

Notice of Meeting:

I hereby give notice that an ordinary meeting of the Strategy, Planning & Engagement Committee will be held on:

Date: Wednesday 11 June 2025
Time: 10.00 am
Venue: Council Chambers, Dunedin Public Art Gallery, The Octagon,
Dunedin

Sandy Graham
Chief Executive Officer

Strategy, Planning & Engagement Committee

PUBLIC AGENDA

MEMBERSHIP

Chairperson Cr Sophie Barker
Deputy Chairperson Cr Kevin Gilbert

Members

| | |
|---------------------|----------------------|
| Cr Bill Acklin | Cr David Benson-Pope |
| Mr Matapura Ellison | Cr Christine Garey |
| Cr Carmen Houlahan | Cr Marie Laufiso |
| Cr Cherry Lucas | Cr Mandy Mayhem |
| Cr Jim O'Malley | Ms Megan Potiki |
| Mayor Jules Radich | Cr Lee Vandervis |
| Cr Steve Walker | Cr Brent Weatherall |
| Cr Andrew Whiley | |

Senior Officer David Ward, General Manager 3 Waters and Transition

Governance Support Officer Wendy Collard

Wendy Collard
Governance Support Officer

Telephone: 03 477 4000
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Note: Reports and recommendations contained in this agenda are not to be considered as Council policy until adopted.

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| | The meeting will close with a Karakia Whakamutunga. | |

1 OPENING

The meeting will open the meeting with a Karakia Timatanga.

2 PUBLIC FORUM**2.1 Unlawful Occupation of Palestine Sanctions Bill**

Anna Knight will be in attendance to speak on the Unlawful Occupation of Palestine Sanctions Bill

3 APOLOGIES

At the close of the agenda no apologies had been received.

4 CONFIRMATION OF AGENDA

Note: Any additions must be approved by resolution with an explanation as to why they cannot be delayed until a future meeting.

DECLARATION OF INTEREST

EXECUTIVE SUMMARY

1. Members are reminded of the need to stand aside from decision-making when a conflict arises between their role as an elected or independent representative and any private or other external interest they might have.
2. Elected or independent members are reminded to update their register of interests as soon as practicable, including amending the register at this meeting if necessary.

RECOMMENDATIONS

That the Committee:

- a) **Notes/Amends** if necessary the Elected or Independent Members' Interest Register attached as Attachment A; and
- b) **Confirms/Amends** the proposed management plan for Elected or Independent Members' Interests.

Attachments

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| Strategy, Planning and Engagement Committee Interest Register 27 May 2025 | | | | |
|--|--|---|------------------------------|--|
| Councillors are members of all committees | | | | |
| Name | Responsibility (i.e. Chairperson etc) | Declaration of Interests | Nature of Potential Interest | Member's Proposed Management Plan |
| Mayor Jules Radich | Shareholder | Izon Science Limited | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Shareholder | Taurikura Drive Investments Ltd | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Shareholder | Golden Block Developments Ltd | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Director | Cambridge Terrace Properties Ltd | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Director/Shareholder | Southern Properties (2007) Ltd | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Director | Arrenway Drive Investments Limited | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Director | Golden Centre Holdings Ltd | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Director/Shareholder | IBMS Ltd | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Director/Shareholder | Raft Holdings Ltd | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Director/Shareholder | Otago Business Coaching Ltd | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Director | Effectivise Ltd | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Director | Athol Street Investments Ltd | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Director/Shareholder | Allandale Trustee Ltd | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Shareholder | Aberdeen St No2 Ltd | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Member | Road Safety Action Plan | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | 100% Shareholder/Director | Panorama Developments Limited | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Member | Dunedin Hospital Local Advisory Group (Council Appointment) | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Member | Dunedin Council of Social Services (Council Appointment) | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Member | Tertiary Precinct Planning Group (Council Appointment) | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Member | Tertiary Sector Steering Group (Council Appointment) | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Member | Dunedin Club | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Member | Local Government New Zealand (Zone 6 Committee) (Council Appointment) | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |

| Name | Responsibility (i.e. Chairperson etc) | Declaration of Interests | Nature of Potential Interest | Member's Proposed Management Plan |
|------------------|--|---|------------------------------|--|
| | Member | Connecting Dunedin (Council Appointment) | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| Cr Bill Acklin | Shareholder/Director | Dunedin Brokers Limited | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Member | APRA - AMCOS | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Entertainer | Various functions | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Member | Strath Taieri Community Board (Council Appointment) | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Casual Employee | Insulmax | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Member | Craigieburn Reserve Committee (Council Appointment) | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Member | Toitū Otago Settlers Museum Board (Council Appointment) | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| Cr Sophie Barker | Director | Ayrmed Limited | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Shareholder | Various publicly listed companies | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Property Owner | Residential Property Owner - Dunedin | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Beneficiary | Sans Peur Trust (Larnach Castle) | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Mentor | Business Mentors NZ | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Volunteer | Blue Penguins Pukekura | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Member | Dunedin Vegetable Growers Club | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Chairperson | Dunedin Heritage Fund (Council Appointment) | No conflict Identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Member | Dunedin Gasworks Museum Trust (Council Appointment) | No conflict Identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Member | Dunedin Otaru Sister City Society (Council Appointment) | No conflict Identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Member | Hereweka Harbour Cone Trust (Council Appointment) | No conflict Identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Deputy Chair | Dunedin Food and Drink Tourism Story Group | No conflict Identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Member | Te Ao Tūroa Partnership (Council Appointment) | No conflict Identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Member | Connecting Dunedin (Council Appointment) | No conflict Identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Member | Institute of Directors | No conflict Identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |

| Name | Responsibility (i.e. Chairperson etc) | Declaration of Interests | Nature of Potential Interest | Member's Proposed Management Plan |
|----------------------|--|--|--|--|
| Cr David Benson-Pope | Owner | Residential Property Ownership in Dunedin | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Trustee and Beneficiary | Blind Investment Trusts | Duty to Trust may conflict with duties of Council Office | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Member | Yellow-eyed Penguin Trust | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Member | New Zealand Labour Party | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Member | Dunedin Heritage Fund (Council Appointment) | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Member | Dunedin Public Art Gallery Acquisitions Committee (Council Appointment) | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Member | Otago Museum Trust Board (Council Appointment) | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| Cr Christine Garey | Trustee | Garey Family Trust - Property Ownership - Dunedin | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Member | Women of Ōtepoti | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Member (alternate) | Grow Dunedin Partnership (Council Appointment) | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Member | Otago Museum Trust Board (Council Appointment) | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Member | Sophia Charter (Council Appointment) | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Chairperson | Study Dunedin | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Trustee | Ashburn Hall Charitable Trust Board | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Member | St Paul's Cathedral Foundation (Council Appointment) | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| Cr Kevin Gilbert | Member | Theomin Gallery Management Committee (Olveston) (Council Appointment) | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Owner | Gipfel Limited - Bakery | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Trustee | Schlubert Trust - Residential Property | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Trustee | Schlup Family Trust | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Member | BNI | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Member | Business South | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Shareholder | Air New Zealand | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Trustee | Kevin Gilbert and Esther Gilbert Partnership - Residential Rental Property | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |

| Name | Responsibility (i.e. Chairperson etc) | Declaration of Interests | Nature of Potential Interest | Member's Proposed Management Plan |
|--------------------|--|--|------------------------------|--|
| | Trustee | Biddies Trust | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Advisors | Ronald McDonald House Supper Club Committee | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Member | Dunedin Fair Trading Committee (Council Appointment) | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Member | Local Government New Zealand (Zone 6 Committee) (Council Appointment) | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Member (alternate) | Otago Regional Transport Committee (Council Appointment) | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Member | Toitū Otago Settlers Museum Board (Council Appointment) | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Member | Keep Dunedin Beautiful (Council Appointment) | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Member | Otago Settlers Association (Council Appointment) | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Member | Saddle Hill Community Board (Council Appointment) | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Chair | Food Equity and Education Dunedin (FEED) Charitable Trust | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Member | National Industry Advisors Group Food and Beverage (Workforce Development Council) | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Member | Connecting Dunedin (Council Appointment) | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| Cr Carmen Houlahan | Owner | Residential Property - Dunedin | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Owner | Rental Property - North Dunedin | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Part Owner | Adobe Group Ltd, Wanaka | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Member | Dunedin Rotary Club | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Member | Institute of Directors | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Member | Otago Property Investors Association | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Member | Dunedin Public Art Gallery Society (Council Appointment) | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Member | Dunedin Public Art Gallery Acquisitions Committee (Council Appointment) | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Member | Creative Dunedin Partnership (Council Appointment) | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Trustee | KBCLR Family Trust | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Member | Otago Theatre Trust (Council Appointment) | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |

| Name | Responsibility (i.e. Chairperson etc) | Declaration of Interests | Nature of Potential Interest | Member's Proposed Management Plan |
|------------------|--|--|---|---|
| Cr Marie Laufiso | Property Owner | Residential Property | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Trustee | Moray Place Community Building Trust - Trust Owner of Property 111 Moray Place | Duty to Trust may conflict with duties of Council Office | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Trustee | Otago Mental Health Support Trust | Potential grants applicant which would result in pecuniary interest. Duty to Trust may conflict with duties of Council Office | Do not participate in consideration of grants applications. If the meeting is in public excluded, to leave the room. |
| | Member | Women of Ōtepoti Recognition Initiative | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Family Member | Staff member a relative | Potential conflict depending on level of staff member involvement | Managed by staff at officer level if a perceived conflict of interest arises. |
| | Trustee | Corso Ōtepoti Dunedin Trust | Potential grants recipient | Withdraw from discussion and leave the table. If in public excluded leave the room. Seek advice prior to the meeting. |
| | Dunedin Branch Treasurer | P.A.C.I.F.I.C.A Inc | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Secretary | Dunedin Abrahamic Interfaith Group (Council Appointment) | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Trustee and Secretary | Refugee Support Group | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Chairperson | Dunedin Former Refugee Steering Committee (Council Appointment) | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Chairperson | Social Wellbeing Advisory Group (Council Appointment) | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Trustee | The Ōtepoti Community Builders Charitable Trust | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Member | District Licensing Committee (Council Appointment) | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Chairperson | Grants Subcommittee (Council Appointment) | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| Cr Cherry Lucas | Trustee | Otago Farmers Market | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Member | Otago A & P Society | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Trustee | Henderson Lucas Family Trust - Residential Dunedin Property | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Member | NZ Institute of Chartered Accountants | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Deputy Chair | Otago Museum Trust Board (Council Appointment) | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Member | Dunedin Chinese Garden Advisory Board (Council Appointment) | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Member | Toitū Otago Settlers Museum Board (Council Appointment) | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Member | Local Government New Zealand (Zone 6 Committee) (Council Appointment) | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Member (alternate) | Grow Dunedin Partnership (Council Appointment) | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |

| Name | Responsibility (i.e. Chairperson etc) | Declaration of Interests | Nature of Potential Interest | Member's Proposed Management Plan |
|-----------------|--|---|------------------------------|--|
| | Member | Taieri Airport Trust (Council Appointment) | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Member | Mosgiel Taieri Community Board (Council Appointment) | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Member | Te Poāri a Pukekura Partnership (Council Appointment) | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| Cr Mandy Mayhem | Chairperson | Waitati Hall Society Inc | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Chairperson | Blueskin News Committee | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Co-ordinator | Waitati Market | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Co-ordinator | Emergency response group, Blueskin area | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Member | FENZ Local Advisory Committee for Otago | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Member | Waitati Music Festival Committee | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Member | Blueskin Bay Amenities Society | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Member | Blueskin A & P Society | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Chairperson | Keep Dunedin Beautiful (Council Appointment) | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Zone Representative and Board Member | Keep New Zealand Beautiful | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Member | Coastal Community Cycleway Network | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Member | West Harbour Community Board (Council Appointment) | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Member | Disability Issues Advisory Group (Council Appointment) | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Member | Dunedin Former Refugee Steering Committee (Council Appointment) | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Member | Music Advisory Panel (Council Appointment) | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Property Owner | Residential Property | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Member | Social Wellbeing Advisory Group (Council Appointment) | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| Cr Jim O'Malley | Owner | Biocentrix Ltd | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Owner | Residential Property Dunedin | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Owner | Ayrmed Limited | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Member | Northern AFC | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |

| Name | Responsibility (i.e. Chairperson etc) | Declaration of Interests | Nature of Potential Interest | Member's Proposed Management Plan |
|------------------|--|---|---|--|
| | Director | Ocho Newco Limited | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Member | Connecting Dunedin (Council Appointment) | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Member | Dunedin Hospital Local Advisory Group (Council Appointment) | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Member | Otago Regional Transport Committee (Council Appointment) | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Member | Okia Reserve Management Committee (Council Appointment) | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Member | Tertiary Precinct Planning Group (Council Appointment) | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Member | Waikouaiti Coast Community Board (Council Appointment) | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| Cr Lee Vandervis | Director | Lee Vandervis, Antonie Alm-Lequeux and Cook Allan Gibson Trustee Company Ltd - Residential Property Ownership - Dunedin | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Director | Bunchy Properties Ltd - Residential Property Ownership - Dunedin | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Owner | Vandervision Audio and Lighting - Hire, Sales and Service Business | May contract and provide service to DCC | Withdraw from discussion and leave the table. If the meeting is in public excluded leave the room. Seek advice prior to the meeting. |
| | Member | District Licensing Committee (Council Appointment) | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Member | Okia Reserve Management Committee (Council Appointment) | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| Cr Steve Walker | Trustee | Dunedin Wildlife Hospital Trust | Potential grants recipient | Withdraw from discussion and leave the table. If the meeting is in public excluded leave the room. Seek advice prior to the meeting. |
| | Member | Orokonui Ecosanctuary | Potential grants recipient | Withdraw from discussion and leave the table. If the meeting is in public excluded leave the room. Seek advice prior to the meeting. |
| | Member | Society of Beer Advocates | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Member | New Zealand Labour Party | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Member | Port Chalmers Historical Society | Potential grants recipient | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Owner | Residential Property - Dunedin | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Shareholder | Various publicly listed companies | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Member | NZ Sea Lion Trust | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Member | Dunedin Edinburgh Sister City Society (Council Appointment) | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Member | Music Advisory Panel (Council Appointment) | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Justice of the Peace | | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |

| Name | Responsibility (i.e. Chairperson etc) | Declaration of Interests | Nature of Potential Interest | Member's Proposed Management Plan |
|---------------------|--|--|---|--|
| | Trustee | Predator Free Dunedin | No conflict | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Member | Predator Free Dunedin (Council Appointment) | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| Cr Brent Weatherall | Member | Urban Access | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Owner | Residential Property | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Owner | Business George Street, Dunedin | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Trustee | Brent Weatherall Jeweller Limited | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Trustee | Weatherall Trustee Company | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Trustee | Residential Rental Properties | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Member | Craigieburn Reserve Committee (Council Appointment) | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Member | Dunedin Public Art Gallery Society (Council Appointment) | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| Cr Andrew Whiley | Owner/Operator | Whiley Golf Inc and New Zealand Golf Travel Ltd | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Director/Shareholder 22 May 2017 | Estate of Grace Limited | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Trustee | Japek (Family Trust) - Property Ownership - Dunedin | Duties to Trust may conflict with duties of Council Office. | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Member | Otago Golf Club | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Member | Dunedin South Rotary Club | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Member | National Party | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Board Chair | Volunteer South | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Member | New Zealand PGA (Professional Golf Association) | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Chair | Dunedin Community House Executive Committee | Potential grants recipient | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Member | Otago Property Investors Association | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Member | Hereweka Harbour Cone Trust (Council Appointment) | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Member | Otago Peninsula Community Board (Council Appointment) | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Member | Dunedin Shanghai Association (Sister City Society) (Council Appointment) | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Member | Grow Dunedin Partnership (Council Appointment) | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Member | NZ Masters Games Trust Board (Council Appointment) | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |

| Name | Responsibility (i.e. Chairperson etc) | Declaration of Interests | Nature of Potential Interest | Member's Proposed Management Plan |
|------------------|--|---|------------------------------|--|
| | Member | Ice Sports Dunedin Incorporated (Council Appointment) | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Member | Puketai Residential Centre Liaison Committee (Council Appointment) | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Board Member | Dunedin Christmas Charitable Trust | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| Matapura Ellison | Chairperson | Kati Huirapa Rūnaka ki Puketeraki | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Runaka Representative | Te Rūnanga ō Ngāi Tahu | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Director | Ōtākou Health Ltd | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Trustee | Waikouaiti Māori Foreshore Trust | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Chairperson | Otago Museum Māori Advisory Committee | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Chairperson | Araiteuru Marae Reservation Trust | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Representative | Te Pae | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| Megan Potiki | Member | Te Runaka o Ōtākou | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Contractor | Aukaha Ltd | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Director | A3K | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Mana Whenua Representative | Local Advisory Group for the New Dunedin Hospital (LAG) | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Member | Centre for Research on Colonial Culture University of Otago (CROCC) | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |
| | Member | Tiramorehu te Taumata | No conflict identified | Seek advice prior to the meeting if actual or perceived conflict of interest arises. |

CONFIRMATION OF MINUTES

STRATEGY, PLANNING & ENGAGEMENT COMMITTEE MEETING - 20 MARCH 2025

RECOMMENDATIONS

That the Committee:

- a) **Confirms** the public part of the minutes of the Strategy, Planning & Engagement Committee meeting held on 20 March 2025 as a correct record.

Attachments

| | Title | Page |
|----|--|-------------|
| A↓ | Minutes of Strategy, Planning & Engagement Committee meeting held on 20 March 2025 | 16 |

Strategy, Planning & Engagement Committee

MINUTES

Minutes of an ordinary meeting of the Strategy, Planning & Engagement Committee held in the Council Chambers, Dunedin Public Art Gallery, The Octagon, Dunedin on Thursday 20 March 2025, commencing at 10.00 am

PRESENT

| | | |
|---------------------------|----------------------|--------------------|
| Chairperson | Cr Sophie Barker | |
| Deputy Chairperson | Cr Kevin Gilbert | |
| Members | Cr David Benson-Pope | Cr Christine Garey |
| | Cr Carmen Houlahan | Cr Cherry Lucas |
| | Cr Mandy Mayhem | Cr Jim O'Malley |
| | Ms Megan Potiki | Mayor Jules Radich |
| | Cr Lee Vandervis | Cr Steve Walker |
| | Cr Brent Weatherall | Cr Andrew Whiley |

IN ATTENDANCE

David Ward (General Manager 3 Waters and Transition) and Nicola Morand (Manahautū - General Manager Policy and Partnerships), Scott MacLean (General Manager Climate and City Growth), Nadia Wesley-Smith (Corporate Policy Manager), Fraser Liggett (Economic Development Manager), Gina Huakau (Community Partnerships Manager), Lisa Wilkie (Team Leader Creative Partnerships), Paul Cottam (Senior Policy Analyst), Danielle Tolson (Policy Analyst), Dr Rula Abu-Safieh Talahma (Senior Policy Analyst) and Alix de Blic (Senior Policy Analyst)

Governance Support Officer Wendy Collard

1 KARAKIA TIMATANGA

Cr Sophie Barker opened the meeting with a Karakia Timatanga.

2 PUBLIC FORUM

There was no public forum.

3 APOLOGIES

Apologies were received from Crs Bill Acklin and Marie Laufiso and Mr Matapura Ellison (for absence) and Cr Carmen Houlahan (for lateness)

Moved (Cr Sophie Barker/Cr Kevin Gilbert):

That the Committee:

Accepts the apologies from Crs Bill Acklin and Marie Laufiso and Mr Matapura Ellison (for absence) and Cr Carmen Houlahan (for lateness).

Motion carried (SPECC/2025/008)

4 CONFIRMATION OF AGENDA

Moved (Cr Sophie Barker/Cr Kevin Gilbert):

That the Committee:

Confirms the agenda without addition or alteration

Motion carried (SPECC/2025/009)

5 DECLARATIONS OF INTEREST

Members were reminded of the need to stand aside from decision-making when a conflict arose between their role as an elected representative and any private or other external interest they might have.

Moved (Cr Sophie Barker/Cr Kevin Gilbert):

That the Committee:

- a) **Notes** the Elected Members' Interest Register attached as Attachment A; and
- b) **Confirms** the proposed management plan for Elected Members' Interests.

Motion carried (SPECC/2025/010)

6 CONFIRMATION OF MINUTES

6.1 STRATEGY, PLANNING & ENGAGEMENT COMMITTEE MEETING - 19 FEBRUARY 2025

Moved (Cr Sophie Barker/Cr Kevin Gilbert):

That the Committee:

- a) **Confirms** the minutes of the Strategy, Planning & Engagement Committee meeting held on 19 February 2025 as a correct record.

Motion carried (SPECC/2025/011)

PART A REPORTS

7 STRATEGY, PLANNING AND ENGAGEMENT COMMITTEE FORWARD WORK PROGRAMME

A report from Civic provided an update of the Strategy, Planning and Engagement Committee forward work programme to show areas of activity, progress and expected timeframes for decision making across a range of areas of work.

The General Manager 3 Waters and Transition (David Ward) responded to questions.

Moved (Cr Sophie Barker/Cr Kevin Gilbert):

That the Committee:

- a) **Notes** the Strategy, Planning and Engagement Committee forward work programme.

Motion carried (SPECC/2025/012)

8 STRATEGY, PLANNING AND ENGAGEMENT COMMITTEE ACTIVITY REPORT

An activity report provided an update on progress towards projects, plans and strategies that sat within the forward work programme of the Strategy, Planning and Engagement Committee for the period 1 September to 28 February 2025 for the following areas:

- Citywide Climate Adaptation Plan
- Reserves Management Plans
- SDG Sustainability Framework
- Second Generation District Plan (2GP)
- Future Development Strategy (Implementation Plan)
- Heritage Action Plan
- South Dunedin Futures
- Strategic Refresh
- St Kilda/St Clair Coastal Plan
- Te Taki Haruru
- Zero Carbon

The General Manager 3 Waters and Transition (David Ward) and the General Manager Climate and City Growth (Scott MacLean) spoke to the report and responded to questions.

Cr Carmen Houlahan entered the meeting at 10.13 am during debate on the item.

Moved (Cr Sophie Barker/Cr Kevin Gilbert):

That the Committee:

- a) **Notes** the Strategy, Planning and Engagement Activity Report for 1 September to 28 February 2025.

Motion carried (SPECC/2025/013)

9 STRATEGIC REFRESH PANEL UPDATE REPORT

A report from Corporate Policy provided an update on the progress in refreshing the Dunedin City Council's (DCC) wellbeing strategies (Ara Toi Ōtepoti, Economic Development Strategy, Social Wellbeing Strategy and Te Ao Tūroa) and sought approval of the draft strategies progression to community engagement.

The Corporate Policy Manager (Nadia Wesley-Smith), the Policy Analyst (Danielle Tolson), the Senior Policy Analyst (Alix de Blic) and the Senior Policy Analyst (Dr Rula Abu-Safieh Talahma) spoke to the report and responded to questions.

Moved (Cr Sophie Barker/Cr Cherry Lucas):

That the Committee:

- a) **Notes** the content of report.
- b) **Approves** the draft strategies to progress to community engagement.
- c) **Approves** the proposed plan for community engagement.

Motion carried (SPECC/2025/014) with Cr Lee Vandervis recording his vote against

10 ITEMS FOR CONSIDERATION BY THE CHAIR

There were no items for consideration.

11 KARAKIA WHAKAMUTUNGA

The meeting will close with a Karakia Whakamutuka.

The meeting concluded at 11.17 am.

.....
CHAIRPERSON

PART A REPORTS

STRATEGY, PLANNING AND ENGAGEMENT COMMITTEE FORWARD WORK PROGRAMME

Department: Civic

EXECUTIVE SUMMARY

- 1 The purpose of this report is to provide a regular update of the Strategy, Planning and Engagement Committee forward work programme to show areas of activity, progress and expected timeframes for decision making across a range of areas of work (Attachment A).
- 2 As this is an administrative report only, there are no options or Summary of Considerations.

RECOMMENDATIONS

That the Committee:

- a) **Notes** the Strategy, Planning and Engagement Committee forward work programme as shown in Attachment A.

DISCUSSION

- 3 The forward work programme will be a regular agenda item which shows areas of activity, progress and expected timeframes for decision making across a range of areas of work.
- 4 As an update report, purple highlights show changes to timeframes. New items added to the schedule will be highlighted in yellow. Items that have been completed or updated are shown as bold.

Signatories

| | |
|-------------|---|
| Author: | Wendy Collard - Governance Support Officer |
| Authoriser: | David Ward - General Manager, 3 Waters and Transition |

Attachments

| | Title | Page |
|-------------------|------------------------|------|
| A | Forward Work Programme | 23 |

| Key | |
|------------------------------------|------|
| New item | |
| Changes to timeframes | |
| Completed; progress to date update | Bold |

| Strategy, Planning and Engagement Committee Forward Work Programme 2025 - June 2025 | | | | | | | | | | | | | | | |
|--|--|--|-------------------|------|--------|--------------------------|-----|-----|-----|-----|------|-----|-----|-----|------|
| Area of Work | Reason for Work | Council role (decision and/or direction) | | | | | | | | | 2026 | | | | |
| | | | June | July | August | Sept | Oct | Nov | Dec | Jan | Feb | Mar | Apr | May | June |
| Strategic Refresh | Refreshing the wellbeing strategies to align to align with the 10 year plan. | Ongoing decision making throughout the review process. Progress to date: A update report will be presented to Council at its June 2025 meeting. | Report to Council | | | | | | | | | | | | |
| Strategic Refresh Advisory Panel | Establishment of an Advisory Panel to oversee the refresh the four wellbeing strategies | Provide governance oversight of the process for the Strategic Refresh. Progress to date: A report is on the agenda | Report | | | | | | | | | | | | |
| Activity Report | To provide an update on the activities. | Activity report Progress to date: A report is on the agenda. | Report | | | | | | | | | | | | |
| Resident's Opinion Survey Results | Provide quarterly updates on the Residents Opinion Survey | Consider the quarterly updates of the Residents Opinion Survey Progress to date: A report will be presented quarterly. | Quarterly Report | | | Annual report to Council | | | | | | | | | |
| Te Taki Haruru Implementation Plan | To embed the principles of the Treaty of Waitangi in the work of Council through the operationalisation of Te Taki Haruru (Māori Strategic Framework). | Approve the Implementation Plan following consultation with Mana Whenua via a report presented in Council and Mana Whenua workshops Progress to date: A report was presented a the Council meeting held on 26 May 2025. | | | | | | | | | | | | | |

| Strategy, Planning and Engagement Committee Forward Work Programme 2025 - June 2025 | | | | | | | | | | | | | | | |
|--|--|--|-------------------|------|--------|------|-----|-----|-----|------|-----|-----|-----|-----|------|
| Area of Work | Reason for Work | Council role (decision and/or direction) | | | | | | | | 2026 | | | | | |
| | | | June | July | August | Sept | Oct | Nov | Dec | Jan | Feb | Mar | Apr | May | June |
| Sustainable Development Framework | Develop a framework based on the United Nations Sustainable Development Goals. | Progress to date: An advisory panel has been established and work is underway to identify UNSDGs that are applicable for DCC. A report seeking direction will be presented to Council at its meeting being held on 24 June 2025. | Report to Council | | | | | | | | | | | | |
| Submissions to central government and other external parties. | Provide feedback on proposals from central government and other external parties. | Consider and decide on draft submission on central government and other external parties proposals. Progress to date: Four submissions have been considered to date. | | | | | | | | | | | | | |
| Climate Change Work Programme incorporating: | | | | | | | | | | | | | | | |
| Zero Carbon Plan 2030 | Development of a work programme to achieve alignment with Council's Zero Carbon 2030 target. | Progress to date: •Six month reporting (DCC emissions tracking, and progress against 2024/25 Emissions Reduction Plan and Zero Carbon plan actions) was presented to April Council. A further progress update will be provided at year end. •A Zero Carbon 9 year plan update was presented to Council on 26 May, including information on: -city and DCC emissions modelling -alignment with OAG advice -submissions relating to ZC investment packages, and -updates to ZC investment options on 28 January 2025. •A Carbon Removals / Sequestration report will be presented to June Council. | Workshop | | | | | | | | | | | | |

| Strategy, Planning and Engagement Committee Forward Work Programme 2025 - June 2025 | | | | | | | | | | | | | | | | |
|--|--|---|--------------|------|---------|------|-----|-----|-----|-----|------|-----|-----|-----|------|--|
| Area of Work | Reason for Work | Council role (decision and/or direction) | | | | | | | | | 2026 | | | | | |
| | | | June | July | August | Sept | Oct | Nov | Dec | Jan | Feb | Mar | Apr | May | June | |
| South Dunedin Future | Working with the community and Otago Regional Council on the future of South Dunedin | Ongoing decision making throughout the process. Progress to date: Community engagement on the South Dunedin Risk Assessment and Potential Adaptation Futures occurred 29 Mar – 11 May 2025. Results are being analysed and will be reported to Council in July. Results will also inform the next stage of the SDF programme, development of a shortlist of adaptation futures, which is expected to be completed by November 2025. The programme remains on track to produce a climate adaptation master plan for South Dunedin by December 2026 (in time to inform the LTP 2027-36). | Ongoing Work | | | | | | | | | | | | | |
| Climate Adaptation Plan | Develop a Climate Adaptation Plan | Progress to date: A staged approach to implementing the Citywide Climate Resilience Framework was approved by Council on 28 January 2025. Work has commenced on a desk-top stocktake of existing climate adaptation and resilience work, which will be completed by 30 June (using existing resources) and reported to Council in July. Work on the full design and implementation of the citywide climate resilience framework will commence in July. | Ongoing Work | | | | | | | | | | | | | |
| Second Generation District Plan (2GP) Work Programme | | | | | | | | | | | | | | | | |
| 2GP - Plan Change 1 Minor Improvements | Variations to the 2GP - implement parts of the National Policy Statement - Urban Development, and other minor amendments | Decide on Plan Change 1 (formerly Variation 3) to the 2GP to be notified for consultation purposes. Decision to adopt the variation to the 2GP. Progress to date: Plan Change 1 – Minor improvements to the 2GP was notified on 20 November 2024. Two hearings on additions to the heritage schedule was held in the week of 19 May 2025. The hearing for non-heritage topics will be held later in 2025. | | | Hearing | | | | | | | | | | | |

| Strategy, Planning and Engagement Committee Forward Work Programme 2025 - June 2025 | | | | | | | | | | | | | | | |
|--|---|---|------|----------|--------|------|-----|-----|-----|-----|------|-----|-----|-----|------|
| Area of Work | Reason for Work | Council role (decision and/or direction) | | | | | | | | | 2026 | | | | |
| | | | June | July | August | Sept | Oct | Nov | Dec | Jan | Feb | Mar | Apr | May | June |
| 2GP - Heritage and multi-unit development design plan change | Variation to the 2GP - Heritage and multi-unit development design | <p>Decide on Plan Change 2 to the 2GP to be notified for consultation purposes. Decision to adopt the variation to the 2GP.</p> <p>Progress to date: Plan Change 2 - Heritage and Multi-unit Development was initiated by SPEC on 20 August 2024 and councillors were engaged as part of the initial issues and options phase through a workshop on 2 September 2024.</p> <p>Work on this plan change is currently on hold due to proposed changes to the resource management system, including new national direction due to be released by the government in June. A councillor workshop and report to Council is planned for July/August to update councillors on next steps when there is more clarity on the national direction.</p> | | Workshop | | | | | | | | | | | |
| NPS - Urban Development | | | | | | | | | | | | | | | |
| Future Development Strategy Implementation Plan | To prepare a Future Development Strategy Implementation Plan is required under the National Policy Statement on Urban Development | <p>Consider and approve the FDS Implementation Plan.</p> <p>Progress to date: A report on the short term actions was presented to Council at its May 2024 meeting.</p> <p>A joint DCC/ORC Implementation Plan will be presented to Strategy, Planning and Engagement Committee or Council for noting following the 9 year plan.</p> | | | | | | | | | | | | | |
| Heritage | Develop a Ōtepoti Dunedin Heritage Action Plan Implementation Plan | <p>Heritage Action Plan will inform the 10 year plan 2024-34.</p> <p>Progress to date: Council approved the Terms of Reference for the Ōtepoti Dunedin Heritage Action Plan Advisory Panel on 25 November 2024.</p> <p>A report with funding options to implement the Heritage Action Plan was presented to Council on 30 January 2025. Council agreed to add funding for 'accelerated support for building owners and actions that require financial investment and support from external consultants' for public consultation through the 9 year plan.</p> | | | | | | | | | | | | | |

| Strategy, Planning and Engagement Committee Forward Work Programme 2025 - June 2025 | | | | | | | | | | | | | | | |
|--|---|--|-------------------|------|--------|------|--------|-----|-----|------|-----|-----|-----|-----|------|
| Area of Work | Reason for Work | Council role (decision and/or direction) | | | | | | | | 2026 | | | | | |
| | | | June | July | August | Sept | Oct | Nov | Dec | Jan | Feb | Mar | Apr | May | June |
| Reserve Management Plans | | | | | | | | | | | | | | | |
| Reserve Management Plan Review Schedule | Noting the Reserve Management Plan review schedule | Notes the Reserve Management Plan Review Schedule for 2024-2025. Progress to date: This report will be presented annually. | | | | | Report | | | | | | | | |
| Reserves Management Plan - General Policies | Adoption of management plan for reserves is required under section 41(6) of the Reserves Act 1977 | Approve a Statement of Proposal and consultation process for the Reserves Management Plan, and adopt the final Plan. Progress to date: Public Consultation as required by Section 41(6) of the Reserves Act 1977 was held from 27 January 2025 to 31 March 2025. | | | | | | | | | | | | | |
| Signal Hill Reserve Management Plan | Adoption of management plan for reserves is required under section 41(6) of the Reserves Act 1977 | Approve a Statement of Proposal and consultation process for the Reserves Management Plan, and adopt the final Plan. Progress to date: A report will be presented to the Council meeting being held on 30 June 2025. | Report to Council | | | | | | | | | | | | |
| Mosgiel Memorial Reserve Management Plan | Adoption of management plan for reserves is required under section 41(6) of the Reserves Act 1977 | Approve a Statement of Proposal and consultation process for the Reserves Management Plan, and adopt the final Plan. Progress to date: Public Consultation as required by Section 41(6) of the Reserves Act 1977 was held from 27 January 2025 to 31 March 2025. Hearings will be held May/June 2025. | | | | | | | | | | | | | |
| Logan Park Reserve Management Plan | Adoption of management plan for reserves is required under section 41(6) of the Reserves Act 1977 | Approve a Statement of Proposal and consultation process for the Reserve Management Plan, and adopt the final Plan. Progress to date: Public Consultation as required by Section 41(6) of the Reserves Act 1977. Dates for the consultation will consider the university year to ensure that we capture a wide audience | | | | | | | | | | | | | |

| Strategy, Planning and Engagement Committee Forward Work Programme 2025 - June 2025 | | | | | | | | | | | | | | | |
|--|---|---|-------------------|------|--------|------|-----|-----|-----|------|-----|-----|-----|-----|------|
| Area of Work | Reason for Work | Council role (decision and/or direction) | | | | | | | | 2026 | | | | | |
| | | | June | July | August | Sept | Oct | Nov | Dec | Jan | Feb | Mar | Apr | May | June |
| The Botanic Garden Plan | Adoption of the plan for the Botanic Garden Plan. | Progress to date: Work continues on the finalisation of the Botanic Garden Plan. Staff are working with Aukaha to ensure mana whenua input into the plan. | | | | | | | | | | | | | |
| Botanic Garden Management Plan | Adoption of management plan for reserves is required under section 41(6) of the Reserves Act 1977 | Approve a Statement of Proposal and consultation process for the Reserves Management Plan, and adopt the final Plan. Progress to date: The Botanic Garden Management Plan will be informed by the Botanic Garden Plan. When the Botanic Garden Plan is finalised, staff will begin work on the Botanic Garden Management Plan. | | | | | | | | | | | | | |
| Dunedin Town Belt Management Plan | Adoption of management plan for reserves is required under section 41(6) of the Reserves Act 1977 | Approve a Statement of Proposal and consultation process for the Reserves Management Plan, and adopt the final Plan. Progress to date: A report will be presented to the Council meeting being held on 30 June 2025. | Report to Council | | | | | | | | | | | | |
| Otago Boat Harbour Reserve Management Plan and Otago Harbour Reserve Management Plan | Adoption of management plan for reserves is required under section 41(6) of the Reserves Act 1977 | Approve a Statement of Proposal and consultation process for the Reserves Management Plan, and adopt the final Plan. Progress to date: A report will be presented to the Council meeting being held on 30 June 2025. | Report to Council | | | | | | | | | | | | |
| Ocean Beach Domain Reserve Management Plan | Adoption of management plan for reserves is required under section 41(6) of the Reserves Act 1977 | Approve a Statement of Proposal and consultation process for the Reserves Management Plan, and adopt the final Plan. Progress to date: Work is scheduled to commence once advice from the Coastal Planner on the Kettle Park landfill and other remedial projects along the coastline is received. | | | | | | | | | | | | | |

| Strategy, Planning and Engagement Committee Forward Work Programme 2025 - June 2025 | | | | | | | | | | | | | | | |
|--|---|---|-------------------|------|--------|------|-----|-----|-----|------|-----|-----|-----|-----|------|
| Area of Work | Reason for Work | Council role (decision and/or direction) | | | | | | | | 2026 | | | | | |
| | | | June | July | August | Sept | Oct | Nov | Dec | Jan | Feb | Mar | Apr | May | June |
| Hereweka Reserve Management Plan | Adoption of management plan for reserves is required under section 41(6) of the Reserves Act 1977 | Approve a Statement of Proposal and consultation process for the Reserves Management Plan, and adopt the final Plan. Progress to date: A review of the plan is in progress. A report will be presented to the Council meeting being held on 30 June 2025. | Report to Council | | | | | | | | | | | | |
| Sports Ground Reserve Management Plan | Adoption of management plan for reserves is required under section 41(6) of the Reserves Act 1977 | Approve a Statement of Proposal and consultation process for the Reserves Management Plan, and adopt the final Plan. Progress to date: A review of the plan is in progress. Approval of a Statement of Proposal for community consultation will be presented once te Sports Facility Review has been completed. | Ongoing Work | | | | | | | | | | | | |

| Work from last schedule: | | |
|--------------------------|-----------------|--|
| Area of Work | Reason for Work | |

STRATEGY, PLANNING AND ENGAGEMENT ACTIVITY REPORT

Department: City Development, Zero Carbon, Parks and Recreation, Corporate Policy, Climate and City Growth, Community and Planning, Policy and Partnerships and 3 Waters

EXECUTIVE SUMMARY

- 1 This activity report provides an update on progress towards projects, plans and strategies that sit within the forward work programme of the Strategy, Planning and Engagement Committee for the period 1 March to 31 May 2025 for the following areas:
 - Citywide Climate Adaptation Plan
 - Reserves Management Plans
 - SDG Sustainability Framework
 - Second Generation District Plan (2GP)
 - Future Development Strategy (Implementation Plan)
 - Heritage Action Plan
 - Centres
 - South Dunedin Futures
 - Strategic Refresh
 - Te Taki Haruru
 - Zero Carbon
- 2 As this is an administrative report only, there are no Options or Summary of Considerations.

RECOMMENDATIONS

That the Committee:

- a) **Notes** the Strategy, Planning and Engagement Activity Report for 1 March to 31 May 2025.

BACKGROUND

Citywide Climate Adaptation Plan

Citywide Climate Resilience Framework

- 3 Staff are currently undertaking a stocktake of climate change adaptation and resilience-related functions, activities, and projects across DCC and ORC. This information will be mapped against the four phases of the Citywide Climate Resilience Framework, including natural hazards, risk assessment, adaptation planning, and adaptation actions, to provide an initial snapshot of

council work in this space. The stocktake is being undertaken with existing resources and will be presented to Council in July.

- 4 From 1 July, work will commence on the staged design and implementation of the Citywide Climate Resilience Framework, using resources approved by Council as part of the 9-year plan. This will include recruitment of a two-year fixed term role to lead this work.

Reserves Management Plans

Signal Hill Reserve Management Plan

- 5 Adoption of the draft Signal Hill Reserve Management Plan is an agenda item for 11 June.
- 6 There were 192 submissions on the draft Plan, 34 in favour of the draft Plan and 149 against.
- 7 Hearings were held on 20 November 2024 and 14 spoke to their submissions.

Dunedin Town Belt Management Plan

- 8 Adoption of the draft Dunedin Town Belt Reserve Management Plan is an agenda item for 11 June.
- 9 There were 60 submissions on the draft plan, 44 in favour of the draft Plan and 16 against.
- 10 Hearings were held on 17 February 2025 and six people spoke to their submissions.

Otago Boat Harbour Reserves Management Plan and Otago Harbour Reserve Management Plan

- 11 Adoption of the draft Otago Harbour Reserves Management Plan is an agenda item for 11 June.
- 12 There were 52 submissions on the draft Plan, 30 in favour of the draft Plan and 22 against.
- 13 Hearings were held on 17 March 2025 and 19 people spoke to their submissions.

Reserves Management Plan - General Policies

- 14 The two-month consultation period for the draft Plan is complete.
- 15 Currently awaiting a Hearing date. 19 submissions were received on the draft Plan with 14 in support, two in opposition and three indicating no preference.

Mosgiel Memorial Gardens Reserves Management Plan

- 16 The two-month consultation period for the draft Plan is complete.
- 17 Currently awaiting a Hearing date. 25 submissions were received on the draft Plan with 23 in support and two in opposition.

Logan Park Management Plan

- 18 The project is temporarily on hold.

SDG Sustainability Framework

- 19 A report on the development of an SDG based framework is adjourned until the 24th June Council meeting.

Second Generation District Plan (2GP)

Appeals/ Making 2GP Operative Plan

- 20 Councillor O'Malley (or his delegate) has authority to agree to any mediated resolutions on behalf of Council. 97% of the 2GP appeal points, and 13 of the 16 appeals made on Variation 2, have been resolved or withdrawn. There are six remaining appeals all of which have had formal mediation completed, two related to the same site are set down for an Environment Court hearing on 8/9 July 2025, one has had an Environment Court interim decision and is being finalised, a further one has had a consent memorandum filed with the Court, and two have agreements in part but are waiting for changes to the NPS-HPL.
- 21 Council made the decision to make the District Plan (2GP) partially operative on 18 August 2024.

Minor improvements Plan Change (Plan Change 1)

- 22 Plan Change 1 – Minor improvements to the 2GP was notified on 20 November 2024.
- 23 The hearing on additions to the heritage schedule was held in the week of 19 May 2025. The hearing for non-heritage topics will be held the second half of August.
- 24 Decision on submissions will be made by a Hearing Panel consisting of Rob van Voorthuysen (Chair), Cr O'Malley and Cr Barker.

Heritage and Multi-unit Development Plan Change (Plan Change 2)

- 25 Plan Change 2 – Heritage and Multi-unit Development was initiated by SPEC on 20 August 2024 and Councillors were engaged as part of the initial issues and options phase through a workshop on 2 September 2024.
- 26 Work on this plan change is currently on hold due to proposed changes to the resource management system, including new national direction that has recently been released by the Government. A councillor workshop and report to Council is planned for July/August to update Councillors on next steps.

RM Reform Phase 2

- 27 The Government has released 15 amended or new national policy statements and national environmental standards in three packages: (1) infrastructure and development, (2) the primary sector, and (3) freshwater. A few including those related to freshwater management and marine agriculture have limited effect on DCC but the majority will impact designations, resource consenting and plan changes. Consultation for the first three packages will run from Thursday 29 May until 11.59pm on Sunday 27 July.
- 28 A fourth package that will test how housing proposals could fit into the new resource management system. Consultation on package 4 is expected to start in early June.
- 29 It is proposed that staff will prepare a Council submission for consideration at the 30 July Council meeting as well as a staff technical submission that will focus implementation and technical matters.

RM Reform Phase 3 and impact on forward work programme

- 30 Phase 3 of the RM reform, which is proposed to include the replacement of the Resource Management Act with two new acts that will have broad policy and systemic changes to resource management, has triggered reconsideration of the forward work programme for plan changes and work required under the national policy statement for urban development and a councillor workshop and report to Council are planned for July/August to update and discuss with councillors the impact of the changes.

Future Development Strategy (Implementation Plan)

- 31 The final FDS implementation plan, which is being jointly developed with the Otago Regional Council, will be provided to Council or SPEC after decisions are made on the 9 year plan and will reflect the status of projects in the 9 year plan.

Heritage Action Plan

- 32 The Heritage Action Plan was adopted by Council, with recommended changes, on 12 December 2023 and an update report on the Heritage Action Plan and associated implementation plan was presented to SPEC in June 2024.
- 33 Council approved the Terms of Reference for the Otepoti Dunedin Heritage Action Plan Advisory Panel on 25 November 2024. A report with funding options to implement the Heritage Action Plan was presentation to Council on 30 January 2025. The draft 9 year plan included new funding for 'accelerated support for building owners and actions that require financial investment and support from external consultants'.
- 34 The budget was confirmed through deliberations and the additional staff member can now be recruited to support the HAP Advisory Panel and enable work on the agreed actions.

Centres

- 35 A report will be presented to the 30 July Council meeting. The report will identify the centres that fit within the funding profile (small centres) and seek a decision from Council on what centres are to be upgraded in the first three financial years of the LTP.

South Dunedin Futures

- 36 Community engagement on the South Dunedin Risk Assessment and Potential Adaptation Futures was undertaken during the period 29 March – 11 May 2025. Staff received feedback from over 1,200 groups and individuals, which is currently being analysed, and will be collated into an engagement report. Key findings from the engagement will be reported to Council and community in July.
- 37 This engagement was the final component of this stage of the SDF programme, which now shifts to developing a shortlist of potential adaptation futures and pathways, based on a mix of community feedback, technical analysis (including modelling), and economic assessments. It is anticipated the shortlist will be completed in late 2025 ahead of a further round of community engagement in early 2026.

Strategic Refresh

- 38 A Strategic Refresh Panel Update report is included in the SPEC agenda.

Te Taki Haruru

- 39 An update report was presented to Council on 26 May 2025. There are no further updates.

Zero Carbon

- 40 Zero Carbon Alliance (ZCA) key representatives have continued to meet and advance their collaborative work programme. A ZCA Collaboration Group meeting was held in March and an invitation to join the ZCA was extended to Dunedin International Airport Ltd. ZCA focus areas over the period have included parking management, e-waste, staff climate literacy, workplace travel planning, and carbon removals/sequestration.
- 41 Zero Carbon team support of DCHL-led Carbon Roadmap work continued, as did work on a Zero Carbon Community Outreach, Engagement and Activation Plan.
- 42 A fully-subscribed phase 2 of the Zero Carbon business support pilot programme was delivered, with 24 businesses and organisations participating in workshops and the bespoke support offering. Follow ups with this group will be made after 2 months and 7 months.
- 43 Work on Zero Carbon considerations in the Project Management Framework was a focus. Opportunities for Zero Carbon considerations to be built into the Organisational Development Programme continued to be explored.
- 44 Updates to Zero Carbon Plan and DCC Emissions Management and Reduction Plan modelling were completed.
- 45 A Zero Carbon Plan Advisory Panel meeting was held to provide guidance on next steps for Zero Carbon investment packages and carbon removal/sequestration options.
- 46 Two Council workshops were held to present work on emissions modelling and the Zero Carbon investment packages.
- 47 Additional advice requested by Council to inform 9 year plan deliberations (including updated modelling, updated investment packages, and advice on alignment with Office of the Auditor General expectations) was included in a report to Council in May.
- 48 The Zero Carbon team also coordinated six month reporting on DCC emissions and Zero Carbon Plan / Emissions Management and Reduction Plan actions, which was reported to Council in April.
- 49 Zero Carbon team support of other lead teams with key projects, procurement advice, and policy reviews continued.

OPTIONS

- 50 As this is a report for noting, there are no options.

Signatories

| | |
|-------------|---|
| Authoriser: | David Ward - General Manager, 3 Waters and Transition |
|-------------|---|

Attachments

There are no attachments for this report.

RESIDENTS' OPINION SURVEY QUARTERLY REPORT JANUARY-MARCH 2025

Department: Corporate Policy

EXECUTIVE SUMMARY

- 1 This report provides a summary of the Residents' Opinion Survey (ROS) quarterly results (the Quarterly results) for the third quarter (January-March 2025), as detailed in Attachment A.
- 2 The Quarterly results show a comparison between the second quarter (October-December 2024) and the third quarter (January-March 2025).
 - The previous report was presented to the Strategy, Planning, and Engagement Committee (the Committee) on 19 February 2025.
 - The next report for ROS will be the 2024/25 annual report, inclusive of the fourth quarter of the year, and will be presented to Council in October 2025.
- 3 This report also updates the Council on ROS to ensure that the data collection in the year 2025/26 aligns with the measures required for the 9 year plan 2025-2034.
Summary of Quarterly Results:
- 4 The Quarterly results show quarter-on-quarter changes in:
 - residents' overall satisfaction and dissatisfaction with ten (10) Dunedin City Council (DCC) facilities/service areas.
 - residents' overall satisfaction with five (5) aspects of the DCC and elected members (the Council).
- 5 Changes in overall satisfaction (increase or decrease from the previous quarter) were not found to be statistically significant in any of the 15 areas of overall satisfaction, therefore they are indicative only.
- 6 Overall satisfaction with each facilities/service area continues to be generally high and steady.

RECOMMENDATIONS

That the Committee:

- a) **Notes** the Residents' Opinion Survey quarterly results for the period of January-March 2025 (Quarter Three 2024/25).
- b) **Notes** the current contract expiry date of 31 August 2025 with no further extensions. A new open market procurement plan is underway.

- c) **Notes** the ROS questionnaire is being updated to reflect the measures for LOS' statements as approved by Council for inclusion in the draft 9 year Plan.

BACKGROUND

ROS is a monitoring tool used by the DCC since 1994.

- 7 The DCC utilise the ROS as a monitoring tool aiming at collecting statistically reliable results on residents' satisfaction with the DCC services and facilities and their perceptions of the Council's performance. It has been commissioned by the DCC every year since 1994 in varying forms and provides an annual snapshot to the Council.
- 8 On 13 February 2023, the Committee requested the addition of quarterly updates to the ROS. The Quarterly results have been prepared by the supplier, GravitasOPG, in consultation with Corporate Policy, and have been delivered regularly since then.
- 9 Two quarterly updates were presented in 2024/25 to the Committee; the last quarterly update was provided on 19 February 2025. This report is for Quarter Three (January – March 2025).

Current contract for ROS expires end of August 2025 and a new contract is underway.

- 10 A variation to the five-year contract with the supplier for the ROS was agreed to in June 2024, and will end with the delivery of a 2024/25 annual survey results (sampling ends on 30 June 2025).
- 11 The current contract extension (2024/25) will expire on 31 August 2025 with no further extension permitted under the current Dunedin City Council (DCC) Procurement Policy.
- 12 An open market procurement is underway for a new contract.

The new approved Levels of Service statements included in the draft 9 Year Plan 2025-34 require an updated ROS questionnaire.

- 13 The Council approved the draft 2025-34 Levels of Service for inclusion in the draft 9 year plan and supporting consultation information. Below is the Council's motion moved on 28 January 2025.

Moved (Mayor Jules Radich/Cr Cherry Lucas):

That the Council:

- a) **Approves** the draft 2025-34 Levels of Service for inclusion in the draft 9 year plan and supporting consultation information.
- b) **Authorises** the Chief Executive Officer to make any minor amendments to the draft Levels of Service, as a result of this meeting for the purposes on consultation on the 9 year plan 2025-34.
Motion carried (CNL/2025/008) with Cr Lee Vandervis recording his vote against
- 14 The approved LoS for inclusion in the draft 9 year plan comprise 35 measures for 23 facilities/services to be measured via ROS.

- 15 The ROS will continue to gauge participants overall satisfaction with five aspects of the DCC and elected members which is in line with previous surveys.

DISCUSSION

The ROS is based on a representative sample of the population of Ōtepoti Dunedin.

- 16 The annual ROS is based on a sample of randomly selected residents aged 18 years and over from the general electoral roll, with a target sample size of 1,200 residents each year.
- 17 The results are weighted to known population distributions based on the 2018 Census data for age, gender, ethnicity, and location. This is to reduce sample bias and represent the demographics of Ōtepoti Dunedin.
- 18 The 2023 Census results are now available and will be used in future sampling and weighting of results for the year 2025/26.
- 19 Participation in the ROS is voluntary and the response count to each question varies.

Quarter three sample and response rate:

- 20 The total base (number of respondents who participated in the survey) for the January – March 2025 quarter was 290. This is an increase from the previous two quarters and leads to a slightly smaller margin of error in the results (down by 0.3%).
- 21 The response count for each group of questions ranged from 101 to 285. This wide range of response counts to the questions could be due to any combination of the following three reasons:
- The response count for any question does not incorporate the “Don’t know” answer. Only answers on the satisfaction scale were analysed. For example, the response count to the question about ‘3 Other public facilities’ was 253 out of the total base of 290, meaning some participants might have clicked on “Don’t know” for that question.
 - A question was left unanswered, regardless of whether it was on purpose or an oversight.
 - The question ‘10. Handling enquiries’ was only asked if a respondent indicated in the previous question that they had contacted the DCC staff in the last three months.
- 22 Like the ROS annual results, quarterly results are statistically tested. The results for this quarter have a margin of error of +/- 5.8%. It is important to note that the Quarterly results have a greater margin of error because of the smaller number of accumulative sample and response base, compared to around +/- 2.6% for annual results.
- 23 Statistically significant differences from the previous quarter would be denoted in quarterly ROS reports with a red arrow.
- 24 It is recommended to exercise caution when considering any increase or decrease in satisfaction ratings that are not statistically significant as they may not be reliable.

Clarification on terms

- 25 ‘Statistically significant’ means a result is unlikely due to a random chance in sampling and is likely due to some factor of interest (for example, a meaningful change that requires attention).

- 26 There is a strong relationship between determining what is statistically significant, the sample size and margin of error. The bigger the sample, the smaller the margin of error (uncertainty about results). In a large sample size, a small percentage change could be deemed as significant because the level of uncertainty (margin of error) is small. The change (even if it is small) is deemed significant as the change is likely due to a factor of interest.
- 27 In a smaller sample size, a large change may fail to be deemed significant due to a greater level of uncertainty.

Findings of ROS third Quarter (January-March 2025) quarter

- 28 There were no statistically significant changes to overall dissatisfaction or satisfaction in this quarter.
- 29 The overall satisfaction with each facilities/service area continues to be generally high and steady.
- 30 The overall satisfaction with the five aspects of the DCC and elected member remains generally steady and consistent with previous quarters.

OPTIONS

- 29 There are no options as this report for noting only.

NEXT STEPS

- 30 Staff will provide the annual ROS report at the October Council meeting.
- 31 A new open market procurement process is underway to maintain continuity of the ROS.
- 32 The ROS tool will be updated to reflect the final LoS measures included in the adopted 9 year plan 2025-34.

Signatories

| | |
|-------------|---|
| Author: | Rula Abu-Safieh Talahma - Senior Policy Analyst |
| Authoriser: | Nadia Wesley-Smith - Corporate Policy Manager - Acting Nicola Morand - Manahautū (General Manager Policy and Partnerships) |

Attachments

| | Title | Page |
|-------------------|---|-------------|
| A | DCC Residents' Opinion Survey - Quarterly Tables Jan-March 2025 | 43 |

SUMMARY OF CONSIDERATIONS
Fit with purpose of Local Government

The ROS supports democratic local decision making and action by, and on behalf of communities.

Fit with strategic framework

| | Contributes | Detracts | Not applicable |
|---|-------------|--------------------------|--------------------------|
| Social Wellbeing Strategy | ✓ | <input type="checkbox"/> | <input type="checkbox"/> |
| Economic Development Strategy | ✓ | <input type="checkbox"/> | <input type="checkbox"/> |
| Environment Strategy | ✓ | <input type="checkbox"/> | <input type="checkbox"/> |
| Arts and Culture Strategy | ✓ | <input type="checkbox"/> | <input type="checkbox"/> |
| 3 Waters Strategy | ✓ | <input type="checkbox"/> | <input type="checkbox"/> |
| Spatial Plan | ✓ | <input type="checkbox"/> | <input type="checkbox"/> |
| Integrated Transport Strategy | ✓ | <input type="checkbox"/> | <input type="checkbox"/> |
| Parks and Recreation Strategy | ✓ | <input type="checkbox"/> | <input type="checkbox"/> |
| Other strategic projects/policies/plans | ✓ | <input type="checkbox"/> | <input type="checkbox"/> |

The ROS contributes to all aspects of the strategic framework as it gauges residents' satisfaction with DCC services and performance.

Māori Impact Statement

The current ROS does not qualify to receive Māori decent electoral roll data under section 112 of the Electoral Act 1993. Where response rates are not proportional to the Ōtepoti Dunedin population for Māori, the results are weighted to known population distributions based on the 2018 Census data to reduce sample size and cost. These weightings will utilise the 2023 Census data in future surveys.

Sustainability

The ROS asks about residents' perception of Dunedin as a sustainable city, and whether the DCC is a leader in encouraging the development of a sustainable city. The bulk of survey responses are received online opposite to paper survey that require material and transport.

Zero carbon

The ROS has no impact on the city-wide and DCC emissions.

LTP/Annual Plan / Financial Strategy /Infrastructure Strategy

The ROS asks about residents' satisfaction with the 'value for money' of the services provided by the DCC. ROS new survey tool for 2025 onwards will be appropriately informed by data requirements for future monitoring and reporting, identified by the Levels of Service review conducted in 2024.

Financial considerations

There are no direct financial considerations.

Significance

The significance of this report is low, in terms of Council's Significance and Engagement Policy, as it is for noting only.

Engagement – external

The ROS is a form of external engagement.

SUMMARY OF CONSIDERATIONS

Engagement - internal

The ROS results are available to management and staff monthly. Reporting of the ROS results will be considered as part of future work on non-financial reporting, Levels of Service, and Strategic Framework Refresh.

Risks: Legal / Health and Safety etc.

There are no known legal/ health and safety risks.

Conflict of Interest

There are no known conflicts of interest.

Community Boards

The ROS asks about overall satisfaction with performance of Community Board members as noted in the results.

Quarterly Reporting by Quarter: January - March 2025

| Quarter | Mar-24 | Jun-24 | Sep-24 | Dec-24 | Mar-25 |
|--|--------|--------|--------|--------|--------|
| Total base | 298 | 323 | 262 | 261 | 290 |
| Margin of error (MoE) at 95% confidence interval | 5.7% | 5.5% | 6.1% | 6.1% | 5.8% |

| Overall satisfaction with each facilities/service areas (10) | | Mar-24 | Jun-24 | Sep-24 | Dec-24 | Mar-25 | Satisfaction (7-10) Over Time |
|--|--------------------|--------|--------|--------|--------|--------|-------------------------------|
| 1 Parks, reserves and open spaces | Total dissatisfied | 3% | 6% | 1% | 3% | 7% | |
| | Total satisfied | 80% | 79% | 81% | 78% | 77% | |
| | Base | 288 | 315 | 250 | 247 | 273 | |
| 2 Sports and recreation facilities | Total dissatisfied | 2% | 2% | 1% | 4% | 2% | |
| | Total satisfied | 75% | 72% | 78% | 76% | 77% | |
| | Base | 260 | 285 | 220 | 221 | 245 | |
| 3 Other public facilities | Total dissatisfied | 3% ↑ | 2% | 1% | 1% | 3% | |
| | Total satisfied | 82% | 81% | 84% | 81% | 81% | |
| | Base | 267 | 294 | 232 | 232 | 253 | |
| 4 Water related infrastructure | Total dissatisfied | 10% | 14% | 13% | 14% | 10% | |
| | Total satisfied | 64% | 60% | 61% | 61% | 62% | |
| | Base | 280 | 301 | 246 | 250 | 271 | |
| 5 Rooding related infrastructure | Total dissatisfied | 40% | 40% | 27% ↓ | 36% | 31% | |
| | Total satisfied | 27% | 30% | 34% | 33% | 37% | |
| | Base | 288 | 316 | 258 | 260 | 285 | |
| 6 Waste management | Total dissatisfied | 11% | 14% | 9% | 11% | 15% | |
| | Total satisfied | 63% | 63% | 65% | 68% | 69% | |
| | Base | 286 | 316 | 256 | 256 | 284 | |
| 7 Regulatory services | Total dissatisfied | 9% | 9% | 7% | 14% | 8% | |
| | Total satisfied | 61% | 57% | 56% | 54% | 60% | |
| | Base | 264 | 290 | 236 | 239 | 261 | |
| 8 Planning and urban design | Total dissatisfied | 10% | 16% | 10% | 12% | 15% | |
| | Total satisfied | 64% | 58% | 65% | 63% | 64% | |
| | Base | 289 | 316 | 253 | 259 | 285 | |
| 9 Communication channels | Total dissatisfied | 5% | 9% | 5% | 7% | 9% | |
| | Total satisfied | 57% | 57% | 50% | 61% | 58% | |
| | Base | 246 | 275 | 217 | 228 | 255 | |
| 10 Handling enquiries | Total dissatisfied | 14% | 26% | 18% | 6% | 19% | |
| | Total satisfied | 75% | 61% | 59% | 73% | 77% | |
| | Base | 88 | 101 | 88 | 81 | 101 | |

| Overall satisfaction with the DCC and elected members (5) | | Mar-24 | Jun-24 | Sep-24 | Dec-24 | Mar-25 | Satisfaction (7-10) Over Time |
|---|--------------------|--------|--------|--------|--------|--------|-------------------------------|
| 1 Performance of the Mayor and Councillors | Total satisfied | 30% | 26% | 30% | 32% | 34% | |
| | Base | 242 | 263 | 220 | 220 | 255 | |
| | Total dissatisfied | 70% | 74% | 70% | 68% | 66% | |
| 2 Performance of Community Board members | Total satisfied | 35% | 34% | 38% | 33% | 39% | |
| | Base | 198 | 226 | 196 | 182 | 214 | |
| | Total dissatisfied | 65% | 66% | 62% | 67% | 61% | |
| 3 Dunedin City Council | Total satisfied | 51% | 49% | 50% | 48% | 49% | |
| | Base | 286 | 314 | 251 | 251 | 278 | |
| | Total dissatisfied | 49% | 51% | 50% | 52% | 51% | |
| 4 Value for money of DCC services and activities | Total satisfied | 36% | 38% | 38% | 37% | 35% | |
| | Base | 279 | 293 | 240 | 243 | 271 | |
| | Total dissatisfied | 64% | 62% | 62% | 63% | 65% | |
| 5 Facilities, infrastructure and services | Total satisfied | 63% | 64% | 63% | 65% | 63% | |
| | Base | 282 | 312 | 249 | 259 | 282 | |
| | Total dissatisfied | 37% | 36% | 37% | 35% | 37% | |

↓ ↑ arrow denotes a statistically significant increase or decrease from the previous quarter

These analysis frameworks are the property of GravitasOPG (part of One Picture Group) and should not be replicated or used for any other purpose than the analysis of the data from the Dunedin City Council ROS conducted under this Agreement, or be distributed beyond the staff of Dunedin City Council.
Specifically they should not be distributed or made accessible to other companies or individuals working in the market and social research sector.

STRATEGIC REFRESH ADVISORY PANEL UPDATE REPORT

Department: Corporate Policy

EXECUTIVE SUMMARY

- 1 The purpose of this report is to update the Strategy, Planning and Engagement committee (SPEC) on the progress in refreshing the Dunedin City Council's (DCC) wellbeing strategies (Ara Toi Ōtepoti, Economic Development Strategy, Social Wellbeing Strategy and Te Ao Tūroa) and to seek approval for the extended timeline to adopt the completed strategy documents.
- 2 The report covers activity undertaken since the last update report provided to SPEC at its meeting on 20 March 2025, including the public engagement and subsequent panel meetings.

RECOMMENDATIONS

That the Committee:

- a) **Notes** the content of this report.
- b) **Approves** the revised timeline for adoption of the refreshed strategy documents.

BACKGROUND

- 3 At the 26 March SPEC meeting, the committee approved the proposed community engagement plan. The proposed timelines for refresh completion was noted with expected adoption of strategies to be at the 24 June Council meeting.

Moved (Cr Sophie Barker / Cr Cherry Lucas)

That the committee:

- *Notes the content of the report*
- *Approves the draft strategies to progress to community engagement*
- *Approves the proposed plan for community engagement*

Motion carried with Cr Lee Vandervis recording his vote against.

(SPECC/2025/014)

- 4 In April and May 2025, four engagement workshops were held for the public to provide feedback on each of the Ara Toi Ōtepoti, Economic Development, Social Wellbeing and Te Ao Tūroa strategies. Staff revitalised the strategy contact database with invites distributed to approximately 1000 people.
- 5 Following each workshop, strategy specific surveys were then distributed to the strategy database and wider community. Survey links were shared amongst community.
- 6 The Strategic Refresh Advisory Panel (the Panel) held a debrief meeting on the 9 May 2025, following the engagement. Community feedback themes were noted:
 - More time needed for communities to participate in the refresh of the strategies, through review opportunities and other feedback gathering mechanisms.
 - Continued community engagement *“we want to keep the momentum going....”*
- 7 It was noted in the Panel discussions, that the engagement workshops were mentioned frequently throughout the 9YP hearings, further evidencing the need to extend the timeline.
- 8 Further discussions centred around the need to ensure there is a feedback loop to community members who participated in the engagement, by way of communication that detail the common themes gathered throughout.
- 9 The Panel requested staff revise the timeline for the completion of the refresh project, to enable the community more time to engage with the draft strategies.

DISCUSSION

Key milestones – revised timeline

- 10 Below is the proposed revised timeline that works towards Council adoption on Tuesday 26 August.

| Date | Key milestone | Deliverables |
|-------------------|--|--|
| Friday 23 May | Milestone 1: thematic analysis of community engagement complete | Summary communications shared with Strategy contact database. Thematic summaries shared with the Panel and ELT members. |
| Thursday 19 June | Milestone 2: first drafts complete and ready for external review. | Internally reviewed and proofread drafts. |
| Friday 25 July | Milestone 3: Externally reviewed second drafts complete | Ready for final review. |
| Tuesday 26 August | Milestone 4: Council Meeting | Final strategy documents to be adopted at Council. |

Milestone 1

- 11 The first milestone is to ensure the completion of thematic analysis of the feedback collated through the workshops and surveys.
- 12 Summary communication documents for each workshop were prepared and shared with members of the public who interacted with the engagement (via workshop invite, attendance or survey). These are attached as follows:
 - Ara Toi Ōtepoti - Attachment A
 - Economic Development Strategy – Attachment B
 - Social Wellbeing Strategy – Attachment C
 - Te Ao Tūroa – Attachment D

Milestone 2

- 13 First drafts will be completed and ready for external review. These drafts will have the community feedback incorporated in the existing refreshed drafts. It is anticipated that there will be forums and/or mechanisms in which an external review can take place.

Milestone 3

- 14 Second drafts have had an external review. Feedback is collated and incorporated with final drafts readied for Council adoption.

Milestone 4

- 15 Final versions of each strategy to be presented at the 26 August Council meeting for adoption.

External review - engagement

- 16 A common theme of engagement across all four workshops demonstrated a need to provide opportunities for community to engage further in the refresh work. In particular, those communities who have had prior involvement with the development of the original strategies.
- 17 The Panel discussed the mechanisms in which community can further engage. While advisory groups for each strategy are currently paused, the Panel holds the view that members from those groups will be able to review the strategies ahead of their adoption.

OPTIONS

Option One – Approve the revised timeline for the adoption of the refreshed strategy documents.

Advantages

- Progresses towards completing the DCC Strategic Framework refresh programme in 2025.
- Provides further opportunity for community engagement in the refresh work.
- Enables staff to continue planning for strategy implementation as part of the refresh.

Disadvantages

- There are no disadvantages.

Option Two – Do not approve the revised timeline for the adoption of the refreshed strategy documents.

Advantages

- There are no advantages.

Disadvantages

- Halts progress towards completing the DCC Strategic Framework Refresh programme in 2025
- Limits opportunities for further community engagement.
- Delays implementation planning for each strategy.

NEXT STEPS

- 18 Progress the Strategic Refresh project according to the revised timeline.
- 19 Present draft strategies for adoption at the 26 August Council meeting.

Signatories

| | |
|-------------|---|
| Author: | Nadia Wesley-Smith - Corporate Policy Manager - Acting |
| Authoriser: | Nicola Morand - Manahautū (General Manager Policy and Partnerships) |

Attachments

| | Title | Page |
|--------------------|---|-------------|
| ↓A | Attachment A - Ara Toi Strategy Feedback Summary | 51 |
| ↓B | Attachment B - Economic Development Strategy Feedback Summary | 53 |
| ↓C | Attachment C - Social Wellbeing Strategy Feedback Summary | 55 |
| ↓D | Attachment D - Te Ao Tūroa Strategy Feedback Summary | 57 |

SUMMARY OF CONSIDERATIONS

Fit with purpose of Local Government

This decision enables democratic local decision making and action by, and on behalf of communities. This decision promotes the social, economic, environmental and cultural well-being of communities in the present and for the future.

Fit with strategic framework

| | Contributes | Detracts | Not applicable |
|---|-------------|--------------------------|--------------------------|
| Social Wellbeing Strategy | ✓ | <input type="checkbox"/> | <input type="checkbox"/> |
| Economic Development Strategy | ✓ | <input type="checkbox"/> | <input type="checkbox"/> |
| Environment Strategy | ✓ | <input type="checkbox"/> | <input type="checkbox"/> |
| Arts and Culture Strategy | ✓ | <input type="checkbox"/> | <input type="checkbox"/> |
| 3 Waters Strategy | ✓ | <input type="checkbox"/> | <input type="checkbox"/> |
| Future Development Strategy | ✓ | <input type="checkbox"/> | <input type="checkbox"/> |
| Integrated Transport Strategy | ✓ | <input type="checkbox"/> | <input type="checkbox"/> |
| Parks and Recreation Strategy | ✓ | <input type="checkbox"/> | <input type="checkbox"/> |
| Other strategic projects/policies/plans | ✓ | <input type="checkbox"/> | <input type="checkbox"/> |

The refresh of the DCC's four well-being strategies is a critical piece of work that is overseen by the Panel. The four strategies are intrinsically linked with Te Taki Haruru, the DCC's Māori Strategic Framework, and the DCC's commitment to Sustainability. The strategies also connect with other plans and activities currently being undertaken by the DCC, such as the Housing Implementation Plan, the Ōtepoti Live Music Action Plan, and the Zero Carbon Plan.

Māori Impact Statement

Alignment of the four well-being strategies with Te Taki Haruru, the DCC's Māori Strategic Framework is integral to this work. Each refreshed strategy includes directions and action which impact on mana whenua and mātāwaka in Ōtepoti Dunedin.

Sustainability

Alignment of the four strategies with Council's commitment to sustainability is integral to this work. The DCC's Sustainability Framework, currently under development, will be incorporated into each refreshed strategy.

Zero carbon

This project is not likely to materially impact city emissions.

LTP/Annual Plan / Financial Strategy /Infrastructure Strategy

There are no implications for current levels of service and/or performance measures. It should be noted that refreshed strategies will help with the DCC's future long term planning and annual planning, and that the draft strategies have been aligned with the DCC's long-term planning and this is reflected in the documents.

Financial considerations

There are no financial implications in this report.

SUMMARY OF CONSIDERATIONS

Significance

This decision is considered low in terms of the Council's Significance and Engagement Policy.

Engagement – external

The report details the external engagement that took place in April and May 2025. Option to revise and extend the timeline for Strategic refresh project is included in response to the external engagement.

Engagement - internal

Staff have worked with lead staff from Enterprise Dunedin, South Dunedin Future, Creative Partnerships and Community Partnerships to progress each strategy. Further review work will be undertaken alongside of the external reviews proposed in the report.

Risks: Legal / Health and Safety etc.

There are no known risks associated with this report.

Conflict of Interest

There are no conflicts of interest.

Community Boards

Members of various community boards attended the engagement workshops.

Ara Toi Ōtepoti Strategy: Feedback Summary

Thank you for your contributions

Thank you for participating in the engagement undertaken in May 2025 to help shape the future Cultural Strategy for Ōtepoti Dunedin.

We appreciate the knowledge and expertise you shared with us, and the detailed and thoughtful feedback that you provided. Since then, we've undertaken a comprehensive analysis of around 350 comments, ideas, and survey responses. This will help develop a Cultural Strategy that represents the uniqueness, diversity, needs and aspirations of our community.

What you told us about the vision

Feedback was provided on the current vision: "Dunedin is one of the world's great small cities with arts and culture at its core". Here's what you told us that you would like to see reflected in the vision:



Feedback on the vision also included that it was too "broad", and that it wasn't unique to Ōtepoti Dunedin and could be applied to any city. There were several comments about the limitations and lack of ambition conveyed by the word "small".

The strategic themes

Across the four themes, feedback stressed the need for connection, community and inclusion. There was strong urging for support and provision of creative spaces, and of ways to support young people doing creative work, including career pathways.

| Theme | Feedback | Suggested Actions |
|--|---|--|
| Cultural and Creative Potential | <ul style="list-style-type: none"> Nourishing potential and pathways Work on the word "potential" Unlimited potential and "ambition" Prioritise building networks strengthening relationships/networks More opportunities for youth to be included/inclusive Better storytelling and more communication around narratives of Ōtepoti artists. | <ul style="list-style-type: none"> Internships for roles that youth can take part in Music residencies backed by DCC. |
| Culturally Connected People | <ul style="list-style-type: none"> "Spaces, Places": there are no dedicated youth spaces for arts and culture Valuing your identity will enhance our wellbeing | <ul style="list-style-type: none"> Increase the pools of funding and decrease the administration work around funding Living spaces for artists, performing spaces for the arts |

| | | |
|---|---|---|
| | <ul style="list-style-type: none"> • Have a home/base to connect to • Intergenerational transmission of knowledge and practice • More opportunities for youth to be included • Prioritise building networks strengthening relationships/networks. | <ul style="list-style-type: none"> • More public advertising services to be used by artists' collectives. |
| Vibrant Spaces and Cultural Places | <ul style="list-style-type: none"> • Resourced, supported, maintained • DCC Buildings: universal design, above and beyond – being a leader/exemplar in this area • Young people can do creative work after school on a regular basis. | <ul style="list-style-type: none"> • Fund for making existing spaces accessible • DVMC provide \$1 ticket clip to support • Work with corporates as well as not-for-profits, trusts. |
| Viable Creative Economy | <ul style="list-style-type: none"> • DCC as a cultural ambassador for the city • Community is crucial. | <ul style="list-style-type: none"> • Train people and they stay here – career pathways. |

Survey insights

- 40% of respondents saw a strong local economy as a factor in the success of the Cultural Strategy
- The DCC's main roles were seen as: Funder (70%); Provider (63.3%); Partner (60%).

Other strong feedback included:

| Primary role of the Cultural Strategy | Main aspirations for the future Cultural Strategy | Taking action |
|---|--|--|
| Ranking 1. To value and provide equitable support for diverse culture and creativity 2. To sustain a creative economy with opportunities for growth 3. To promote cultural connection and engagement 4. To nourish cultural and creative potential 5. To demonstrate pride in the and cultural heritage of Ōtepoti Dunedin. | <ul style="list-style-type: none"> • More engagement with mana whenua • International artists to inspire the next generation of creatives • More community events and opportunities for expression on a public stage • Make us greater and recognise it. Don't undermine the talent we produce. We need to retain our talents and allow for growth here. | <ul style="list-style-type: none"> • Strengthened community connections, inclusion, and diversity • The importance of engaging and encouraging young people, and career pathways • Increased funding and made funding mechanisms easier to navigate • The DCC's role working with businesses as a partner and advocate for places and spaces • The DCC's role in its approach to making its own places and spaces accessible. |

Keeping you informed

Direct email was overwhelmingly the preferred communications channel of survey respondents (96.6%). None of the other options, such as DCC's social media and website, ranked over 30%. The preference was for quarterly updates on the progress of the Cultural Strategy (43%) followed by annually (30%).

Thank you for your involvement in the development of a future Cultural Strategy for Ōtepoti Dunedin. We appreciate the experience, knowledge, skills, and passion the community brings to this work to make a Cultural Strategy that is creative, connected and vibrant, and which reflects our community.

Economic Development Strategy: Feedback Summary

Thank you for your contributions

Thank you for helping us in shaping the future of Ōtepoti Dunedin's Economic Development Strategy (EDS) for 2025–2033. Through collaborative workshops and a follow-up survey, we were offered honest, detailed feedback on the draft strategic vision and themes.

Since then, we've undertaken a comprehensive qualitative analysis of more than 200 comments, ideas and survey responses. This summary highlights what we heard from you and how your voices are helping shape a strategy rooted in shared ambition, identity and action.

What you told us about the vision

You want a strategy that's bold, inclusive, and unmistakably Dunedin. Many of you called for a clearer, more courageous vision that goes beyond generic statements like "a compelling destination" or "a great small city".

Instead, you emphasised values such as **sustainability, creativity, collaboration, mana whenua partnerships and liveability**. You also urged us to centre people and place, celebrate Dunedin's distinctiveness and connect our vision to real, tangible outcomes.

| Concept | Workshop Mentions | Survey Mentions |
|----------------------------------|-------------------|-----------------|
| Sustainability | 4 | 11 |
| Innovation | 4 | 14 |
| Collaboration | 4 | 12 |
| Inclusivity/Accessibility | 3 | 9 |
| Connectedness | 3 | 8 |
| Vibrancy & Lifestyle | 3 | 9 |
| Smart City/Thinking | 3 | 7 |

The strategic themes: what matters most

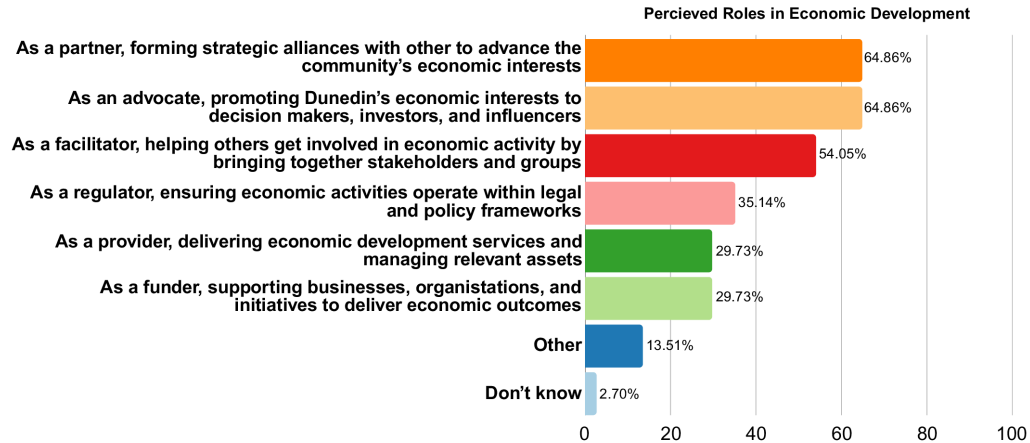
Across all five themes, your feedback showed strong alignment with direction, but a shared call for clearer language, stronger delivery and action that matches ambition. Below is a synthesis of your reflections:

| Theme | What We Heard | Actions You Suggested |
|---------------------------------|--|--|
| Business Vitality | Support for inclusive growth, better infrastructure and enabling local businesses. Concern about limits to growth. | Transparent processes, clearer regulation, stronger support for entrepreneurs, local procurement, encouragement of local food systems. |
| Alliances for Innovation | Strong interest in cross-sector collaboration and innovation ecosystems. Council seen as key facilitator, not implementer. | Connect education, research and business. Support startups, publish outcomes, reduce land and housing barriers. |
| Skills and Talent | Focus on talent retention, youth pathways, education-to-employment, and housing. | Apprentice schemes, support for trades, employer engagement, startup culture, activation of refugee potentials, digital/remote work opportunities. |
| Linkages Beyond Borders | Desire to deepen international and regional relationships and better integrate international students and alumni. | Activate alumni networks, strengthen sister city links, enable small exporters, and improve transport connectivity. |
| A Compelling Destination | Mixed views on the term "destination" but agreement on celebrating identity, liveability, events and storytelling. | Redefine branding, support cultural sectors, promote Dunedin's lifestyle, and improve city-wide event coordination. |

Survey insights

Our post-workshop survey gave us deeper insight into how participants view the strategy's direction and priorities. Thank you for taking the time to reflect and provide thoughtful, forward-looking input.

Most common Council role preferences: **Partner (65%), Advocate (65%), Facilitator (54%)**



Your aspirations for 2033

You see a future where Dunedin is:

- **New Zealand's greenest city**
- a centre of **creative, digital, and health innovation**
- a leader in **equity, inclusion, and local enterprise**
- a place that retains its **youth, families, and talent**
- proud of its **identity and partnerships**.

Taking action: what you want to see next

You offered dozens of practical ideas. Many highlighted the need to move quickly from planning to delivery. Some key actions include:

- **Infrastructure:** Invest in rail, sustainable transport and digital access
- **Housing:** Support inclusive, climate-smart housing projects for diverse communities
- **Business innovation:** Incubators, creative clusters and university-industry collaborations
- **Workforce development:** Support apprenticeships, employer engagement, youth retention and remote work
- **Tourism and branding:** Tell Dunedin's story better; promote cultural strengths; build visitor trails and partnerships
- **Measurement:** Introduce transparent KPIs, six-month reporting and outcome dashboards.

Monitoring: keeping you informed

You made it clear that regular updates and transparency matter. Most suggested hearing from Council **at least every three months (quarterly)**, with **real-time dashboards** or regular public reporting of KPIs to build trust and shared accountability. You want to see how your feedback turns into action, and how the strategy performs over time.

We heard your call for a strategy that is **brave, measurable and deeply connected to the people of Dunedin**.

Your voices are shaping the next phase. Thank you for leading with vision.

Social Wellbeing Strategy: Feedback Summary

Thank you for your contributions

Thank you for helping us in shaping the future of Ōtepoti Dunedin's Social Wellbeing Strategy for 2025–2033. Through collaborative workshops and a follow-up survey, we were offered honest, detailed feedback on the draft strategic vision and themes, and provided some ideas for action.

Since then, we've undertaken a comprehensive qualitative analysis of more than 500 comments, ideas and survey responses. This summary highlights what we heard from you and how your voices are helping shape a strategy rooted in shared ambition, identity and action.

What you told us about the vision

This word cloud captures the most frequently used words and themes shared by participants during the workshop discussions on the strategy's vision – offering a quick snapshot of what matters most as we shape our shared strategic direction.



What we have understood

- A strategy that's future-focused, inclusive and people-centred, recognising and celebrating cultural identity and actively supporting thriving, connected and empowered communities across generations.
- Shift from transactional partnerships to genuine, values-based relationships, embedding intergenerational thinking and ensuring that services and governance are shaped by and for the people they serve.
- Commitment to ongoing evolution rather than fixed endpoints, and a recognition that community wellbeing is multifaceted—encompassing physical, mental, cultural, spiritual and environmental health.

The strategic themes: what matters most

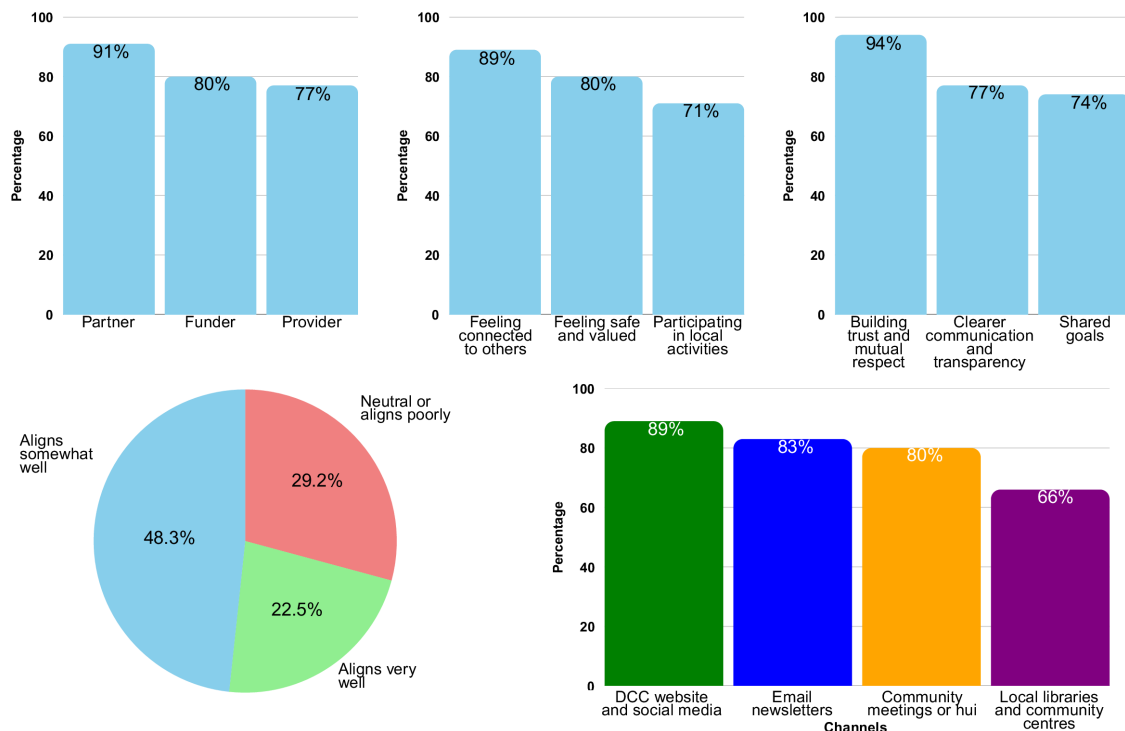
Across all seven themes, your feedback showed a strong desire for **clearer, more inclusive language** that reflects the diversity and lived experiences of Dunedin's communities. Participants emphasized the need to define key terms, avoid jargon and use culturally grounded language that resonates with all people.

A second major theme was the importance of a **community-led approach**, where local groups are empowered to shape priorities, lead initiatives and define success. This was paired with a call for **strong and responsive Council leadership**—not just as a service provider, but as a partner, advocate and enabler of community-driven change.

Below is a synthesis of your additional reflections:

| Theme | What Matters Most | Actions You Suggested |
|---|---|--|
| Our People are Connected | Connection and engagement. Strategy focus (fewer themes/one overarching strategy) and measurement of progress. | Invest in community infrastructure. Improve access to resources (focus on funding). Foster connection through engagement. Celebrate and promote community identity. |
| Our People Experience Vibrant and Cohesive Communities | Relationships and collaboration. Strategy focus (repeat of theme 1). | Improve access to resources (focus on spaces and youth) and events. Foster connection through engagement. Investment in the city. |
| Our People Feel Healthy, Well, Safe and Kind | Holistic view of wellbeing. | Community support. Safety and security measures. Spaces and events for community connections. Better accessibility and inclusion. |
| Our People are Enabled to Make Their Own Economic Choices and Enjoy a High Quality of Life | Equity in opportunities and coherence (quality of life ≠ economic choice). | Focus on priority groups. Local innovation and business support. Better community services. |
| Our People Live in Healthy, Accessible, and Affordable Homes | Holistic understanding of 'homes' and refining what 'sustainable homes' means. | Housing accessibility measures. Housing quality measures. |
| Our People Participate in City-Wide Affairs | Shift focus from public to Council responsibilities. | Direct community engagement. Accessible and inclusive engagement. Transparency and feedback loop. |
| Our People Surmount Adverse Events, Civil Defence Emergencies and Social Emergencies | Proactive approach rather than reactive. | Community education, plans and resources. Public services and infrastructure preparedness. Food security. Support for vulnerable communities. |

Survey insights - 35 responses



Thank you once again for your time, insights and commitment to shaping a refreshed Social Wellbeing Strategy for Ōtepoti Dunedin. Your voices are essential in guiding our direction.

Te Ao Tūroa - Environment Strategy: Feedback Summary

A big thank you!

Thank you to everyone who participated in the Te Ao Tūroa engagement process. We appreciate the time, insight and passion you shared—whether by attending the community workshop or completing the online survey.

Here is a summary of what you shared with us

The feedback you shared with us reflects strong support for the strategy's themes and goals—but a shared desire to deliver bolder results with **resourcing, accountability** and **community empowerment**. People want a bold, responsive and inclusive strategy—one that reflects the best of Dunedin's environment and the people who care for it.

The most powerful cross-cutting message is this: Dunedin's environmental future must be **collectively shaped, transparently managed** and **visibly acted upon**. Only then can the vision of a resilient, healthy and caring city be realised.

| Feedback | Suggestions of Actions | Example of Wording |
|--|---|---|
| Call for clearer implementation and accountability There's strong demand for action over aspiration, with calls for a transparent, well-funded plan that's regularly monitored and reviewed. | Annual reporting , baseline environmental data and transparent progress tracking. Operationalisation of goals , with support and recognition of community efforts. Reconnect DCC's promotion of Dunedin's environmental brand with real investment. | <i>"The DCC promotes Dunedin as the 'wildlife capital of New Zealand', but doesn't adequately fund the protection of those ecosystems."</i> |
| Strengthening community involvement and partnership People support a stronger role for community groups and mana whenua, noting existing efforts feel overlooked and under-supported. | Direct partnership through collaborative monitoring , co-development of indicators and adaptive management informed by ground-level experience. Capacity building to empower community groups to contribute meaningfully to environmental outcomes. Inclusion of iwi and mana whenua perspectives , especially around mahika kai, stewardship and intergenerational care for land and water. | <i>"Community members are already monitoring biodiversity and predator control—support them, include them and share results publicly."</i> |
| Improved communication, transparency and access Many participants noted that existing information—such as State of the Environment reporting, progress indicators and consultations—is often hard to find, inconsistent or poorly publicised. This limits both understanding and engagement. | Accessible and plain-language communications , and alternative methods beyond digital channels (e.g., print media , in-person updates and accessible formats). Live dashboards for key environmental indicators and visual storytelling tools to communicate complex ecological data. Earlier and more inclusive consultation processes —not just being asked to comment on pre-determined plans. | <i>"We need plain speak, visual tools and communications that meet people where they are—online, in local papers or at community events."</i> |
| Climate adaptation and South Dunedin resilience South Dunedin was frequently cited as a key | Transparent discussion around insurance, flooding risk and long-term adaptation plans. Strategic timelines and bold action , not vague long-term aspirations. | <i>"We must act now to protect South Dunedin—not just study and consult again in 10 years."</i> |

| | | |
|--|--|--|
| concern, highlighting urgent needs for stormwater infrastructure, climate resilience and clearer communication with residents. | South Dunedin as a case study or pilot for climate adaptation planning, resilience-building and community-led solutions. | |
| Stronger integration of climate and biodiversity goals Participants often linked climate action to ecological health, emphasising biodiversity and green infrastructure as key to resilience. | Urban biodiversity restoration (e.g., in reserves, greenbelts, waterways). Joined-up policy response recognising the interconnectedness of climate, health, transport, housing and nature , rather than siloed initiatives. Meaningful targets, such as net zero emissions , with stronger measures and accountability . | <i>"The goals are good, but they must be integrated and measurable. Climate and nature can't be separated."</i> |
| Celebrating and expanding Indigenous knowledge and practices Te Ao Māori and matauranga Māori are seen as vital to shaping a more respectful and holistic relationship with the environment. | Better highlight of Māori worldviews that are embedded throughout the approach. Recognition of mahika kai and the cultural importance of healthy land and water systems , and the need to improve access, quality and knowledge-sharing in this space. Māori-led education and engagement to increase understanding across all of Dunedin's communities. | <i>"Te Ao Māori offers deep insight into how we relate to the environment—this needs to be better integrated, not tokenistic."</i> |
| Investing in nature-based solutions and local food systems Community feedback reflected strong support for nature-based solutions such as ecological restoration, predator control and regenerative practices. | Proposals included transforming old drinking water reservoirs into community eco-reserves , expanding green corridors and linking predator control efforts from Orokonui to the Town Belt . Support local food production , cross-cutting initiatives supporting environment, health, equity and community connection. | <i>"Grow food locally, restore land, build social connections—these are win-wins for people and the planet."</i> |
| Need for funding, resourcing and long-term commitment Finally, many responses pointed to the lack of dedicated funding for environmental implementation, particularly when compared to the scale of ambitions in the strategy. | Reconnect environmental branding and real investment. Implementation fund , offering direct financial support to conservation groups and embedding environmental action into the Long-Term Plan . Intergenerational thinking and resilience funding , especially in relation to climate change impacts. | <i>"Environmental work can't rely on volunteers forever—put resources behind the words."</i> |

Thank you once again for your time, insights and commitment to shaping a refreshed Environment Strategy for Ōtepoti Dunedin. Your voices are vital in shaping a healthier, more sustainable future for the city.

Kā mihi nui!