

Citywide Climate Adaptation Plan

Citywide Climate Resilience Framework

- 3 Staff will shortly commence work on a stocktake of existing or planned resilience-related activities in each of the four stages of the citywide climate resilience framework. Key elements of this stocktake will then be summarised into an *interim* climate adaptation plan for Dunedin by 30 June 2025. The substantive work on design, establishment, and implementation of the framework will commence from 1 July, utilising additional resources approved by Council, at which time it will become a BaU activity.

Reserves Management Plans

Signal Hill Reserve Management Plan

- 4 Hearings were held in November 2024 and deliberations on the changes to the draft RMP will be held on 12 February 2025.

Dunedin Town Belt Management Plan

- 5 Engagement on the draft RMP has been completed. Hearing were held on 17 February 2025.

Otago Boat Harbour Reserve Management Plan and Otago Harbour Reserve Management Plan

- 6 Engagement on the draft RMP has been completed. Hearing scheduled for 17 March 2025.

Reserves Management Plan - General Policies

- 7 The draft Reserves Management Plan has been written. Currently in stage 2 of engagement which runs from 27 January to 31 March 2025.

Mosgiel Memorial Gardens Reserves Management Plan

- 8 The draft Reserve Management Plan has been written. Currently in stage 2 of engagement which runs from 27 January to 31 March 2025.

Logan Park Management Plan

- 9 Draft Management Plan written. Originally to go out for second stage of engagement 13 May to 15 July 2024 but currently on hold, will be consulted on at an appropriate time to capture all users.

SDG Sustainability Framework

- 10 Analysis of the SDG's and associated targets is underway, focusing on their alignment with DCCs strategic priorities. An update report will be provided to Council on 26 March.

Second Generation District Plan (2GP)

Appeals/ Making 2GP Operative Plan

- 11 Councillor O'Malley (or his delegate) has authority to agree to any mediated resolutions on behalf of Council. 97% of the 2GP appeal points, and 13 of the 16 appeals made on Variation 2, have been resolved or withdrawn. There are six remaining appeals in total. Of these: an Environment Court hearing took place on 11 December 2024 for one appeal and staff are awaiting a decision; an Environment Court hearing is set down for 8/9 July 2025 for two appeals (which relate to the same site), and for the remaining three appeals, DCC is in post-mediation discussions with parties to try to reach an agreed resolution.
- 12 Council made the decision to make the District Plan (2GP) partially operative on 18 August.

Minor improvements Plan Change (Plan Change 1)

- 13 Plan Change 1 – Minor improvements to the 2GP was notified on 20 November 2024. The submission and further submission periods have now closed and the submissions are published on the DCC website.
- 14 Two hearings will be held for any submitters who wish to speak to their submissions or further submissions. The hearing on additions to the heritage schedule will start on 19 May 2025. The hearing for non-heritage topics will be held later in 2025.
- 15 Decisions on submissions will be made by a Hearing Panel consisting of Rob van Voorthuysen (Chair), Cr O'Malley and Cr Barker.

Heritage and Multi-unit Development Plan Change (Plan Change 2)

- 16 Plan Change 2 - Heritage and Multi-unit Development was initiated by SPEC on 20 August 2024 and councillors were engaged as part of the initial issues and options phase through a workshop on 2 September 2024. Staff are now working on preferred options and a further workshop is expected to be scheduled later in the process.
- 17 Key stakeholders and mana whenua are being engaged as part of the plan change, including through two stakeholder advisory groups.
- 18 Staff will seek approval from Council or SPEC to formally notify the change to start the submission and hearing process. Timing is to be confirmed, but is likely to be in late 2025 or early 2026.

Future work programme

- 19 The next plan change topics in the work programme relate to business land and native reserves. The business land plan review is needed to respond to the shortfall in industrial land that was highlighted in the last business land capacity assessment. The native reserves plan review was agreed through an appeal resolution. These plan reviews will likely start in 2026.

Future Development Strategy (Implementation Plan)

- 20 The final FDS implementation plan, which is being jointly developed with the Otago Regional Council, will be provided to Council or SPEC after decisions are made on the 9 year plan and will reflect the status of projects in the 9 year plan.

Heritage Action Plan

- 21 The Heritage Action Plan was adopted by Council, with recommended changes, on 12 December 2023 and an update report on the Heritage Action Plan and associated implementation plan was presented to SPEC in June.
- 22 Council approved the Terms of Reference for the Ōtepoti Dunedin Heritage Action Plan Advisory Panel **on 25 November 2025**. A report with funding options to implement the Heritage Action Plan was presented to Council on 30 January 2025. Council agreed to add funding for 'accelerated support for building owners and actions that require financial investment and support from external consultants' in the draft 9 year plan, which is now subject to public consultation.
- 23 The HAP Implementation Plan will be finalised after decisions are made on the 9 year plan and will reflect the 9 year plan budget.

South Dunedin Futures

- 24 A full report on South Dunedin Future will be considered by Council on 18 March.

Strategic Refresh

- 25 A Strategic Refresh Panel update report is included in the SPEC agenda.

St Kilda/St Clair Coastal Plan

26 An Update paper will be presented to Council in May 2025.

Te Taki Haruru

27 An update to Council is due in May 2025.

Zero Carbon

Reducing Dunedin City's emissions

- 1 The 2024/25 Zero Carbon Implementation Plan was revised and noted by Council.
- 2 Initial investigations into sequestration options was completed.
- 3 A Zero Carbon Plan Advisory Panel meeting was held to inform Zero Carbon investment package development.
- 4 The Zero Carbon team worked with teams across the DCC to understand and document the updated broader climate change mitigation context, identify new or changed opportunities for investment, and develop draft Zero Carbon Plan investment packages. These were reported to Council in January 2025.
- 5 The Zero Carbon team commenced updates to Zero Carbon Plan and DCC Emissions Management and Reduction Plan modelling to reflect Government and Council decisions and other changes in context.
- 6 Zero Carbon Alliance (ZCA) key representatives have continued to meet and advance their collaborative work programme. A Collaboration Group meeting was held in October, with a work programme update included in February 2025 SPEC reporting. The Zero Carbon team also supported DCHL-led Carbon Roadmap work.
- 7 Work to deliver the SME support pilot programme has continued, with phase two launching in February 2025.
- 8 A cruise emissions baseline was finalised and reported to SPEC in February 2025.

Reducing DCC's emissions

- 9 Reporting of the DCC's 2023/24 emissions was externally verified. This confirmed a 29.75% reduction in 2023/24 DCC emissions compared with 2018/19 levels. This was formally reported to SPEC in February 2024.
- 10 The Zero Carbon team has been coordinating six month reporting on DCC emissions and Zero Carbon Plan / Emissions Management and Reduction Plan actions. This will be reported to Council in April.

Implementing the Zero Carbon Policy – embedding emissions reduction into DCC business-as-usual

- 11 The Zero Carbon team worked to include Zero Carbon considerations in 9 Year Plan documentation in line with Office of the Auditor General expectations and Taituarā guidance.

As part of this the climate change significant forecasting assumptions were reviewed, updated and approved by Council.

- 12 An approach to including Zero Carbon considerations in Council reports was researched, developed, and implemented. This includes guidance for staff.
- 13 Work on Zero Carbon considerations in the Project Management Framework was a focus. Opportunities for Zero Carbon considerations to be built into the Organisational Development Programme continued to be explored.
- 14 Zero Carbon team support of other lead teams with key projects, procurement advice, and policy reviews continued.

OPTIONS

- 15 As this is a report for noting, there are no options.

Signatories

Authoriser:	David Ward - General Manager, 3 Waters and Transition
-------------	---

Attachments

There are no attachments for this report.

STRATEGIC REFRESH PANEL UPDATE REPORT

Department: Corporate Policy

EXECUTIVE SUMMARY

- 1 The purpose of this report is to update the Strategy, Planning and Engagement Committee (SPEC) on the progress in refreshing the Dunedin City Council's (DCC) wellbeing strategies (Ara Toi Ōtepoti, Economic Development Strategy, Social Wellbeing Strategy and Te Ao Tūroa) and to seek approval of the draft strategies progression to community engagement.
- 2 The report covers activity undertaken since the last update report provided to Council at its meeting on 26 February 2025.
- 3 Draft documents for each strategy are attached.
 - Ara Toi Ōtepoti – Attachment A
 - Economic Development Strategy – Attachment B
 - Social Wellbeing Strategy – Attachment C
 - Te Ao Tūroa – Attachment D
- 4 A draft Community engagement plan for the Strategic Refresh is attached for Council's approval (Attachment E).

RECOMMENDATIONS

That the Committee:

- a) **Notes** the content of report.
- b) **Approves** the draft strategies to progress to community engagement.
- c) **Approves** the proposed plan for community engagement.

BACKGROUND

- 5 At its meeting on 13 February 2024 SPEC agreed to establish the Strategic Refresh Advisory Panel (the Panel), to oversee the process of refreshing the DCC's four wellbeing strategies, Ara Toi, The Economic Development Strategy, Social Wellbeing Strategy and Te Ao Tūroa (the strategies).

Moved (Cr Sophie Barker / Cr Cherry Lucas)

That the Committee:

- a) **Establishes** the Strategic Refresh Advisory Panel to oversee the process of refreshing the DCC's four wellbeing strategies with terms of reference as outlined in Attachment A
- b) **Appoints** Councillor Cherry Lucas as Chairperson of the Panel and Councillors Carmen Houlahan, Andrew Whiley, Marie Laufiso and Sophie Barker as members of the Panel.

Motion carried (SPEC/2024/008) with Cr Garey recording her vote against

- 6 Three previous update reports have been provided to SPEC and Council since the establishment of the Panel.
- 7 Discussions at those meetings included:
 - a) Update on the refreshed content within each of the four strategies.
 - b) Incorporating Te Taki Haruru and Sustainability frameworks into the refreshed strategies.
 - c) Discussion on the timeline for completion of the Strategic Refresh Project.
 - d) Discussion on community engagement for the refreshed strategies.

DISCUSSION

- 8 As directed by the Panel, each of the draft strategy documents have utilised the 2013 – 2023 Economic Development Strategy as a template, allowing for a common approach to all four. This demonstrates and recognises an inter-connectedness between all strategies that directly correlate to community outcomes and activity groups. Currently, DCC is also required to report on community outcomes related to wellbeing, under the Local Government Act 2002.
- 9 Each of the strategies have refreshed and updated Dunedin context and situational analysis information, to demonstrate and understand the current environment.
- 10 Common terminology is across all of the draft strategies using “themes and goals” in place of the previously varied terminology. These are positioned under the vision for each strategy. Vision statements for all four strategies, extend on the city vision “Dunedin, one of the world’s great small cities”
- 11 The draft strategies include alignment with Te Taki Haruru (TTH), the DCC’s Māori Strategic Framework. This includes reference to the planned implementation of TTH and demonstrates links between the principles, values and key directions of TTH alongside the themes and goals of each strategy.
- 12 Development of a Sustainability framework continues. This is a gap noted in the documents which will be populated on the adoption of a framework, which is expected in June 2025

- 13 Implementation commentary in each of the documents is high level for this stage of the project. Initial actions common across all strategies are:
- Establishment of Advisory Groups.
 - Development of indicators and measures for themes and goals in each strategy.
 - Development of a Monitoring and Evaluation framework that demonstrates progress and establishes robust reporting back to Council and Dunedin communities in the city.
 - The alignment between each strategy, TTH and the Sustainability framework.
 - A review cycle will be developed across the strategic framework to enable stronger alignment with the long-term planning process.
- 14 Pending approval of the draft strategies, community engagement will take place alongside of the 9 Year Plan (9YP) consultation. Engagement will occur between 31 March and 30 April 2025.
- 15 Feedback from the engagement will be incorporated into the strategies, and final drafts will be presented to Council for adoption at its June 2025 meeting.

OPTIONS

Option One – Approve that the Draft Wellbeing Strategies progress to community engagement and approve the proposed Community Engagement Plan

Impact assessment

- 16 Approval of the draft strategies is sought ahead of proceeding to community engagement.
- 17 To remain within the proposed timeline for completing the Strategic Framework Refresh Project, engagement with the community will need to occur prior to 30 April 2025. This allows time for feedback to be collated and incorporated into each strategy.

Advantages

- Progresses towards completing the DCC Strategic Framework Refresh programme in 2025.
- Engaging with the community to gather feedback for each of the strategies as part of DCC's ongoing engagement.

Disadvantages

- There are no disadvantages.

Option Two – Do not approve the proposed plan for Community Engagement. Do not approve that the draft strategies progress to community engagement.

Impact assessment

- 18 Without approval to proceed with the proposed community engagement, completion of the Strategic Framework Refresh Project will not prior to June 2025

Advantages

- Staff will continue work to refresh and refine each of the strategies.

Disadvantages

- Community Engagement does not occur within the proposed timeline.
- It is unlikely the project can be completed in 2025 if the timeline is extended.

NEXT STEPS

- 19 Proceed with the proposed community engagement between 31 March and 30 April 2025
- 20 Collate and incorporate gathered feedback into final draft strategies.
- 21 Present final draft strategies for adoption at the 24 June 2025 Council meeting.

Signatories

Author:	Nadia Wesley-Smith - Corporate Policy Manager - Acting
Authoriser:	Nicola Morand - Manahautū (General Manager Policy and Partnerships)

Attachments

	Title	Page
↓A	Draft Ara Toi Ōtepoti Strategy	40
↓B	Draft Dunedin Economic Development Strategy	55
↓C	Draft Dunedin's Social Wellbeing Strategy	92
↓D	Draft Te Ao Tūroa Dunedin's Environment Strategy	111
↓E	Strategic Refresh Draft Community Engagement	140

SUMMARY OF CONSIDERATIONS

Fit with purpose of Local Government

This decision enables democratic local decision making and action by, and on behalf of communities. This decision promotes the social, economic, environmental, and cultural well-being of communities in the present and for the future.

Fit with strategic framework

	Contributes	Detracts	Not applicable
Social Wellbeing Strategy	✓	<input type="checkbox"/>	<input type="checkbox"/>
Economic Development Strategy	✓	<input type="checkbox"/>	<input type="checkbox"/>
Environment Strategy	✓	<input type="checkbox"/>	<input type="checkbox"/>
Arts and Culture Strategy	✓	<input type="checkbox"/>	<input type="checkbox"/>
3 Waters Strategy	✓	<input type="checkbox"/>	<input type="checkbox"/>
Future Development Strategy	✓	<input type="checkbox"/>	<input type="checkbox"/>
Integrated Transport Strategy	✓	<input type="checkbox"/>	<input type="checkbox"/>
Parks and Recreation Strategy	✓	<input type="checkbox"/>	<input type="checkbox"/>
Other strategic projects/policies/plans	✓	<input type="checkbox"/>	<input type="checkbox"/>

The refresh of the DCC’s four well-being strategies is a critical piece of work that is overseen by the Panel. The four strategies are intrinsically linked with Te Taki Haruru, the DCC’s Māori Strategic Framework, and the DCC’s commitment to Sustainability. The strategies also connect with other plans and activities currently being undertaken by the DCC, such as the Housing Implementation Plan, the Ōtepoti Live Music Action Plan, and the Zero Carbon Plan.

Māori Impact Statement

Alignment of the four well-being strategies with Te Taki Haruru, the DCC’s Māori Strategic Framework is integral to this work. Each refreshed strategy includes directions and action which impact on mana whenua and mātāwaka in Ōtepoti Dunedin.

Sustainability

Alignment of the four strategies with Council’s commitment to sustainability is integral to this work. The DCC’s Sustainability Framework, currently under development, will be incorporated into each refreshed strategy.

Zero carbon

This project is not likely to materially impact city emissions.

LTP/Annual Plan / Financial Strategy /Infrastructure Strategy

There are no implications for current levels of service and/or performance measures. It should be noted that refreshed strategies will help with DCC’s future long term planning and annual planning, and that the draft strategies have been aligned with the DCC’s long-term planning and this is reflected in the documents.

Financial considerations

The proposed engagement plan is in line with existing budgets

Significance

This decision is considered low in terms of the Council’s Significance and Engagement Policy.

SUMMARY OF CONSIDERATIONS

Engagement – external

There has been no external engagement since the last update report. The proposed engagement plan details how staff will engage with the community on the refreshed strategies.

Engagement - internal

Staff have worked with lead staff from Enterprise Dunedin, South Dunedin Future, Creative Partnerships and Community Partnerships to progress each strategy. Further review work will be undertaken alongside of the proposed community engagement.

Risks: Legal / Health and Safety etc.

There are no known risks associated with this report.

Conflict of Interest

There are no conflicts of interest.

Community Boards

Community Boards may want to participate in the community engagement plan proposed to take place in their Community Board areas.

ITEMS FOR CONSIDERATION BY THE CHAIR

Any items for consideration by the Chair.